# MANCIAI TIMES

**EU diplomacy** 

Internal politics bared in cotton fight



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GIS technology regived



Slovakia

Referendum boycott undermines Mečiar



Croatia: Luxembourg; Preparing for Emu

ld Business Newspaper http://www.FT.com

WEDNESDAY MAY 28 1997

### **Mubarak puts** new proposals to Netanyahu

Egypt has drawn up a set of proposals which could break a two-month deadlock in the Middle East peace process and bring Israeli and Palestinian leaders into direct talks. Following three hours of talks with Israeli prime minister Benja-

min Netanyahu in the Egyptian resort of Sharm arrange a meeting Yassir Arafat. The demands that the set-

Mr Netanyahu retaining the support of his rightwing coalition partners, be abandoned out-right. Mr Mubarak said in an exclusive interview with the Financial Times: "It may not be called new concessions. It's a kind of narrowing the gap between the two sides." Page 16; Souk-style haggling, Page 14

Khatami cool over change: Iran'a president-elect Mohammad Khatami disappointed those who expected to hear proposals for greater cultural and social freedoms. In his first press conference since his landslide victory last Friday he stressed his Islamic credentials, the importance of the country's spiritual leader Ayatollah Khamenel, and Iran'a independence and security "within the framework of the Islamic constitution". Page 6

EMI cuts back in US: UK music company

Sega merger with Bandal off; Japanese video game maker Sega and Bandei, Japan's largest toymaker which developed the phenom nally successful tamagoichi virtual pet, called off their merger a day before the agreement was

it was in danger of defaulting on nearly \$80m in obligations to international creditors due next month. The That cabinet set up a committee to explore ways of bailing out one of the country's flagship exporters. Page 17

owner of UK football club Leeds United, hav held talks with Dutch club PSV Eindhoven about an alliance involving an exchange o equity stakes and an agreement to share players. If the deal goes through it will be the first time a British club has linked with one from

Banco Santander takes stake: Spain's Banco Santander has agreed to pay \$594m for a controlling stake in Argentina's Banco Rio de la Plata, giving it a leading position among the

Dairy boards link up: The boards of the Avonmore and Waterford dairy companies have agreed to merge, creating the largest milk com-pany in Ireland and the UK, and the third larg-

Prodi fails to win consensus: Italian prime minister Romano Prodi has failed in his first attempt to forge a consensus among the parties backing his centre-left government on

Koruna plunges on debut: The Czech koruna made its debut on foreign exchange markets as a floating currency but fell 10 per cent below its last fixed level against a hard currency basket. Page 2

Coasofire initiative: The US government is discreetly stepping up pressure on the IRA to declare a ceasefire as part of a renewed diplo-

Metro to double capital: German cash-end-carry retailer Metro said it would

FT.com: the FT web site provides online news,

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by the Internet



Today's surveys

el-Sheikh yesterday, President Hosni Mubarak of Egypt (left) said he had put new proposals to the Israeli premier and would between Mr Netsnyahu and Palestinian leader proposals marked a shift away from Arab

tlement policy, continuation of which is a key to

EMI Group announced plans to rationalise its North American record labels and to return roughly £520m (\$812.4m) of capital to investors in a share buy-back. The cost cutting will include shedding 35 senior executives and dropping an unknown number of artists. Page 17

Alphatec defeuit danger: That computer chip manufacturer Alphatec Electronics warned

Caspian in Dutch talks: Caspian group,

country's private-sector banks. Page 17

est in the European Union. Page 17

cutting pensions and welfare benefits. Page 2

matic offensive over Northern Ireland. Page 16

reach into its reserves to fund a scrip share issue that would double its capital. Page 18

E STOCK MARKET INDICES	E GOLD
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# Russian leader stuns alliance with surprise move after signing security pact

# No missiles pointed at Nato, says Yeltsin

By David Buchan in Paris

ident, caused a sensation at: a summit meeting with Nato leaders in Paris yester-day by promising that Russia would no longer target any nuclear missiles at the 16 countries of the western miliary alliance:

Mr Yeltsin's aurprise decla-ration came just after he and leaders of the Nato countries had signed a historic security

pact partnership.

After hailing the agreement for introducing "a new phase in the life of a peaceful Europe". Mr Yeltsin unexpectedly returned to the podium in the Elysée palace. "I have taken a decision today," said the Russian president, who has a racord of making impromptn' statements. "Everything that is aimed at

countries present here - all of those weapons - are going to have their warhaads

Russia and the US had already agreed not to target each other's cities, but Mr Yeltsin's decision appears to cover all of Nato. While Mr Yeltsin's declara-

tion boosted the celebratory mood, it caused some confu-sion even among Mr Yeltsin's aides. Mr Yeltsin's spokesman eventually explained: "The president means that the warheads will not be targeted at the states which have signed the Founding Act."

defence ministry said later all tha country's nuclear war-heads had been retargated away from Nato nations. The Founding Act on Mutual Relations, Cooperation and

US President Bill Clinton and Russian leader Boris Yeltsin shake hands after signing a historic security pact in Paris

Russian anxiety about Nato'a plans to extend its membership eastwards. A Nato official said clarification of Mr Yeltsin's remark was a perfect topic for debate within the new Nato-Russia Council, set up under yester-In Moscow, the Russian day's pact. The council, which will have its own permanent secretariat, is supposed to giva Russia and Nato a voice, but

Western leaders went out of Security signed yesterday is their way to bolster Mr Yeltsin interests" by promising that it the main advocate of Nato

not a veto, in each other'a

essentially designed to ease

against domestic criticism. President Bill Clinton praised "the courage and vision of Boris Yeltsin to imagine a future different from the past". The Russian president's opponents have argued that tha pact gives Moscow little, in return for allowing Nato to

expand near Russia's borders. "Russia still views negatively Nato's expansion plans." said Mr Yeltsin. He stressed the difficulty of the six negotiating sessions, but said: "Nato has taken into account our would not put nuclear weapons or permanently base troops (from other Nato countries) in the new Nato states. At its July 8-9 summit in Madrid, Nato is expected to

invite Poland, the Czech Republic and Hungary to join. Moscow opposes a similar invitation for the three Baltic states - which made clear yesterday at a regional meeting in Talinn with Poland and Ukraine thet they still hoped to join Nato one day.

Mr Clinton, who has been

mined to "create a future whare Europaan accurity is not a zero sum game" with Nato gaining at Russia's

expense or vice versa. French president Jacques Chirac, host of yesterday's meeting, said "the Paris agreement does not shift the divisions created in Yalta [the 1945 summit that carved Europe into Western and Soviet zones of influence], it wipes them out

Editorial Comment, Page 15

# Chirac in TV appeal for voters to reject

Socialists

By David Bucham and.

Prasident Jacques Chirac yesterday warned French voters not to return to "the Socialist ideas of yesterday, in his fight to keep his centreright government in power at next Sunday's final parliamentary election round

In his most forceful intervention yet in the campaign, the president said on nationwide TV that France had too long delayed reforms "which have cost us dear in jobs, taxes, dabt and also in illusions". Promoting a Frenchstyle model of economic liberalism, he said France needed an economy built on "initia-tive and liberty", a state "more efficient and more decentralised", and a "renovated" welfare system protect

ing its people from "the effects of globalisation". Mr Chirac paid tribute to the "self sacrifice and courage" of Mr Alain Juppe who in the wake of the centre-right's surprisingly bad showing in last Sunday's first round election announced he would quit next week as prime minister,

whatever the final election last night's address to give the centre-right's flagging cam-

paign a new boost. He implicitly warned voters against forcing a leftwing government on him, splitting power in France and thereby weakening France's voice abroad. "I hope that the majority you choose will not risk endangering the construc-tion of Europe", Mr Chirac told his viewers. "France must be strong, coherent and determined to defend its interests in the major negotiations" Seeking to blunt the left's

> Continued on Page 16 One certain loser, Page 16 | ing the effects of tough price

# Setback for Clinton over sex lawsuit

The US Suprems Court sexual favours. yesterday dealt President Bill Clinton a political setback, rul-

ing unanimously that Ms Paula Jones can pursue her him while he remains in office. The unexpected ruling will

which Ms Jones alleges that Mr Clinton tried to use his position as governor of Arkansas to compel her to have sex. jing.

Mr Clinton denies the allega"Our trada policy with China

argument among the public yesterday, in a major policy ident could not be placed over whether he abused his statement aimed at staking his above the law, rejecting Mr office in an attempt to procure

was already under unusually heavy pressure from the lib- at the liberal and union vote, to his official duties. eral wing of his own Demosexual harassment suit against cratic party on trade and for-

increase pressure on the White House minority leader, bitterly attacked Mr Clinton's China settlement of tha suit, in policy, and called on Congress to reject the president's plan for renewal of most favoured nation trading status for Bei-

tions and the decision will fuel has failed," Mr Gephardt said

It came on a day when he for the presidency in 2000.

he said the president's policy of "engagement," had failed not only on moral grounds. but economically as well".

Meanwhile, iths Supreme Court's decision does not mean that the Paula Jones case which has already seriously embarrassed the president will immediately go ahead. The justices left the decision on timing to the trial judge.

political ground as a candidate Clinton's argument that the for the Democratic nomination constitution gives a sitting president temporary immunity In a speech clearly targeted from facing lawsuits unrelated

The court decision came as the president was in Paris celebrating the signing of an historic Nato-Russia pact, which could pave the way for the expansion of Nato - one of the acts which he hopes will mark his place in history.

Supporters of Ms Jones said yesterday they were delighted with the ruling, which could mean that Mr Clinton could But they ruled that the presbecome the first president to

go on trial to fight a private lawsuit while in office. But it could further distract his attention, at a time when he is also occupied by continuing controversy over campaign finance and the Whitewater

financial scandal The Supreme Court also heard arguments yesterday on a case which would further circumscribe the president's room for political manoeuvre, by challenging the so-called "line item veto" which allows him to strike down certain parts of legislation without sacrificing all of it.

Gephardt Speech, Page 5

# AT&T shares rise on talk of \$50bn merger with SBC

By Richard Tomkins

AT&T. the US telecommunications company, vesterday saw its share price rise 4 per cent in early trading after reports that it was discussing a \$50bn merger with SBC Communications, a US

regional telephone company. If the merger went ahead, it would be the world's biggest, creating a company with a market capitalisation of well over \$100bn and dwarfing last year's \$27bn merger between Sandoz and Ciba-Geigy, the Swiss pharmaceutical compa-

However, a deal could face regulatory hurdles because it would partially reverse the demerger of the seven "Baby Ball" regional telephone companies that was forced on AT&T by the US antitrust authorities in 1984. AT&T's share price was up

and SBCs was \$% higher at \$57%. Both companies refused to comment on the reports. AT&T is tha biggest ong-distance carrier in the US with about 60 per cent of the Contenders line up, Page 2 | market, but it has been suffercompetition from smaller oper ators, and is under pressure to improve its performance.

The company has been try-ing to enter the local telephone market by putting together deals with regional telephone companies to buy capacity on their lines, enabling it to offer customers a "one-stop" service for all types of calls; but a merger would provide a much faster alternative.

SBC Communications comprises two regional telephone companies: Southwestern Bell, serving Taxas, Oklahoma, Arkansas, Kansas and Miss ouri, and Pacific Telesis, serv ing California and Nevada. SBC bought Pacific Telesis for \$16.7bm last year.

Last yaar a new federal telacommunications act openad the way for longdistance operators and local telephone companies to enter each other's markets, but only if their own markets were

\$1% at \$37% in early trading, open to competition. SBC recently applied for permission to offer long-distance services in Oklahoma, but two weaks ago tha Justice

Continued on Page 16 FCC chairman to step down,

# Page 5; Lex, Page 16

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Recent Issues ...

Single theme

Germany's private broadcasters have complained to tha

broadcasters have been allowed to use licence fee money

ARD and ZDF have been allocated licence fee money to

to create new single theme cable and satellite channels.

launch two new channels – Der Kinderkanal, oriented

towards children, and Phoenix, a channel specialising in

broadcasters from the competition clauses in the Treaty

next month. Yesterday Mr Jurgen Doetz, president of

broadcasters to lead to an exemption from EU rules.

VPRT is also concerned by the "must carry" rules

reserved space on cable networks. This will almost

which mean the new channels are effectively entitled to

certainly mean that other broadcasters, probably overseas

broadcasters, could be kicked off the networks because of

of Rome is due to be discussed at the Amsterdam Summit

'absolutely not acceptable" for lobbying by public service

European Commission because two public service

A protocol which would exempt public service

VPRT the private broadcasters' body, said it was

TV protest

EUROPEAN NEWS DIGEST

events and documentaries.

# to win consensus on cuts

By Robert Graham in Rome

Mr Romano Prodi, the Italian prime minister, has failed in his first attempt to force a consensus among the parties backing his centreleft government on cutting pensions and welfare bene-

A meeting of party leaders yesterday revealed a big division between the government's insistence on a substantial reduction in social outlays and the refusal by the hardliners in Reconstructed Communism (RC) to contemplate any change

in the status quo.

A deal has to be bammered out by the end of the week to permit the government to onveil its three-year macro-economic programme. The economic document will also form the basis of Italy's the criteria for European monetary union, which must be handed over shortly to

Mr Prodi and his ministers are aware that failure to implement cuts in the costly state pensions system would provide ammunition for those In the European Union who wish to exclude Italy from joining the single currency in the first wave.

Yesterday Mr Fausto Bertinotti, the RC leader, indiceted there was still room for nagotiation. But be added: "In the present state of play there is a clear difference of approach and a deep division over the question of social welfare."

The votes of RC are essential for the govarnment's parliamentary majority. Mr Bertinotti has opposed any move to shake up pensions which had already been the subject of reform in 1995.

His position is also largely shared by the main trade unions. But their leaders have said they will make no commitment either way until they see RC locked into an sgreement with the gov-

Those close to Mr Bertinotti say he does not share tbe Prodi government's desire to make Italy join economic and monetary union early and at any cost. ft also seems be feels his position has been reinforced by the outcome of the first round of voting in France, where the left performed strongly on the back of a similar public

Faced with an impasse, the government may be obliged to publish its threeyear economic targets without formal agreement on bow they will be met.

ft was confirmed yesterday the government would be proposing to find a maximum of L28,000bn (\$16,8bn) in the 1998 budget to bring the deficit down to 2.8 per cent of gross domestic product. Of this. two thirds would be in the form of spending cnta and the remainder in fresb revenues.

The government has let it be known the bulk of the apending cuts - around L7,000bn - would come from overhauling pensions and to a lesser extent from health service savings.

Another L4,000bn would come from lower transfers to the railways, posts and agriculture. Additional savings would be found in the recently approved reform of the civil service and tightening up on tax evasion.

new revenue is due to come from changes in value-added tax, which is likely to push annual inflation back to 2 per cent or above. Preparing for Emu: Survey, Separate Section

On the fiscal side, half the

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# Prodi fails | French contenders line up

By Andrew Jack and David Owen In Paris

The resignation of Mr Alain Juppé as French prime minister after the poor showing of his government in Sunday's first-round of voting in the election has brought a sudden urgency to the debate over the succession. In principle, the prime

minister is chosen by the president and it seems clear that if France's leftwing parties maintain momentum from the first round and gain control of the National Assembly in the second round of voting on Sunday night, Mr Jacques Chirac, leader of the centre-right parties, will have to invite Mr Lionel Jospin, the Socialist leader, to become the new prime minister.

A former education minister - a fact he never ceases to reiterate in his campaign speeches - Mr Jospin has been gradually restructuring the Socialist party, capitalising on the credibility he gathered by scoring unexpectedly well in the presidential race in 1995. The situation if the centreBritain's new Labour government will seek a closer relationship with France after the final round of French voting in an effort to place the UK more at the centre of decision-making in the European Union,

writes Wolfgang Münchau in Paris. A senior British official said Franco-British relations were bound to change for the better regardless of whether the right or left wins on Sunday.

"Whatever the outcome in the elections there will be a new government and this means a new start in Franco-UK relations, he said. He added that France was bound to embrace political change even if the French

Several attempts by the previous Conservative government to break the Franco-German axis by seeking a special relationship with France on some occasions and with Germany on others were ultimately doomed because of its antagonistic stance towards the EU.

**NEWS:** EUROPE

government was re-elected.

German officials yesterday reacted with concern over Mr Alain Juppe's resignation as prime minister. Mr Klaus Kinkel, foreign minister, said: "I regret that Alain Juppé has resigned. He has been a brilliant man who has done much to develop the Franco-German relationship.'

right wins re-election is far more complex, with names of possible candidates already circulating furiously.

Among the most frequently mentioned is Mr Philippe Séguin, mayor of Epinal in eastern France and former social affairs minister, who is best known for leading the No campaign in the 1992 referendum on the Maastricht treaty. His appointment would be

interpreted as a signal that France Intended to take a more sceptical stance towards Europe - a development likely to be viewed with concern hy financial

markets and a number of prime minister in 1993-95 France's European partners, notably Germany.

With his emphasis on economic liberalism tempered by a strong state, Mr Séguin is also close to the centre ground of French politics and is hence widely seen as a likely choice in the event of a narrow centre-right vic-

He has repeatedly emphasised in the campaign that he accepts the verdict of the 1992 referendum while still considering Maastricht "a very bad treaty".

Another contender is Mr

and a long-standing ally of Mr Chirac until he broke a tacit agreement and ran against him in the 1995 presidential race. He has since re-established a rapport, and co-ordinated a

group of "Balladurian" politicians on the right of the Gaullist movement calling for a faster pace of reform towards a more free market economy. Mr Jacques Toubon, for-

mer minister of culture, was rewarded for his close support of Mr Chirac with the Another contender is Mr top role as justice minister -Edouard Balladur, the RPR a post which has become

time when a number of politlcal scandals are under

mvestigation. However, his own National Assembly seat in Paris is under threat.

Mr Alain Madelin, pro-European and economically liberal, is also a possibility. He briefly held the post of finance minister in Mr Juppé's first government during 1995 before the two men clashed over calls for reforms to the civil service.

If the UDF, the RPR's centre-right coalition partner. wins more seats, then its leading figures - Mr Francois Léotard, the movement'a bead, or his deputy, Mr François Bayrou, education minister, could also be

It is also possible, though unlikely, Mr Chirac would choose a business executive and not a politician if the right won. Mr Jerôma Monod, his former chief of staff and now head of the utilities group Lyonnaise des Eaux, or even Mr Christian Blanc, Air France chairman,

# Suspended sentence for Wolf



Legendary former East German spymaster was found guilty in a German court yesterday of three kidnappings during the Cold War and handed a two year suspended sentence. The trial was the latest attempt to punish Mr Markus Wolf (pictured left)who ran East Germany's foreign intelligence network for over 30 years after a 1993 treason conviction was overturned in 1995. Mr Wolf,74, was found guilty

of organising the kidnapping of a Ministry for State Security (Stasi) official who had fied to the west and the abduction of a West Berlin secretary whom the authorities boped to persuade to spy for the east.

The court said Mr Wolf was also behind the arrest of an

East German whom the Stasi tried to force to sign defamatory statements about former Chancellor Willy Brandt, then mayor of West Berlin. Reuter, Düsseldor,

### German in solo euro fight

A retired journalist has become the first person to start an action in the German constitutional court with the aim of preventing the launch of the European single currency

Mr Klaus Peter Heim, 68, said he had lodged a complaint with the court in Karlsruhe to protect the German people from the "creative accounting" of the French, Italian and other governments. He has called for an injunction preventing the Bonn government from giving its approval to the introduction of the euro when the founding members are chosen in May 1998.

Mr Heim's complaint was lodged before Bonn announced that it was considering the sale of extra Deutsche Telekom shares and the revaluation of Bundesbank reserves to help it meet Maastricht debt and deficit criteria.

### Poles back new constitution

Poland's new constitution which underpins the economic: and democratic reforms of the past seven years was ... approved by a slim majority in a referendum last Sunday, which saw a low 43 per cent turnout of the country's 28m

The results published late on Monday showed 53 per cent supporting the constitution which was passed by a majority of 330,000 votes. The rightwing opposition, which is set to challenge the former communist-led government in elections this autumn, said they would amend a constitution which had failed to get the support of the majority of Poles, quoting low turnout figures.

The many rightwing parties led by the Solidarity trade union in Solidarity Electoral Action (AWS), said the new constitution had failed to make a clean break with the communist past. Chris Bobinski, Warson

### Gas accord eludes EU

European Union energy ministers yesterday left open the option of holding a special meeting next month to try to conclude agreement on controversial plans to open the EUa \$100bn-a-year gas market to competition.

Ministers meeting in Brussels yesterday made some progress, but failed to reach the hoped-for consensus on the broad framework for gas liberalisation. This might have left only the figures for the extent and timetable for market opening to be decided at a special session in June:

The Netherlands, holder of the EU presidency until the end of June, will decide within the next two weeks whether sufficient progress has been made to call another council of ministers on June 24. Officials say the meeting will take place only if there is a good chance of an overall agreement. EU states have still to agree on how the market should be opened to competition, and which customers would have the right to shop around for gas. Neil Buckley, Brussels

### Danes put brake on economy

The Danish government will impose a brake on central and local government building activity, and in August will present a restrictive budget for 1998, in order to prevent the economy from overheating, Mr Mogens Lykketoft, the minister of finance said yesterday.

The government raised its GDP growth forecast for 1997 to 3.3 per cent compared with the winter's forecast of 2.9 per cent, with private consumption, business investment and exports all expected to show a bigger increase than Hilary Barnes, Copenhagen

ECONOMIC WATCH

### Spain boosts non-EU sales

Spanish exporters have taken advantage of favourable exchange rates to boost sales to countries outside the European Union by more than 30 per cent in the first quarter of the year. The success of non-EU exports caused the country's

overall trade gap to shrink by 22 per cent to Pta471bn. (\$3.3bn), according to economy ministry figures. The ministry said the US dollar's recent high level was "a crucial factor" aiding Spanish competitiveness in fastgrowing overseas markets.

Total exports climbed almost 15 per cent from a year earlier to Pta3,451bn. This was after a sharp 22 per cent March increase, led by food products. Imports, which showed an 8.5 per cent quarterly rise to Pta3,922tm, also accelerated in March with a 16 per cent increase over the same month last year. This was a sign, the ministry said, of the pick-up in Spanish consumer demand and

Trade with EU partners, which broke briefly into urplus in January, showed a quarterly deficit of Ptalo3bn, up 13 per cent. Imports from the EU rose at the same rate as Spanish exports - just over 9 per cent. David White, Madrid

#### No cacophony in cohabitation — Jospin By David Buchan in Paris take on a more partisan tone than would "express the voice of France" French presidents, when they are at next month's Europan Union sum-

If the left maintains the momentum from its first round victory next Sunday, France stands a real chance of a period of divided power – longer obliged to take Mr Lionel Jospin, the period of divided power - longer than it has experienced before and possibly more conflictual.

In his TV address last night, Mr Jacques Chirac, the gaullist president, made clear thet he has effectively taken over as campaign manager for the beleaguered centre-right coalition from Mr Alain Juppé, who has said that he will quit as prime minister next Monday.

Mr Chirac had no choice but to troops of his Gaullist RPR and cen-

not actually running for the Elysee.

Socialist leader, as prime minister. This could get the new "cohabitation" between Gaullist president and leftwing government off to a more acrimonious start than in 1966 and 1993 when Mr François Mitterrand, the late Socialist president, had intervened a bit more discreetly in the preceding campaign against incoming rightwing governments.

On foreign policy, Mr Jospin was step directly into the arena; the at pains yesterday to stress that cohabitation would not equal tre-right UDF coalition were left cacophony. If the left wins, Mr Chileaderiess by Mr Juppé's move. In rac and a new Socialist premier doing so, however, he has had to presumably Mr Jospin himself -

mit in Amsterdam. Mr Jacques Delors, who as Enro-

pean Commission president has observed French leaders' behaviour during the previous two cohabitations of 1986-88 and 1993-95, said last week that "you couldn't have slid a cigarette paper" in between the positions in EU negotiations of Mr Mitterrand and his two gaullist pre-miers - Mr Chirac and Mr Edouard

But France's constitutional distinction that gives the president primacy in foreign policy and the government sway over internal policy is completely blurred by economic and monetary union. Mr Chirac may make whatever general pledges he likes on the euro, but his capacity to

deliver on thesa pledges would depend beavily on the government's spending and taxing decisions, enabling France to qualify, or not, for the euro.

In one important way, s French prime minister is actually in a stronger position under a president of the opposite political camp than under one of his own party. French presidents are freer to pick and choose premiers from their side of the political fence. In a cohabitation, however, a

prime minister is safe from a president's whims so long as ha has a National Assembly majority and keeps its confidence. This provides stability similar to a parliamentary regima, which might perhaps bewhat the French people are subconsciously striving for.

# Mečiar undermines Slovak ambitions

Referendum shambles puts Nato and EU entry on backburner, writes Vincent Boland

r Vladimir Mečiar, den Broek, European com- minister and president dates Slovakia's authori-LV L tarian prime min- tions. ister, used to be surefooted, every turn. After the farce credentials, be may finally have gone one step too far.

What should have been a straightforward two-pronged referendum asking Slovaks for their views on Nato and on how they want their president elected, fell victim to Mr Mečiar's obsession with ridding himself of the one man who has proved an obstacle to his accumulation of power - President Michal Kovač.

The clumsy and probably illegal way he went about it - by using an apparently legal loophole to delete the question on the presideotial election from ballot papers led to a boycott of the referendums by voters, many of polling stations when they could not vote on the issue. It has also outraged domestic and western opinion, and may be the worst misjudge-

ment of his political life. The weekend's events have further undermined Slovakia's faltering efforts to ever" in Slovakia and join Nato. They also deal a serious blow to its ambitions for early membership of the European Union, a message tbat will be spelled out tomorrow to Mr Mečiar in Bratislava by Mr Hans van

missioner for external rela- from the months immedi-

outwitting his opponents at between Mr Mečlar and Mr January 1 1993. In an envi-Kováč, who were once allies ronment where political parsurrounding last weekend's in the fight to oust the comfailed test of his democratic munists, had not impinged directly on the democratic

Though it has paralysed Slovak politics for the past three years, the power struggle has remained - with the occasional ugly turn - a battle of wills over legislation and personalitles rather than an Albanian or Belorussian-style rigging of ballot papers.

polls. Though he remains the dominant political personality in Slovakia be looked shakeo by events at a president's position ever rowdy televised news conference on Sunday. While he denounced Mr

Mr Mečiar may bave to

Kováč for sparking the boywbom protested loudly at cott, be was clearly unprepared for the storm about to break over him. Mr Kovāč, who was a

strong supporter of the presireferendum, described its collapse as "the gravest violation of the constitution and legislation suggested Mr Mečiar and his interior minister resign. The prime minister's opponents are already lamenting "the death knell of democracy in Slovakia." The dispute between prime

ately after Slovakia emerged Up to now the feud as an independent nation on ties were struggling to assert themselves and the opposi-

was unassailable, began to concentrate power in his own hands. But Mr Kováč, appointed president by the Slovak parliament in early 1993, used the president's limited powers to restrain him. In March 1994 be backed the removal of Mr Mečiar's government amid charges of corruption. pay the price for this at the This event was crucial in

fomenting the prime minis-

tion was weak, Mr Mečiar,

whose position at that time

ter's enmity, and he has sought to undermine the since returning to office Mr Mečiar has cut off funds for the presidential office and often snubbed the president at official occasions, including the official opening last October of a refurbished presidential palace. And be has not ordered

a thorough investigation into the kidnapping of Mr Kováč's son two years ago, a murky and still unresolved incident in which the secret service was implicated. Mr Mečiar's style has drawn repeated criticism from the west, which once

angered him but which he

now largely ignores. Instead,

Mečiar: vote fell victim to his feud against Michal Kováč be has built a closer alliance with Russia while slipping although Mr Kováč's term inexorably oot of the western orbit. a successor was meant to

The weekend's events may now make the country's isolation complete, as Mr Kovač bas suggested. Mr Pavol Hamžīk, the foreign minister, resigned on Monday complaining it was impossible to make the country's case abroad in circumstances where "everything. including the vital international interests of Slovakia, is subordinated to domestic fights for power."

A tentative peace overture from leading opposition figures also appears to have broken down. The opposition may now unite further, perhaps posing a unified challenge to Mr Mečiar's populist/nationalist government at the next election.

That election is not due

as long as political uncertainty continued tion leaders failed again yes-

terday to overcome deep personal and policy differences within the government that bas prevented tha completion of a cabinet resbuffle.

Without an end to the political deadlock Mr Klaus cannot follow through on his promise on Monday to back up the central bank's monetary policy shift with a renewed commitment to economic reform.

until September 1998 expires next March. The referendum on directly electing

#### political crisis. "Normally you can predict what politicians will do but not with Mediar," one diplomat said yesterday. "He is completely unpredictable."

avoid a constitutional vac-

uum. If it cannot be filled Mr

Mediar would assume the

presidency's powers for a

limited period. He may now

decide to bring forward the

general election, some

observers in Bratislava said.

found bitterness, the only

certainty yesterday was thet

nothing was certain. Mr

Mediar had a frosty meeting

with Bratislava's diplomatic

community on Monday, at

which he offered no sign of a

way out of the country's

In an atmosphere of pro-

# Koruna plunges after fresh debut

By Vincent Boland in Prague tle with speculators.

ability of the prime minister, prolonged political crists, it immediately plunged 10 per cent below its last fixed level against a hard currency bas-

communist eastern Europe's closing level against the strongest and most stable D-Mark, the depreciation of currency and 10 days as the the koruna will have an victim of a sustained assault immediate impact on the on the money markets, tha Czecb Republic's 10.3m koruna finally wilted after people. being set free by the central

It is the first currency The Czecb koruna made its from the region's core debut on foreign exchange emerging markets to be markets as a floating cur- floated, though central bank rency yesterday. But in a officials describe the new vote of no confidence in the regime as "a managed float". They hope the koruna even-Mr Václav Klaus, to end a tually finds a sostainable level informally pegged to the D-Mark, but that is likely to take several weeks.

While it rallied slightly later in the day to about 7.5 After six years as post- per cent below Monday's radical change in Czech

reforms.

It also ties the economy bank following a costly bat ever more closely to Ger reduction in spending power to let it float.

many, its biggest trading already introduced by the partner.

Newspaper editorials are already predicting that belttightening lies ahead as the country grapples with a severe economic downturn that necessitated yesterday's de facto devaluation. The central bank bas

made clear it wants to see significant structural and fiscal measures to back up its decision to make the most monetary policy since a devaluation in 1991 ushered in the era of economic

That means more cuts in

decision to float the koruna. Since mid-February, When the koruna peaked in value and before the economic icy, analysts said the curdownturn became so severe, it has fallen from Kc27.8/\$1 and Kc16.7/DM1, to Kc32.8/\$1 and Kc19.4/DM1 yesterday.

This sudden loss of wealth among cosseted Czechs led to a rapid loss of faith in the koruna, causing a rush late last week to exchange It for hard currencies.

Analysts said that as well as the soaring cost of defending the koruna in the market, this panic buying by citizens would bave been a public spending and further crucial factor in the central wage controls, on top of the bank's decision on Monday

agreement yestarday that the central bank had acted correctly in changing its polrency would remain volatile Mr Klaus and other coali-

While there was general

in Liese Zumwinkelt min of Courselie Posts THE STATE OF THE Tarrier president Servera at retreated Time to restrict the America Post faced # The secured with Trainer vimpetitors Artes of leant duties to The true of sand -un Zumwinkel

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the shorters up to mine to eplanned pret law, replant S PAL MATTER STATE OF THE STATE end of this year. was ened up after lobbying the market orientated Democratic party

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**NEWS:** EUROPE

# in Serbia under threat

By Guy Dinmore in Belgrade

Serbia's opposition coalition, which forced the government to retreat after three months of mass demonstrations earlier this year, was on the brink of collapse yesterday over its failure to agree on a candidate for the republic's presidential elec-

Bitter personal disputes between the three leaders of Zajedno (Together) could lead to the formal break-up of the coalition and dilute the opposition vote, handing ultimate victory to President Slobodan Milosevic's ruling Socialist party.

alist leader of the Serbian Renewal Movement, yester-day accused Mr Zoran Djindjic, his coalition partner and bead of the Democracy party, of holding secret talks with the Socialists and state security bosses and urged him to resign as mayor of

The ultra-nationalist Serbian Radical party, headed by the former paramilitary ader Mr Vojislav Seselj, said it would call a vote to remove Mr Djindjic at a city assembly meeting tomorrow. Mr Djindjic could be ousted if be fails to secure the support of Mr Draskovic's 34

Mr Draskovic accuses Mr Djindjic of failing to bonour a commitment to back him as Zajedno's candidate in the forthcoming election. "I last met Djindjic several weeks forge a rightwing alliance,

The US government is increasing pressure on Mr Franjo Tudiman, the Croatian president, whom Washington accuses of reneging on pledges to allow the return of Serb refugees,

writes Anthony Robinson . Mr Robert Gelbard, President Bill Clinton's special envoy, complained of a "fundamental difference of views between us" after raising with Mr Tudjman in Zagreb yesterday issues arising from Croatian non-compliance with the

Dayton peace accords. Washington is insisting on the right of all Serb refugees to return home. Mr Tudiman has called this Croatia Survey, Separate

top representatives of the Socialist party. He has no time to meet me

The Belgrade mayor said it was too early to decide on a candidate. Apart from his contacts with the Socialists. he had been holding talks on forming an alliance with other centrist parties and Mr Milan Panic, a Californianbased pharmaceuticals magnate who was prime minister of Yugoslavia in 1992. Mr Djindjic also has the backing of Mrs Vesna Pesic, leader of the Civic Alliance, the small-

est party in Zajedno. Belgrade newspapers are speculating that Mr Draskovic and Mr Seseli will

# ago," said Mr Draskovic. "He along with Mr Bogulinb has been very husy meeting Karic, a businessman. **Deutsche Post** warns Bonn on

privatisation By Ralph Atkins in Bonn

Mr Klaus Zumwinkel, chairman of Deutsche Post, said yesterday that the German postal group expected in 1999 or 2000 would not be possible unless the government retreated over proposals to restrict its

Deutsche Post faced additional costs compared with would-be competitors because of legal duties to provide a basic level of service and to meet pension lia-bilities, Mr Zumwinkel argued. "If the new post law comes in as it stands, privatisation of Deutsche Post is not do-able," he said.

cern at Deutsche Post over proposala to restrict its Bnt he refuted the cross-submonopoly to letters weighing less than 100g for a five-year transitional period compared with European Union guidelines suggesting a 350g limit. Bulk mailing would be opened completely to competition.

Mr Zumwinkel's comments come as the Bonn government seeks to accelerate its privatisation programme to plug expected budget shortfalls up to 2000. The planned post law, replacing a law which expires at the end of this year, was tightened up after lobbying from the market-orientated Free Democratic party, the parcel service.

erning coalition.

Although Deutsche Post could not prevent privatisation if the government decided to press ahead, it bopes the law will be watered down in the opposition-dominated Bundesrat, the second chamber of par-

Earlier this year, the European Commission began investigating allegations that Deutsche Post was using its dominance in the letters market to cross-subsidise parcels.

Speaking at Dentsche Post'a annual results meeting, Mr Zumwinkel disclosed the parcel service made a not do-able," he said. loss last year of DM1.4bn His warning reflects con- (\$826m), down from more than DM2bn the year before sidy argument, saying that after taking account of additional duties imposed on Deutsche Post "we are not in a loss situation".

The parcel service is expected to report a loss of less than DM900m this year

and return to profit in 2000. Overall. Deutsche Post said pre-tax profits last year (calculated on a different basis from the parcel service losses) rose to DM567m, compared with DM364m in 1995. Turnover was roughly stable at DM26.7bn with a amall increase in letter post com-pensating for a decline in

THE CRANS MONTANA FORUM Switzerland - Vilith yearly meeting The Foundation enjoys the Consul Council of Europe

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Apart from the traditional participation of Europe Western, Central end Eastern - Central Asla and the South Mediterranean - over 60 countries represented the 1997 Forum welcomes also top level delegations from Egypt, Estonia, Kirghistan, Lebenon, South Africa, Turkey, and Caucasus States (focus on transport & supply of energy).

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# Opposition | Moscow and Kiev poised to take plunge

Signing a political treaty represents a huge political step. Chrystia Freeland explains

week's Nato summit, the Russian leadership is heading for another round of bargaining. This time the issue is more contentious, but equally critical - Russia's relationship with neighbouring Ukraine.

Mr Victor Chernomyrdin. the Russian premier, is dus to arrive in Kiev. the Ukrainian capital, today, and Mr Boris Yeltsin, the Russian president, is scheduled to touch down on Friday as the two Slavic giants make a bid to sign a much postponed political treaty.

In both Kiev and Moscow the treaty - which would be the Kremlin's first formal acknowledgement of the independence and borders of its largest western neighbour - is seen as a vital step in the political evolution of the two most populous states to emerge from the collapse of the Soviet Union.

"Relations with Ukrains are Russia's most important foreign policy issue," said Mr two countries. Andrei Piontkovsky, director of the Moscow-based Centre for Strategic Studies. The treaty is so significant

and so sensitive because of

the complax relationship

resh from the good-will and glitter of this week's Nato supposit their own history to the ancient Kievan Rus state, have an intense emotional connection with their neigh-Acknowledging Ukraine as a sovereign state would at last cut the umbilical cord between the new Russia and its imperial past.

On the eve of the premier's trip to Riev. the omens were mildly encouraging, Mr Leonid Kuchma the Ukrainian president said yesterday ha had "high hopes" the agreement would be signed. Russian officials in

Moscow were equally upbeat and said the prime minister and president intended to and Russian officials follow through with their promised journeys south.

Of greater significance, perhaps, are tentative indications that Kiev and Moscow are close to a deal on the Black Sea fleet, the rusty navy which has become a symbol for the larger political issues which divide the

The fleet itself is not at issue. Rather, Ukraine and Russia are wrangling over control of and access to the port of Sevastopol, an issue Russia prepared to accept minister said in an interwhich touches upon the cen- Ukraine, its sentimental.



Leonid Kuchma: high hopes tral question of Ukraine's territorial integrity.

This week, both Ukrainian suggested Moscow may have backed down on its demand for some aort of lingering territorial claim to the city. Instead, the agreement on the table now would allow both the Ukrainian and Russian fleets to be based in Sevastopol, with Moscow paying Kiev to lease its facil-

But these arcane quibbles over the Black Sea fleet are really only a proxy for a more fundamental issue: is



Slavic heartland, as an inde-

Until Mr Yeltsin puts his pen to the friendship treaty in Kiev, Ukraine is likely to remain dehines Mr Volodymyr Horbulin, the Ukrainian national security chief, points to the repeated claims by senior Russian politicians on Ukrainian territory as

In Kiev, his views are widely shared. "I think that Russia still has as its strategic goal returning Ukraine Mr Serhli Holovatyi, Ukraine's influential justice

Ukraine as an independent

Ukrainian leaders also warn that if Russia postpones this, the seventh treaty, the already fragile relations between the two states are likely to deterio-

> "It would signify a worsening of the political climate in eastern Europe," Mr Horbu-

Failure to conclude a deal this weekend would also probably intensify Ukraine's effort to seek strong allies

mendous influence. Kiev is already reaching out to the west, and has been an enthusiastic supporter of Nato expansion.

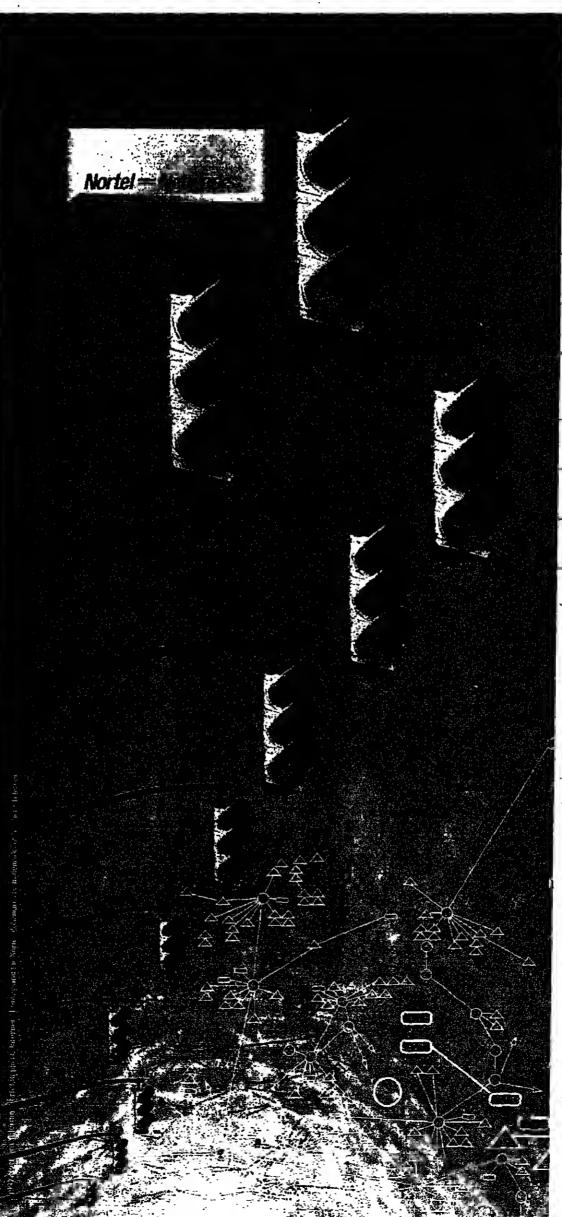
It is also at the heart of a number of loose alliances coalescing along Russia's periphery among former vassal states eager to secure their independence.

Ukraine has increasingly close links with Poland and the Baltic states. Indeed, yesterday the five countries ended a summit with a joint statement oo the state of democracy in Belarus, which is moving towards cementing a reunion with Russia.

Moreover, Kiev is emerging as the informal leader of a group of former Soviet republics, including Georgia, Azerbaijan and Moldova, keen to find a counter-balance to Russia.

Paradoxically, it could be this tilt away from Moscow which will finally drag Russia into signing a political treaty with Ukraine.

The more Russia conducts imperialist policies, the more Ukraine will become a centre of resis-tance," Mr Piontkovsky said. This treaty is our last possibility of keeping Ukraine from moving to the west."



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# Malaysia plans currency futures market

in Kuala Lumpur

Malaysia plans to launch a currency futures contract in ing in the baht, ringgit, the ringgit and other regional currencies as part of an attempt to create south-east Asia's leading futures exchange, it indi-

tietive could include the tract denominated in ringgit, Thai baht. Indonesian rupiah and Singapore dollar. mark the first time sonth-

Abdul Jabbar Shahabudin, world, officials said. said the move followed an

announcement earlier this countries were sensitive to Singapore dollar, he said: "If was successfully repulsed NYCE to trade a range of rupiah and Singapore dollar from the end of June.

All four currencies are due to be traded against the US

The MME aiready trades The currency futures ini- an interest rate futures conbut the NYCE plan would The executive chairman of east Asian currency futures the Malaysia Monetary are traded on a formal Exchange (MME), Mr Syed exchange anywhere in the Mr Syed said regional trade in the baht, rupiah and

consider launching futures

ton Exchange (NYCE) that it atility in the trade of their would launch futures trad- currencies, as shown by the attack on the Thai baht last week, but no country had the authority to stop the NYCE fulfilling its plans. Malaysia might, therefore, try to turn the situation to its advantage.

"Obviously, if it (the ringgit) is traded overseas but is not traded in this region, it looks e bit awkward, because the players of the market are here," Mr Syed said. Asked if the MMR might

month by the New York Cot- the prospect of increased vol- the opportunities are there, we are positioned to take advantage of the opportunities...but we always take into consideration the sensitivities of our neighbours."

The four largest economies of south-east Asia regard exchange rate stability as a cornerstone of economic policy. But rising merchandise trade, plus the emergence of Singapore as the region's financial centre, has rapidly increased regional currency trade and made it more difficult for central banks to influence exchange rates.

but currency dealers believe other currency futures conthere may be more. The launch of currency futures, though they provide an yen towards the end of this important hedging mecha- year. nism, would increase traded volume and weaken the power of central banks in

Singapore'e long-standing opposition to the internationalisation of its dollar derives from the fact that Exchange (Simex), currently controlling the exchange the region's top futures rate is the import-dependent exchange, which, however, island's main weapon against inflation.

The ettack on the baht plans to co-operate with the bours.

All these contracts would be traded 24 bours a day between New York, Kuala Lumpur and Dublin.

The ultimate aim is to compete with the Singapore International Monetary does not offer a single contract based on the economies The MME has separate of its south-east Asian neigh-

### minister, Mr Inder Kumar Gujral. Reuter, New Delhi Australian investment strong

the centre-left United Front coalition of the prime

ASIA-PACIFIC NEWS DIGEST

**Battle looms to** 

head Congress

Mr Rajesh Pilot, a former air force officer and junior

control of India's oldest political machine. Mr Pilot

launched a campaign targeted et the current party

government minister, yesterday entered the race for the

presidency of the Congress party, setting up a battle for

president, Mr Sitaram Kesri, and called for young blood

and a drive to clean up a party tainted by corruption.

By throwing down the gauntlet for the June 9 election

of Congress president, Mr Pilot assured the first public

leadership contest in 20 years in a party accustomed to

considered an outspoken, ambitious leader with modern

months after Congress suffered its worst electoral defeat. Congress, which had ruled India for all but five years since independence in 1947, now lends crucial support to

Mr Kesri took charge in September last year, four

selecting leaders in backroom deals. Mr Pilot is

ideas and strong roots in village politics.

Australia'e private business sector spent more than expected on new capital investment during the first quarter of 1997, but data published yesterday suggested growth in capital expenditure in 1997-98 will be much more modest. Estimates of total new capital expenditure rose by 6.5 per cent in the March quarter, after a revised fall of 1.6 per cent in the previous three months.

Investment in buildings was particularly strong, and

also in the mining sector. Analysts said the latest data indicated that capital expenditure for the 1996-97 financial year overall would probably be up by about 11-12 per cent - slightly higher than previously anticipated. But a survey of investment intentions indicated e sharp fall in

### UN presses Burma on rights

The United Nations high commissioner for human rights has called on Burma's military government to "respect fully international norms of human rights and principles", after the government prevented a large gathering of officials and members of the opposition National League for Democracy (NLD).

Mr Ralph Zacklin said he was concerned that the rights of the NLD leader, Ms Aung San Suu Kyi, were being "limited". Mr Zacklin said he had invited Burma'e ambassador to the UN in Geneva "to discuss these and other human rights issues". That meeting is expected to Ted Bardacke, Bangkok

#### HK plans July 1 fireworks Hong Kong's business community revealed plans

vesterday for a HK\$100m (US\$13m) extravaganza of fireworks, lasers, an illuminated barge flotilla and giant balloons to mark the first day of Chinese rule on July 1. Hong Kong, a British colony for 156 years, reverts to China at midnight on Jime 30.

Organised by the Better Hong Kong Foundation, an affiliation of Hong Kong's billionaire business people, the fireworks show will also feature what the organisers bill as the world's largest outdoor karaoke show. More than 30 big businesses have lined up to sponsor the event, including key representatives of the British colonial

# durable market 'set to treble'

By Mark Nicholson in New Delhi

The true eize of India's market for consumer durahles is considerably smaller than the country's oftentouted 250m-strong "middle class", hut is on course to trehle by the year 2006, new research from the National Council of Applied Economic Research, a leading Indian think-tank, shows.

The unpublished research pnts the size of India's "consuming class" at 29m households, and says the number will reach 91m by 2006.

The study, based on the most thorough survey of spending patterns undertaken in India, identifies the "household", rather than individual consumers, as the chief purchasing unit for durables such as washing machines and television sets. It puts the average

household size at 5.7 people. The council'e estimates square with the findings of newly arrived foreign consumer goods companies in India, many disappointed with demand for goods such as colour TV sets, video recorders and white goods. One senior Sooy executive earlier estimatee. India'e market for TV eets and VCRs was perhaps 150m; the company now believed the market nearer the eize of

Vietnam's for such products. The council's projection assumes India's economy will grow hy an average 6.7 per cent a year from now to 2001, roughly in line with present rates, and by 7.8 per cent from then to 2006.

Its eetimates are also based on data on actual consumer purchases and ownership from a decade of housebold epending studies undertaken by the council, where 300,000 households were surveyed annually.

Based on actual purchases rather than income alone, it defines the "consumer class" of 29m households as that "buying the bulk of consumer goods marketed in the country". Household income for this group is put at \$1,285-\$6,142 a year.

Above this, it finds a small group of 1m "rich" bouseholds, with incomes exceeding \$6,142, which buy "the most expensive consumer products". It foresees a fall in bouseholds with incomes below \$415, which cannot said recently that, from their afford consumer goods.

# India consumer Kim tries to calm poll row

By John Burton in Secul

A week after his son was arrested on corruption charges, Mr Kim Young-sam, the South Korean president, is embroiled in a new political controversy over his 1992 election campaign finances.

Mr Kim yesterday promised to make a statement on Friday on the issue, including possibly offering an apology for exceeding legal campaign spending limits in 1993 and proposing electoral finance reform laws.

But he is expected to stop ehort of opposition demands that he disclose the size of the 1992 campaign fund and its contributors hy claiming that complete financial records do not exist.

The campaign fund issue is linked to the collapse of the Hanbo steel group in January which uncovered a bribes-for-loans scandal and led to the arrest of Mr Kim's son for influence-peddling. The opposition claimed

Hanho contributed up to \$100m to Mr Kim'e campaign in return for government help in securing nearly \$6bn in bank loans after the elec-

hy the president's son included money left over from the 1992 campaign. Public outcry over the campaign fund was triggered last week when the presi-

political slush fund managed

address the issue as he sought to evoid more political damage to his beleaguered edministration.

It also threatened to expose him to legal charges for campaign violations after be leaves office early next An opinion poll yesterday

in Dong-A Ilbo, a leading newspaper, said 83 per cent of Koreans refused to accept Mr Kim's decision not to reveal the amount of money he spent in 1992 election. while 65 per cent wanted the matter to be pursued even after Mr Kim steps down. Mr Kim also angered the

opposition by launching an anti-corruption drive last week that appeared aimed at local government officials affiliated with the two opposition parties. The campaign fund contro-

versy threatens to dominate this year's presidential election despite other pressing issues, including an economic slowdown.

The main opposition party, the National Congress for New Politics, has eagerly sought to exploit the controversy because it promises to improve its slim chances of winning the presidential The probable government

candidate, Mr Lee Hoichang, holds e firm lead in the presidential race. But his "Mr Clean" image was damaged after be withdrew his dent cancelled plans to earlier demand that Mr Kim



campaign fund. Analysts suspect that Mr Lee has struck a deal with Mr Kim in return for his support in gaining the presidential nomination of the

ruling party. Despite the latest controversy, Mr Kim is unlikely to be forced to resign, with twothirds in yesterday's opinion poli eaying they opposed such a move

Presidential aides argue that Mr Kim should be spared any further punishment because he succeeded in establishing the rule of a cover-up.

disclose full details of the law and public accountability of officials during his administration, the first civilian one after three decades of military dictator-

"He has introduced a degree of democracy that makes it possible for even the son of a president to be indicted," said one government official.

But critics contend that the arrest of the president's son occurred only after a public protest over an earlier investigation by the prosecution that was widely seen as

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Fig. Con. 1 The Tag. conditions.

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counterpart, according to the Chinese People's Daily. areas," said General William Hotchkiss, commanding general of the air force, in a recent interview.

The Philippines has fuelled

Sea dispute with Beijing by

rock in the area, prompting

the growing South China

arresting 21 Chinese

release, according to

fishermen off a disputed

calls for their immediate

officials yesterday, writes

Justin Marozzi in Manila.

around the Scarborough

with talks between the

Philippines and China in

shoal e week ago, coincides

Beijing designed to improve

relations. "The Chinese side

asks the Philippine side to

respect history, to respect

international laws and stop

facts and to respect ...

as soon as possible all

actions violating China's

territory," Mr Tang Jixian,

undersecretary for foreign

affairs, told Mr Rodolfo

Severino, his Philippine

News of the arrests, made

As one of the regiun'e most unruly democracies, the Philippines has encountered procurement teething prohlems and long delays avoided by its more authoritarian neighbours such as Indonesia, Singapore and Malaysia.

Signs of inexperience emerged when the navy issued specifications for the six OPVs. They were not .. properly defined and the navy received far too many responses for careful techni-

priority for the first five tracts are binding also looms years is the acquisition of a after challenges to contracts awarded in the recent Manila Hotel and Subic Bay privatisations and a contract won in 1995 by the British defence group GEC-Marconi. ibility we had so we can polls, firm decisions will

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# Flutter in the arms trade as Philippine deadline looms

Justin Marozzi on Manila's defence procurement ambitions

ecent stand-offe Philippines: defence modernisation between the Philipnines and China around disputed islands in the South China Sea may be damaging for regional stability hut for defence companies around the globe they augur well: the Philippines is embarking on its first pro-

curement programme. Senior Philippine air force officers were in Sweden last week inspecting the Gripen. a joint venture fighter aircraft made hy Saab and British Aerospace, before travelling to France to see the Mirage 2000-5 and Israel for the Kfir 2000.

The rush of sctivity comes before the deadline on Friday, when foreign companies must have responded to Manila's requests for proposals for a squadron of. 24 multi-role fighter aircraft and up to six new air defence radar systems worth \$150m-\$200m. Procurement officials are expected to whittle down competitors to

a shortlist of three. These are the first concrete steps in the modernisation of the Armed Forces of the Philippines. An amhitious 15-year \$6.24hn programme, passed by Congress last December, it is designed to make up for the country's long years of reliance on the US for external defence. The original modernisa-

tion shopping list, introduced to Congress in 1994. was even more ambitious. Congress shortened the list hy allowing for a further \$6.3bn spending within the period if the government is able to find new sources of financing.

"The major defence exporting countries have all beaten priority to ... the Philippine e path to Manila because they can see there is e major requirement and there is recently. "The Philippines is mooey available under the modernisation plan," says a rounded by nothing but western defence ettache. They are all a little wary, however, because defence cootracts take time and the Philippines has no experience in procurement."

As a result of dependence on the US and a concentra- mated \$1.5bn a year. tion on internal counterthreat to national security,

and air force hardware is the army 25bn pesos during second world war vintage. the first five years. Beyond At present, the average age of a naval vessel is about 30 years and front-line aircraft more than 20 years. This will improve with the delivery in July of three second-hand British Peacock patrol vessels sold from Hong Kong.

With the military threat posed by Moslem and communist guerrillas receding in August the government signed a peace deal with the MNLF, the largest Moslem rebel group, ending e 24-year conflict - Manila is reorienting the services towards a capability-based force.

The navy will initially receive the largest share of resources. "I have given top navy," President Fidel Ramos told reporters e maritime country surmaritime borders." Losses from illegal fishing by vessels from China, Taiwan, Japan and Korea - which the country is at present incapable of monitoring effectively - run at an esti-

According to figures supinsurgency as the main plied by the navy, it will receive 72bn pesos (\$2.7bn), much of the country's naval the air force 65bn pesos and sions into air space and sea administration.

that the navy's long list of requirements includes 24 patrol craft, 16 patrol boats, a further six offshore patrol vessels (OPVs), six corvettes, three frigates, five seaplanes, nine multi-purpose belicopters, three mine warfare vessels. four transport ships and four tugboats.

These will go towards making the navy one of the largest and most up-to-date in the region, along with Thailand and Indonesia. Procurement officials are now shortlisting companies from Korea, Spain, Germany, US, Australia, France and the UK for the OPVs.

On the air force side, the squadron of 24 fighter aircraft with air-to-air and airto-surface capabilities, with another squadron planned when resources allow. The choice of fighter will come down to the US F-18 or F-16, the Russian MiG 29, the Anglo-Swedish Gripen, Mirage 2000-5 from France, or the Israeli Kfir 2000. "The intention is to bring back some of the air defence creddetect and identify intru-

cal evaluation. The long-running question of the extent to which con-

Officials privately concede exchange of contracts by the end of the year is a formidable challenge. After that time, with presidential elections in May and a constitutional ban on new contracts within three months of the have to wait for a new

# Gephardt slams China 'appeasement'

Mr Richard Gephardt, Democratic leader in the US House of Representatives, yesterday attacked the Clinton administration's "failed". China policy as more appeasement himself for a tilt at the presidency in 2000.

Mr Gephardt repeated that he would oppose renewal of China's Most Favoured Nation trade status because of its human rights

But his rhetoric, in a speech to the Detroit Economic Club, was barsher than in the past, a sign of frustration with the administration's rightward shift and of his intention to compete for his party's than "engagement", positioning presidential nomination. In those primaries he is expected to face Mr

"We cannot appease China's all, a deficit of dollars"... leaders into honouring human "They cannot afford to jeopardise abuses, protectionist trade policies this market. But they simply do environmental provisions.

Al Gore, the vice-president.

not think we have the courage to

Mr Genhardt has been distancing denounced the balanced budget deal agreed with the Republicans. as "a budget of deficits; a deficit of

to include strong labour rights and

dential primaries is crucial.

"The administration has finally principle, a deficit of fairness, a placed sanctions on Burma as pundeficit of tax justice and worst of ishment for its odious human rights record, yet it refuses to He will also lead opposition to make the same strong statement rights. But we do have the power the administration's request for a when it comes to similar circumwhich gives it the same tariff and potential incentives to seek broad authority to negotiate a host stances in Beijing," he said "The levels as most other nations - and echieve change," he said of free trade deals unless it agrees people of the world yearn for a people of the world yearn for a consistent American human rights policy."

Mr. Gephardt's attack on the He called for a policy of "firm China policy was consistent with engagement" with China saying Mr Gephardt has been distancing his efforts to link trade and human access to the US market was a priving from the administration for and worker rights. This has some time. Last week he strongly endeared him to labour organisadenounced the balanced budget tions, whose support in the presidence was a privilege Beiling had forfeited by its buman rights and trade policies. "What have we gained by traf-

ficking with a tyranny that debases the dignity of one-fifth of the human race?" he asked. "What is gained by a policy that sees all the evils and looks the other way? What is gained by constructive engagement with slave labour?" He said US business was being

"hlackmailed" by Beijing into building factories in China and transferring technology.

# Peru criticised for violations of human rights

By Sally Bowen in Lima

Peru, Colombia and Guatemala have been criticised by the Organisation of American States for violations of human rights, put ting Lima in particular in the spotlight as it prepares to host the 27th general assembly of the OAS this

The InterAmerican Comnission on Human Rights of the OAS has just published its annual report for 1996. In it, the three countries are considered in violation of aspects of the American Convention on buman rights, to which they and 22 other OAS member countries are signatories.

The commission's 15-page section on Peru highlights the failure to separate functions of the three branches of government - an increasing internal concern over recent months - and criticises the "undue interference" by the executive and the military in the work of the judiciary.

Another concern is the continuation, despite the marked decline in terrorist ectivity, of "state of emer-gency" regulations in 18.5 per cent of the country -42.1 per cent of the popula-tion is affected. The commission says the suspension of civilian rights and control by the armed forces has effectively become "institutional-

The report also criticises the use of "faceless judges" in military courts, intended

as an emergency counter-ter-

rorist measure but prolonged last October for a year.

According to the commission, such conditions deny the accused trial by a "competent, independent and impartial" tribunal, as guaranteed by the American Convention. Due process is "seriously affected" and torture and the acceptance of confessions extracted under torture is commooplace, says

the report. Events referred to cover 1996 only. Were the report to include 1997 it would be harsher still, with the recent allegations of disappearance and torture of two female army intelligence agents and moves by Congress which threaten the survival of Peru's new Constitutional

Tribunal Peru, Colombia and Guatemala are all likely to challenge the Commission's conclusions at the general assembly. Meanwhile the foreign ministers and representatives of 34 countries will press ahead to establish the OAS as "the principal hemispheric forum for policies agreed in the wake of the 1994 Summit of the Americas", according to Peru's ambassador to the OAS, Ms Beatriz Ramacciotti.

Foreign ministers are expected to sign a "etrategic plan for co-operation and solidarity". Over the next four years they will commit their governments to making a priority of combating poverty, improving education and focusing on sustainable

# Climbdown alleged on clean air regulations

EPA is under fire after endorsing the less expensive option on dioxin emissions, reports Bruce Clark

edministration over the reg-ulation of paper manufacturindustry, and fears among ecologists, that the government may retreat on a larger dispute over clean air.

The Environmental Protection Agency has been accused of retreating after it endorsed the less expensive of two options for forcing paper companies to reduce their emissions of dioxins and other toxic substances.

In a step welcomed by the industry, the EPA is recommending to the White House that paper mills be obliged to change from the use of pure chlorine gas to chlorine dioxide in the bleaching process. Supporters of that approach say it will cost about \$1.25bn and eliminate over 90 per cent of the noxious discharges from pulp

A more ambitious proposal, mandating a process known as oxygen delignifica-tion, would have doubled the a few extra percentage points. Weyerhaeuser, a

A compromise by the US West Coast paper company, congressional committees which has introduced delig where she has been chal-nification at many of its lenged over her proposals for plants, said it "applauded" much tighter clean air stanthe EPA for promoting the more ambitious technology through voluntary incentives rather than compul-

> But Mr Jerry Nadler, a . three White House agencies Democratic Congressman from New York who reflects the strong environmentalist sentiment of many East Coast voters, said it was "very disappointing" that the EPA was prepared to accept some degree of dioxin

He had been urging the agency to mandate chlorine free paper production, arguing that the cost of \$4bn would be easily recouped as consumers round the world insist on more environmentally sound products.
"International demand for

chlorine-free paper is increasing, and the EPA's approach is very short-sighted," he said. "The EPA is in retreat.

of graelling appearances at down.

dards, which are due to be finalised in July. Yet speculation about a partial climbdown by the administration has grown after news that

- the National Economic Council, the Office of Management and Budget and the Council on Environmental Quality, - are to be involved in the clean air dalibera-

Ms Browner is proposing tighter standards in respect of ozone. The plans have been attacked as excessive and unscientific by a broad coalition of manufacturing. mining and energy interests. prompting leading senators from both parties to call for

If President Bill Clinton decides that these pressures heve become unbearable, the involvement of econo strategists from the White House, whose perspective cost, while increasing the Ms Carol Browner, the may differ from the EPA, elimination of pollutants by EPA chairman, has shown would provide him with a no sign of retreat in a series, dignified ladder to climb



# Liberals just ahead in Canada

party is set for a slim major.

latest opinion poll. Bernard Simon writes from Toronto. An Ekos Research poli suggested the Liberals will do best in Ontario, which pared to accounts for a third of the Liberals.

Canada's ruling Liberal 301 House of Commons seats. According to the poll, the ity in next Monday's general Progressive Conservative and the right-of-centre election, according to the party, which was almost wiped out in the 1993 election, comes second overall. with the backing of 21 per cent of decided voters, compared to 38 per cent for the

cois is just ahead in Quebec Reform party is the front-runner in British Columbia and Alberta. Above: Jean Chrétien, prime minister, meets workers at Vancouver Airport on Mon-

# FCC chairman

to step down Mr Reed Hundt, chatrman of the US Federal the administration can find a successor. He is therefore likely to serve for at least another six months.

AMERICAN NEWS DIGEST

Mr Hundt, a Democrat and close friend of President Bill Clinton and Vice President Al Gore, has been a busy and controversial head of the FCC. During his tenure, the commission has taken several sweeping steps to implement legislation, issued the first licences for advanced digital television and presided over auctions of licences to use public airwaves.

AP. Washington

Consumer confidence surges US consumer confidence has surged to a 28-year high this month as Americans look forward to continued economic expansion, the Conference Board, a private business

research group, said yestarday.

The board said its index of consumer confidence surged almost nine points to 127.1 in May, from an April reading of 118.5. "Consumers are not only upbeat about the current state of business activity, but believe the economy will continue to expand over the next six months," Ms Lynn Franco, associate director of the Conference Board's Consumer Research Centre, said.

Nearly 33 per cent of Americans said current business conditions were "good", up from less than 32 per cent in April. The percentage of people who feel "jobs are plentiful" rose to nearly 36 per cent in May from 31 per cent in April

In addition, almost 19 per cent of US consumers believe business conditions will improve over the next six months, up from 16 per cent last month. Renter, New York

### Referendum backs Alarcón

The political position of Ecuador's President Fabian Alarcón has been strengthened after two-thirds of those voting in a referendum ratifled his appointment by Congress last February. However, the president will now be under renewed pressure to implement lasting economic and political reform, and reduce congressional

influence over his government. Sixty-five per cent of voters backed Mr Alarcon, according to an exit poll. An even higher 74 per cent ratified the removal of former President Abdalá Bucaram by Congress in February after two days of national protests against his government.

The government is expected to take a harder line against striking public sector workers who had taken advantage of the planned referendum and doubts about the government's legitimacy. Referring to a long-running health workers' strike, Mr Alarcon said his approach would be "dialogue with firmness", but the government had already arrived at the limit of its tolerance. Economic analysts expect the government's new mandate will also enable it to take tougher measures

### Paraguay police accused

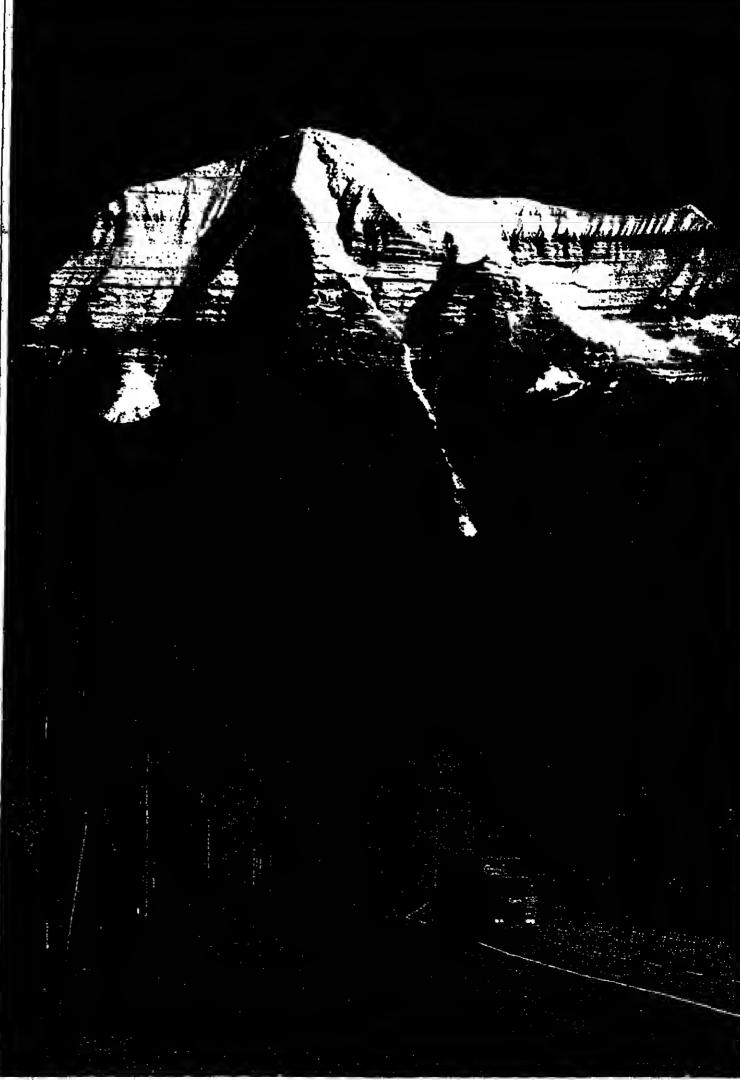
against the fiscal deficit and move faster with

The entire top level of the Paraguayan police force has offered its resignation after a newspaper investigation revealed police involvement in trade in cars stolen in neighbouring Brazil.
"I have ordered the arrest of the officers involved and

an investigation to find out who was responsible," President Juan Carlos Wasmosy said . Hours earlier, the police chief, Mr Mario Sapriza,

regional commanders and 17 district commissioners. Noticias newspaper carried out an investigation into the stolen car racket, with documents and photos proving police worked with thieves smuggling vehicles stolen in Brazil. The security forces have frequently been accused of involvement in smuggling everything from whisky to

handed in his resignation along with the the country's six



Probably the best beer in the world.

## Jamaican PM to strengthen Cuba ties

Kingston and Pascal Fletcher in Havana

Mr Percival Patterson. Jamaica's prime minister, starts a three-day visit to Cuba this week as part of what officials say is a delib-erate strategy to improve relations with Havana.

The move emphasises the region's rejection of US policy, which seeks to isolate Cuba, and follows the visit last month by Mr Keith Mitchell, the prime minister of Grenada. Mr Owen Arthur and Sir James Mitchell, prime ministers of Barbados and St Vincent, will make similar official visits to Cuba this year.

"The visit is to discuss several issues of bilateral, regional and hemispheric concern," said Mr Patterson. Caribbean leaders have persistently criticised the 35year-old US trade embargo of Cubs and the more recent

US Helms-Burton law which seeks to tighten the sanc-

Integration of Cuba, rather than isolation, will bring about the political and economic changes which the US is seeking, regional officials

Caribbean businessmen, several of whom are accompanying Mr Patterson, hope to find markets and investment opportunities in Cuba. "Cuba is a large market by Caribbean standards," one businessman said yesterday. "They may not have a lot of money, but they pay their bills on time." Caribbean hoteliers have invested in Cuban resorts, and the island purchases a range of petroleum and soap products from its neighbours, while selling them construction materials, mainly cement.

Mr Patterson will receive a warm welcome from Cuba's leaders, who have stressed their interest in strengthening ties with Caribbean states as a way of countering US efforts to isolate Havana.

But Cuba's foreign minister, Mr Roberto Robeina, repeated Havana's position that Cuba would not accept any conditions, such as demands for political reform, in its dialogue, whether with individual nations or regional groupings like the Organisation of American States. "We don't like and we don't accept conditions."

# Khatami cautious over change

In 1996, the region received \$15bn in develop-

ment finance, but only \$12bn

in private capital flows. By

contrast, Latin American

attracted \$73bn in private

The US would encourage

further trade with Africa by increasing the number of

goods eligible for duty-free

treatment from about 4,000

For countries embarking

on trade reform, the US is

prepared to offer market

access for "several sensitive

products, such as textiles

"In the future, as appropri-

ate, the US will be open to

pursne free trade agree-

ments with the strongest

performing, most growth-

oriented sub-Saharan Afri-

US foreign aid will be

focused on efforts promoting

trade and investment, it will

devote up to \$25m a year to

promote trade and transpor-

tation protocols, harmonisa-

tion of investment policies

and strengthening of

regional business associa-

to about 5.800.

and leather goods.

can countries."

By Robin Allen in Tehran

In his first press conference since his landslide victory last Friday, Iran's president-elect, Mr Mohammad Khatami, disappointed those who expected to bear him spell out specific proposals for "change", such as greater cultural and social freedoms for Iranians.

Instead he repeatedly stressed his Islamic credentials, the importance of the country's spiritual leader, Ayatoliah Khamenei, and Iran's independence and security "within the framework of the Islamic consti-

Answering questions on domestic and foreign policy issues, including Iranians' civil rights, relations with the US and Turkey's incursion into northern Iraq, Mr Khatami's statements were more notable for their studied vagueness than for any clear indication of the next government's

Only over future relations with them changing their policies. Unfor- Iranian parliament.

The Clinton administration

is planning annual minist-

erial meetings with selected

African governments which

adopt bold growth-oriented

policies, a senior US official

Mr Lawrence Summers.

deputy treasury secretary,

said the US wanted to re-

orient its policies to create

strong trade and investment

links in sub-Saharan Africa.

ensure that oor government

officials who meet with their

African counterparts are not

just those of our aid

The annual meetings will

include trade, commerce and

Mr Summers is in Abidian

attending an African Devel-

opment Bank symposium on

private sector development.

This follows the announce-

ment in April of a US eco-

nomic recovery programme

for the region that stresses

trade and investment rather

"More aid cannot be the Mr Summers.

finance ministers.

To do this, "we need to

said yesterday in Abidjan.

territorial integrity of Iraq, did he depart from generalities.

"The US," he emphasised, "is the source of all the problems between us. We are sorry to see that the US's policies have always been hostile to

Khatami's statements were more notable for studied vagueness than for indicating the next government's priorities

our system and our revolution. "Iran's independence and national interests are the basis of our relations with other countries," said Mr

"There will be no progress (with the US) until it is willing to stop

with African states

key to sustainable rapid

growth in Africa," Mr Sum-

mers said yesterday, accord-

ing to a speech text issued

seen around the world is

that countries prosper when

they earn their external

resources by adding value

and exporting, or by creating

an alluring environment for

countries adopted the same

sort of growth policies as

Chile and Asia, they grew

three pitfalls" of civil war,

macroeconomic instability

and misallocation

resources, he added.

Also, they must avoid "the

He cited a recent study

which found that only a

quarter of the region's popu-

lation lived in countries that

avoided those pitfalls in

1995. But that group aver-

aged 3.2 per cent per capita

growth in Africa, they can-

not be traced to lack of offi-

clal external support," said

Whatever the problems of

He said that when African

"Instead, what we have

by the treasury.

rapidly.

that," said Mr Khatami.

"We do believe that with Turkish military intervention differences between countries will not be settled. We are interested in negotiated settlement...and we do bope that tha Turkish government would arrive at the same opinion as us."

Mr Khatami left open the possibility, unprecedented in Iran, of a

woman serving in his cabinet. But he was vague on the possibility of any greater degree of intellectual or cultural freedoms for Iranians, simply observing "that all of the rights and freedoms that are defined within the framework of the (Islamic) eystem should be observed."

According to senior western diplomats, Mr Khatami has no choice but to be vague because the fundamental problem in Iran is the absence of bringing harm to our country. Any a reliable legal framework on which change in these relations depends on bills can be passed by the mojlis, the Mohammad Khatami at his first



# US to strengthen ties | EU, US seek to cut red tape

US and EU negotiators were last night making a lastditch effort to agree a plan to cut red tape on \$40bn of annual transatlantic trade. in time for today's meeting in The Hague between US President Bill Clinton and Mr Jacques Santer, president of the European Commis-

The proposed agreement would provide for mutual recognition of inspection, testing and certification of information technology products, telecommunications equipment, pharmaceuticals, medical devices and leisure craft. Reaching an accord is regarded as important to maintaining momentum of the Transatlantic Business Dialogue, which is designed to boost two-way

cal relations. EU and US officials said a meeting in Paris between Sir Leon Brittan, Europe's trade commissioner, and Ms Charlene Barshefsky, US trade representative, had made telephone overnight after

trade and strengthen politi-

stumbling blocks which have delayed a final agreement since late last year.

"We don't yet have a deal in the bag, but there is mod-erate to high optimism that there will be an agreement tomorrow," a spokesman for Sir Leon said last night. "We are getting there," said Mr Stuart Eizenstat, US commerce under-secretary for international trade, who also participated in the talks.

EU officials said a big issue outstanding concerned the extent to which the US Food and Drug Administration could legally devolve anthority for testing and inspection to European pharmaceuticals industry regula-

Other differences have centred on the range of products to be covered in each sector, how far a deal would involve US states and cities and how much information each side would divulge on inspections of factories in each others' markets.

The officials said Sir Leon and Ms Barshefsky planned to continua negotiating by

"Apparently the army is moving into quite a number of places in Lunda Norta and Unita is fighting back," said one western diplomat, referring to a north-eastern

reports from Luanda.

Angolan

army

with

Unita

An Angolan army drive into areas held by the former

rebel Unita opposition could

endanger the country's frag-

ile peace, diplomats and offi-

cials close to the peace pro-

cess said yesterday, Reuter

clashes

province. "This could be a special case where the military is trying to show what they can do, but they could very well repeat this in other Unita zones. This can't be

good for the peace process." The United Nations and Unita sources said over the weekend that the Angolan army had moved into areas controlled by tha former rebels in the country's diamond-rich northeast.

Unita reported desd and wounded civilians, some from artillery fire. The UN reported dead and wounded from the Angelan army.

UN officials said that the bead of the UN peacekeep-ing force, Mr Alicane Blondin Beye, went to Unita's stronghold of Bailundo yesterday to discuss the crisis with the Unita leader, Mr Jonas Savimbi.

Unita, the National Union for the Total Independence of Angola, fought a 19-year civil war against the then Marxist government which erupted when the country gained its independence from Portugal in 1975.

The two sides signed a peace agreement in the Zambian capital, Lusaka, in In April Unita entered

into a power-sharing arrangement with the government, thus fulfilling one of the main goals of the Lusaka accord and of a 6,000-plus UN peacekeeping

INTERNATIONAL NEWS DIGEST

# Taliban in new clashes

Heavy fighting has broken out in Mazar-i-Sharif, Afghanistan, between forces of General Abdumalik who occupied the city on Saturday, and Taliban fundamentalist forces allowed in on Sunday afternoon. The Taliban, up to 1,000 strong, occupy the area around the Sakhtjan Mosque in the city centre while Gen Abdumalik'e forces, primarily a unit known as 511, control areas surrounding the city, including access to it. Local residents say it was a decision by 511 to switch

sides in midweek that tipped the scales in favour of Gen Abdumalik after he decided to revolt against General Dostum on Monday. Gen Abdumalik's forces had initially allied with the Taliban in an effort to topple Genl Dostum. Russia and several central Asian states yesterday warned the Taliban not to break across Afghanistan's border with the former Soviet republics, following a meeting to discuss the issue in Moscow.

'Russia and its central Asian partners are seriously worried by the potential threat to the southern borders of the CIS (Commonwealth of Independent States, a loose alliance of 12 former Soviet republics)," Mr Gennady Tarasov, a foreign ministry spokesman, said yesterday. Charles Clover, Uzbekistan, Chrystia Freeland, Moscow

### Call for check on aid funds

Norway has asked the Palestinian Authority (PA) to explain how public funds financed by international donors were allegedly misused by government officials. The move followed a report by the PA's auditing office that claimed \$323m, or 40 per cent of the 1996 budget, had been siphoned off, some allegedly into personal accounts.

Donors yesterday said Norway's request could lead to other countries seeking greater accountability and ransparency over how funds are allocated to PA projects. Since September 1993, donors have pledged \$3bn over five years. Of these pledges, about 78 per cent has been committed to investment, technical assistance and transitional support. . . Judy Dempsey, Jerusalem

### Sierra Leone coup protests

Nigerian troops have reinforced Sierra Leone's airport, and leaders of a weekend coup yesterday expressed concern about talk of a Nigerian counter-attack. Protests against the coup were reported in the southern city of Bo, where the Kamajor civilian militia loyal to President Ahmad Tejan Kabbah is ignoring an order to disband. There were also reports of clashes in the eastern town of Daru. The new army rulers said they had reopened land,

### OECD boosts Russian ties

The Organisation for Economic Co-operation and Development (OECD) yesterday formally set up closer ties with Russia to help in the country's economic transformation process. Mr Don Johnston, secretary-general of the OECD, and Mr Yevgeny Primakov, Russian foreign minister, signed a protocol setting up a liaison committee as a precursor to eventual Russian membership of the OECD.

Ministers attending the annual OECD meeting agreed Russia would be welcome to join the 29-nation club of the world's most developed nations, though without special Wolfgang Münchau, Paris

### good progress in removing yesterday's talks.

# US, Canada | Clinton's 'middle way' limits options restart talks over salmon

By Scott Morrison in Vancouver

The US and Canada bave agreed to resume oegotiations toward a Pacific salmon treaty after a breakdown in talks threatened to spark a trade war that could have affected bilateral military arrangements, the arriving in Alaskan ports. cruise line industry and Washington state's electricity supply. officials

announced that talks would resume on Friday after walking out of negotiations last week, claiming the US was negotiating in bad faith. The breakdown sparked a host of recriminations from both sides, the latest war of words in the often rocky trading relationship between the two neighbours.

Earlier this week Canada seized three US fishing boats off Vancouver Island to step up pressure on the US to settle the salmon dispute.

involved was as outspoken as Mr Glen Clark, British Columbia's premier, who cancelled a provincial licence for a military weapons testing site frequented by US submarines.

The federal government owns onshore facilities and the actual waters, but the provincial government controls the 192 sq km seabed, which contains C\$100m (US\$73m) of test equipment. Provincial officials said

another possible measure would be to interfere with the flow of the Columbia River, running from British Columbia to Washington state, which is vital to prodocing hydroelectricity in the US Pacific northwest. The US has "been

extremely belligerent in these negotiations. I am not prepared to see the salmon are dwindling. fishery disappear. Someone has to...stand up for the country, even if Ottawa

won't," Mr Clark had said. The US State Department

and suggested the Canadian withdrawal was an election ploy to show voters the government was standing up to its southern neighbour. Other officials threatened to levy heavy fees on Canadian fishing boats crossing Alaskan waters and on British Columbia-based cruise ships

Canada contends US fishermen catch too many salmon as they swim through US waters to breeding grounds in British Columbia. A 1984 treaty designed to protect salmon stocks and balance each country's catch lansed in 1992 and has been replaced by one-year agreements that have so far prevented an all-out fisheries war.

But Canada, which netted C\$250m in Pacific salmon last year, wants a new treaty to ensure each country catches a similar amount of the other nation's stock.

Over the past several None of the figures years the balance has tilted toward US fishermen, whose catch of Canadian-spawned salmon has been about 5m fish more than the Canadian catch of US salmon.

position themselves in US waters to intercept salmon as they return to their breeding grounds in Canada. Canadian officials contend US fleets have reaped a C\$500m bonus from excessive catches over the past decade.

tional in British Columbia as the province feels the US is taking advantage of its efforts to conserve the region's salmon stocks, hatcheries and banning fishing at several sites where the indigenous populations

the survival of some coastal communities are at stake. while scientists argue that excessive US fishing could cautioned the province lead to the extinction of

# **NEWS:** WORLD TRADE

decision late last week not to seek congressional authority to negotiate to trade liberalisation deals until autumn demonstrates the limits of his middle-of-the road strategy as it relates to trade

The strategy - known as "triangulation" - places the president on a politically moderate third track between the conservative Republicans and liberal congressional Democrats.

It reached its zenith after Republicans gained the majority in Congress in 1994, and Mr Clinton began a polldriven zigzag from left to right on issues ranging from

recent balanced budget deal, but when employed on trade matters, it has produced only deadlock. So many members in both

parties oppose trade liberalisation that to get it passed, the president must somehow broaden the centre.

In the short run, the administration wants to get clear of the coming contentious debate over renewal of China's trade status and polish off the balanced budget process before sending Congress a "fast track" proposal. Under fast track, Congress promises not to amend trade pacts, but to vote for

The authority is necessary been so ineffective that ened air, water and solid minority leader, who is if the president is to pursue many Democrats who would waste pollntion on both emerging as one of the presiin Washington to welfare reform. If the president is to pursue many Democrats who would waste pollntion on both emerging dent's green that the president Bill Clinton's play as he negotiated the trade and trade liberalisation are urging a "deepening" of Mr. Richard Trumka, a Congress.

Nafta to encompass real The North American Free environmental upgrading Trade Agreement was an and core labour standards. early example of Clinton They want stronger provi-

The strategy of 'triangulation' places the president on a politically moderate third track

"triangulation."

The president embraced tiated. the commercial deal produced by the Bush administration but negotiated "side pacts" on labour and the environment to attract Dem-

When the president visited Mexico earlier this month, six environmental groups some of which had originally supported the pact - called on him to "fix" Nafta's "serious flaws," which have wors-

"to use this trip to look beneath the surface and assess first-hand how Nafta has failed to live up to its

sanior official of the AFL-

CIO, the umbrella labour

organisation, urged him

a + mak many take

promises on both sides of the border". Republicans say they need 80-90 Democratic votes to pass fast track. They have agreed to include labour and environment issues in the fast track, but only if they are not "directly trade-

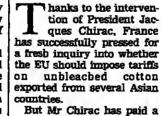
related". What this means is not clear, but it is certainly not Richard Gephardt, House

triangulated. He is preparing to run as labour's candidate for president in 2000 and has demanded strong labour and environment provisions in future trade deals.

His aides say Ms Charlene Barshefsky, the US trade representative. in many hours of consultation with Congress over the shape of, fast track, has not talked to the minority leader.

Mr Gephardt'a chief rival in 2000 will be Vice President Al Gore. Mr Gore, once mentalists, has become the likely to be acceptable to Mr invisible man in fast track

# France reopens wounds on cotton tariffs Chirac has paid a high price for appeasing his country's industry lobby



mentary elections.

The row over unbleached

cotton - a basic component

of textiles and clothing - is a

case study in the politics of

EU trade diplomacy. It offers

a snapshot of the tensions

between France and its clos-

est partner, Germany, as

well as the pressures on Sir

Leon Brittan, EU trade com-

better definitions of the

"community interest" in

Originally, Sir Leon called

anti-dumping cases.

steep price for appeasing the French textile lobby, backed Commercial fishing fleets in Alaska and Washington by Mr Philippe Seguin, outgoing Gaullist president of the French National Assembly. Several EU countries are unhappy about what they see as French-driven politicisation of the anti-dumping rules. And Mr Chirac has little to show after his party'e poor showing in last Sunday's first-round parlia-

The issue is highly emowhich include funding

Politicians say jobs and



Sir Leon Brittan, EU trade commissioner: searching for better definitions of the 'community interest'

around Ecu 550m (\$634m) duties on fabric imports from China, india, Egypt, Indonesia, Turkey and Pakistan, albeit with a review tion was border-line," says

European cotton producers that cheap imports were threatening jobs in France. Spain, Portugal and Greece. But dyers and printers of

to 35 per cent on imports of furnishings and clothing unbleached cotton valued at manufacturers, argued

would hamper their ability

to compete against imports.

Two weeks ago, just before clause. "The recommenda- representatives of the 15 member states prepared to vote on whether to follow the Commission's recommissioner, as he searches for and weavers complained mendation, the state of play textiles in France. The preswas a 6-6 tie with three coun- sure is acute because of high tries undecided: Austria, unemployment and concern Luxembourg, and Germany. After high-level contacts

Chancellor's office in Bonn, and senior European Com-mission officials, Sir Leon sought to win over the waverers with a diluted proposal: one year of duties subject to a rolling review. But in an extraordinary

intervention, the free trade minded German economics ministry instructed the German representative to vote against. Austria and Luxembourg followed suit, and the duties plan died. "There was pandemonium in Paris," one Commission official said. For the next five days,

French officials and ministers sought to reopen the decision. Pressure rose after President Chirac secured Chancellor Kohl's support at a mini-summit in Paris. But the free traders, led by

Britain and the Netherlands, refused to budge. The compromise of a new inquiry emerged at the EU summit in Noordwijck last Friday.

Mr Chirac's intervention shows the disproportionate power of traditionally protectionist industries such as about low-wage workers whose jobs are at risk in a for five years of duties of up fabrics, and Europe's bome between the Elysée, the more liberalised system.

recently proposed a FFr3.2bu (\$560m) plan to secure jobs in the sector by cutting social security payments. But Mr Karel Van Miert, EU competition commissioner, told Paris to come back with a plan which applied to other low-wage industrial

sectors. The cotton weaving issue is small by comparison. The sector accounts for 5 per cent of the country's textiles industry output, but only 1.5 per cent, or 10,500, of While French weavers say

they have been undercut by cotton dumpers, long-standing quotas have prevented any growth in imports from these countries. Indeed, the sector has fared much better than the industry as a whole: its output, in volume terms, has remained fairly stable since 1990. Anti-dumping investiga-

tions are governed by international law, agreed as part of the Uruguay round of trade talks and enforced by the World Trade Organisation. A new inquiry would have to prove injury and causality and damage to the Community interest,

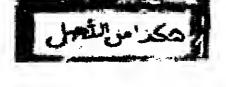
Moreover, calls are growing to broaden the anti-

The French government dumping rules to take more account of the interests of large importing industries rather than small production interests. The British and Dutch are in the vanguard, supported by the Swedes and Finns, and even the Irish. who are reliant on foreign

The broader lesson is that EU enlargement to Scandinavia tilted the balance of power in EU trade diplomacy against the French-led protectionists. This means even more French firapower directed against the Commission, though countries such as Finland and the Netherlands feel aggrieved when the Commission falls victim to big-country bullying.

Commission officials fear. mistrust generated by the cotton case could serve as an excuse to block its proposal to extend powers to negoti-ate exclusively on behalf of the EU in intellectual property and services - one of the few demands Mr Jacques Santer, Commission president, has made in the EU's inter-governmental confer-

Lionel Barber and Jenny Luesby



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Investors are promised constructive Labour approach to European Union

# ster gives assurance to Japan

By William Dawkins in Tokyo

Mrs Margaret Beckett, chief trade minister, yesterday today, is her first overseas promised Japanese investors visit as a member of the that labour costs would not Labour government, and a significantly rise under the Labour government, and Labour government, and accorded by her department that Britain was committed to Japanese trade relations to a constructive approach and investment in the UK. to Europe

repeal of the 1980s employment and trade union laws standing total. It placed 56 on ballots and strikes," she per cent of its total Eurosaid. Mrs Beckett delivered a said Mrs Beckett delivered a pean Union investment with reassuring message at a the UK in the past six

tives in Tokyo Her harseday to sign the European Union trip to Japan, which will end social chapter means that measure of the importance

Japan is the third largest There will be no blanket direct investor in Britain, speal of the 1980s employ with 5 per cent of the out. series of meetings with months, official figures say.

social chapter meant that there would be "no hage add-on social costs," Mrs Beckett said.

She promised a "constructive and committed dialogue" with EU partners, a view which will be noted with relief by the many Jap-anese executives who were worded that the UK was distancing itself from the EU. with possible problems for their UK plants exports to mainland Europe.

decision or whether to take part in European monetary union would be practical and sound based on where national interest lay, rather than something decided on

Earlier this year, Mr Hiroshi Okuda president of Toyota, Japan's largest car company, created a political storm in the UK by warning that he might reconsider future investment plans if Britain stayed out of EU menetary union.

Beckett issued a "pressing invitation" to Mr Okuda to discuss his concerns with the Labour government. Mr Shoichiro Toyoda,

chairman of the powerful Keidanren economics federation and chairman of Toyota. showed understandable coriosity over the new government's policy on monetary union, she said. There was "great concern about the nature of the UK's relationship with the European Union," said Mrs Beckett. "It ainland Europe e visit to Toyota's was not surprising, and Mrs Beckett said that any Toyota's pesterday, Mrs fact more than welcome." was not surprising, and in

# **Unions** hail new era for worker protection

By Robert Taylor, **Employment Editor** 

organised by trade unions across Europe. British unions are pressing the government hard for adoption of the European social market model, with its "commitment to a strong welfare state, workers' rights and decent public services".

The government has maintained that signing the social chapter should not lead to the widespread introduction of employment legislation that could impede labour market competitiveness. Mr Tony Blair, the prime minister, told beads of government last week that be wanted them to champion flexible labour markets.

But the TUC report argues that the "European labour market is much more flexible than is sometimes painted". It also accepts that the European Commission is "focusing on achieving a new balance between flexibility for companies and for individual workers and secu-

#### ensure that China did not violate burnan rights after taking over the colony next month. Mr Lee, who is due to The government's signing of the EU social chapter later this month will lead to a big meet Mr Tony Blair, the prime minister, in London today said be would protest about what be said were violations of the 1984 treaty under which Britain agreed to hand programme of regulation to over Hong Kong. Mr Lee accused the defeated Conservative government protect workers and unions, the Trades Union Congress says in a report today. of ignoring China's actions. "I hope the new Labour gov-The report is part of today's "day of action" ernment will do something," said Mr Lee, "When there is a will, there are many options. When there is no will, there are many excuses. I hope Labour don't simply blame the Conservative government," he told a news con ference in London. Pro-democracy activists oppose Chi-

UK NEWS DIGEST

Rights plea for

Hong Kong

Mr Martin Lee, leader of the Hong Kong Democratic

party, called on the British government yesterday to

na's plans to replace the colony's elected legislature with one crafted by Beijing. "These things are already happen-ing but I don't see the British government doing anything about it." Mr Lee said. "The problem we are facing has very much been brought about by the neglect of the British government

year, from today's 6.25 per longer to come through if the pound remains strong, rity for workers".

The report goes on: "The TUC interprets this approach as meaning flexibility is intended to bring advantages to all concerned and that it does not mean making workers vulnerable to new forms of exploitation. "Ending the UK opt-out from the social chapter is

the first step towards the recognition by all EU mem-ber states that social policy is a core policy in the same way as is the internal market to which it is inextricably linked. There should be no flexibility or pick and choose' so far as basic rights at work are concerned."

The "coming agenda", says the TUC, will turn the EU into a social union. The new regulations will cover egislation to restrict working hours and protect workers employed outside their home countries. Once the social chapter is signed, the UK will have to pass laws to cils in all UK-based companies employing more than

1,500 people. . . The TUC says other measures under social chapter procedures will follow. These will include laws to place the burden of proof on employers in equal pay cases and the granting to part-time employees the same rights

would be to ensure that supply

chains for items such as stationery

and security passes could be main

L&G's action reflects a growing

awareness among those working

on the 2000 problem that most com-

panies are now linked electroni-

cally and that the failure of one

company because of the "bomb" would affect all others in the sup-

tained

# **Immediate** rise in taxes 'not needed?

By Robert Chots:

Mr Gordon Brown, the Bank of England, the UK chancellor of the exchequer, faces no immediate need to mcrease taxes in his forthcoming mim-Budget, according to an authoritative study by the Institute for Fiscal Studies and investment bank Goldman Sachs.

The plans which Mr Brown has inherited from the defeated Conservative some slippage in the governgovernment already embody a significant budgetary tightening in coming years, the report says.

This reflects aboveinflation increases in petrol and tobacco duties, as well as the impact of "fiscal drag" as earnings increases push people into higher income tax bands.

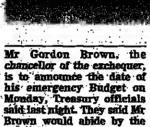
"There is quite a lot of fiscal restraint in the pipeline"; said Mr Gavyn Davies, chief

tipped contender to become the next governor of the central bank.

The report, entitled the Green Budget, argues that the tightening already in place will be enough to bring the public finances back into a sustainable position by the end of the present parliament, even if - as the study believes likely - there is ment'e spending plans.

"For tax increases to be needed now, we would have to argue that the government will choose to increase spending as a share of gross domestic product or that the economy is well beyond trend," it says.

Extrapolating Britain's long-term trend growth rate. suggests that the economy is probably running 2 per cent below full capacity.



long tradition that chancellors announce the date of the Budget to parliament. Mr George Robertson, chief defence minister, will today mee the start of a formal defence review - promised in Labour's election manifesto

little evidence of spare capacity, which suggests that estimates of economic growth in recent quarters may be revised upwards. On unchanged policies, the

domestic product. If the economy is running at full capacity, this would be small enough to stabilise the government's debt

government to borrow

£14.3bn (\$28.2bn) in 1997-98.

or 1.8 per cent of gross

relative to the size of the But it would still be twice the level acceptable under the "golden rule", in which the government seeks to borrow only as much as it needs

The Bank of England is 8 per cent over the coming meanwhile expected to raise interest rates gradually until there are clear signs that economic growth is slowing. But it is not expected to tighten rates aggressively until the pound weakens.

to finance investment.

interest rates to reach 7.25 or

7.5 per cent over the next

"But these rises could take

increasing the odds of a

more pronounced cycle in

economic activity over the

next two to three years", the

Mr Chris Wright, econo-

mist at Barclays Bank, pre-

dicted yesterday that base

rates could climb as high as

He said that the chancellor

had to take action to prevent

a "volatile cycle" of growth

Green Budget said.

and inflation.

clarified," the firm said. consider Jersey registration if the conditions are right the application for a court

over many years.

17

■ NORTHERN IRELAND:

ister for Northern Ireland in the British government, is to meet top officers of the Orange Order today to an effort to bead off the violence that beset last year'e marching season. The order is one of the biggest organisations in Northern Ireland for Protestant oppopents of a united Ireland. The marching season comes to a head on July 12. when Orangemen in traditional sash and bowler hat (pictured) celebrate the victory of the Protestant Prince William of Orange over the Roman Catho-

Ms Mariorie "Mo" Mowlam, chief min-

lic King James II at the Battle of the Boyne in 1690, Ms Mowlam, who briefed US officials last week on the state of the peace process ahead of President Clinton's London visit this week, is to meet Mr Robert Saulters, grand master of the Orange Order, as well as officials of the Appren-tice Boys, another Protestant group.

Appeal to Protestant marchers

The government is concerned that the region could see repeat of last year's unrest when police bowed to a Protestant mob and forced an Orange parade through a Catholic housing estate at Drumcree, triggering two days of nationalist riots. John Murray Brown, Dublin

■ SCOTLAND

### Parliament 'will boost city'

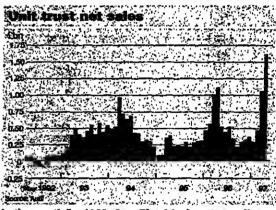
The setting up of a Scottish parliament in Edinburgh should lead to 5,000 to 10,000 more office jobs in the city, generating a need for about 900,000sq m of office space, Hyden International, the Edinburgh-based property con-sultancy, said yesterday. It expects that the parliament, which may be in operation by 2000, to attract public rela-tions advisers, media organisations and "a whole raft of hangers-on", said Mr Mark Robertson, the company's

bead of research. Edinburgh has about 1.6m sq m of office space and the supply has been boosted over the past six months by the completion of new buildings. The boost to office employment is expected to add to the 84,000 people already working in the centre of Edinburgh. The referendum on whether people in Scotland want their own parliament and wbether it should have tax-raising powers is likely to James Buxton, Edinburgh

be held in September. MUTUAL FUNDS

### Investors race to new sales record

Sales of unit trust (mutual funds) personal equity plans reached records in April as investors raced to beat the end of the tax year and the election of a new government, figures from the Association of Unit Trust and Investment Funds showed yesterday. The late buying surge con-founded reports of a lacklustre start to the Pep "season" in February and early March. "In February we were down



in the mouth," said Ms Jane Blatchford, assistant director of Schroders, the UK's biggest unit trust manager. But since the last 10 days of March applications have flooded in". Fund managers sold £797m (\$1,291m) of Peps to private investors between April 1 and April 5 - when the tax year ends. Sales then averaged £160m a day, much greater than any previously recorded. Krishna Guhn, London

URBAN TRANSPORT

### Italian group set for tram deal

A consortium consisting of Ansaldo of Italy; Serco, a traffic management group; and Laing Civil Engineering is expected to be confirmed within the next few days as the winning bidder to take over the tram system in the north ern England city of Manchester and to build a £100m

The three companies, which form the Altram Consortium, have been chosen to take over a 17-year concession to build and operate the 7km extension to Salford Quays and Eccles. They will also take over the operation of the existing 30km network, which links the two city-centre railway stations with Bury and Altrincham. The MGA consortium which currently runs the trams, consisting of John Mowlem Construction, GEC Alsthom Transportation and Amec Civil Engineering, will be paid compensation for loss of revenues from its remaining 11 years.

Charles Batchelor, London; Robert Graham, Rome

### But business surveys find Green Budget expects the Goldman Sachs expects Accountancy firms to fight tax ruling

By Jim Kelly

Two of the UK's-"Big-Six". "Leading counsel fadvo- LLPs would protect the indicompanies it is estimated accountancy firms yesterday cates] have confirmed the vidual assets of partners that the total tax bills could made applications to chal- view that the Revenue's from court actions for negli- rise by between 6 per cent lenge in court the Inland decision is wrong in day, a gence brought against fellow and 10 per cent. There would Revenue's controver ing that they would be taxed cussions with the Reverbe tect the assets of the part-

Ernst & Young were told correct position." earlier this year that, if they took up the option of registering in Jersey as limited liability partnerships (LLPs), they could face crippling tax

The accolograpcy firms are. tax purposes, several of the trying to find ways of limit. Big Six indicated they would ing their legal liabilities. They say current UK laws not giving up," said one firm's senior partner.

the Charmel islands between litigation, similar to that suf-fingland and France, makes fered by firms in the US. firms which registered in Price Waterhouse has been its own financial laws. Registration in Jersey as Jersey were taxed as UK - closely involved in the devel England and France, makes" fered by firms in the US.

as companies, if they register offshore to limit legal concluded, we have made ligent partners today's applications to When the Revenue significant and obtain certainly as to the nailed it would treat a Jerement of the constitution of the constit

sey LLP as a company for

ax bill pany taxation.

It is understood that the "Big Six" have been in close discussions with the Revenue on the issue and praise its co-operation, although they have been unable to reverse its opinion. A judi-

opment of the new law in Jersey and is convinced that the resulting partnership is not a company. "We think associated with the change is a very important issue from partnership to com- and we think it should be While the two firms have insisted they will seriously

bearing serves to keep up the pressure on the govern-

# they could face crippling tax are unfair and expose them; firm's senior partner. cial review could reverse the ment to introduce UK LLPs, bills. Jersey, the largest of to frivolous and vexations. At the moment partners in decision if it is judged as taxable as partnerships. Insurer sends suppliers a 'systems bomb' ultimatum

By Alan Cane in London

Legal & General Assurance Society is giving suppliers 21 days to accept a new clause in its standard purchase order which guarantees that goods of all kinds will be free from problems caused by the "mil-

lennium bomb". It is among the first financial services companies to take action legally to protect itself against the consequences of a failure by a supplier to ensure its systems can cope

vestment Correspondent

Prudential Corporation is

investor based in the UK,

according to an analysis

about to be published by

Citywatch, the independent

fund management data

However the Prudential,

with £91bn (\$147.4bn) under

management, is only mar-

ginally ahead of Schroder

and Mercury Asset Manage-ment. In UK equities, MAM

is the largest investor with

a total of £41bn under man-

agement including 4.2 per

cent of the FTSE 100. The

provider.

the largest institutional

with the change of date at the end Legal & General, this could have under this purchase order shall air conditioning, security and fire of the century. of the century.
The "bomb", which is thought to

affect more than 90 per cent of Ms Elly Stephenson, L&G's Year computer systems including per- 2000 project manager, says in a letsonal computers, is a consequence of software programming methods 1997, for example.

Software using the two-digit con-

with £32in and 3.2 per cent of the FTSE 100 and Schro-der third with £29bn

invested in UK equities and

2.8 per cent of the FTSE 100.

the assets managed by all the leading institutional

investors active in the UK

market. Its report covers

with a total of £1,800bn of

assets of which £764hn is in

For Barclays Global Inves

tors, the fund management

arm of Barclays Bank, City-

watch has excluded the

assets managed by Wells

Fargo Nikko, the US asset management business it

UK equities.

209 institutional investors

Citywetch has analysed

ing of policies.

Ms Elly Stephenson, L&G's Year

ter to suppliers: "We are naturally taking steps to try and ensure that which store the year as two digits all items we purchase will continue rather than four - 97 rather than functioning normally following the dete change.

Fund management groups Citywatch has gathered data

in the UK normally insist on from a variety of sources,

under management in differ- data sources available on

The new clause in the society's

performance eo that the buyer shall not experience any abnormality in the performance or results returned from the items prior to, during or after the millennium

L&G said yesterday the letter was the first phase in a compliance programme which would cost "tens of millions of pounds". The next

# vention will not be able to distinguish between dates in this central supplied to the buyer systems for compliance, including ply chain.

# \$147bn makes Prudential 'the largest investor'

#### UK. Its analysis also discloses that MAM is the UK's largest manager of segregated pension funds, with a total of £50bn under

Segregated pension funds are managed as distinct entities by fund managers, while pooled funds are used by fund managers to bring together and invest the assets of a number of pensions collectively.

PDFM, the fund management subsidiary of UBS, the Swiss bank, is the UK's second largest manager of segregated pension funds with £48bn under management, and Schroder ranks third ent categories. However, institutional investors in the with £43bn under manage-

Prudential's funds under management are insurance funds and it fails to make the top ten of managers of segregated pension funds. Scottish Widows is the largest pooled pension funds

management, and Legal & General is the second largest with £11.2bp. under The report also gives details of fund management groups' clients. For example, Citywatch states that one of MAM's largest man-

dates comes from Britisb

Telecommunications for

which it manages 21.6bn in

manager with £13.8bn under



nd House, 150 New Bond St. London W1Y 9FE Tel: (171) 629 5941 Fax: (171) 629 4270 is Ireland

The bottom line...

Kieran M. Nagle, Chief Executive - Kindle Banking Systems, Member of Misys plc.

the most comprehensive

Prudential ranks second bought in 1995.

keeping secret the details of

clients and the size of funds

# Utilities get a wider picture

eographic information systems have evolved in the ntilities sector from being simple engineering tools to strategic business applications that can improve customer service. increase efficiency and reduce costs.

GIS was adopted by utilities in the 1980s to replace millions of ageing, often inaccurate, plans of their pipe or cable networks with digital screen-based versions. Early GIS technology was limited to capturing on screen information that had existed on paper.

"With older products you get to throw the maps away, but the business benefits of doing this are quite limited," says Andy Stafford, chief executive officer of Smallworld, the UK company which specialises in GIS for

Modern systems claim to do much more by allowing utilities to build intelligent screen-based network models that can be linked to customer databas operational support systems or business planning tools. The aim is to give operators a real-time picture of how their network is performing and identify problems that could cause customers to change

supplier. GIS can also be used to explore new opportunities, such as laying a telecommunications network alongside a utility's power cables.

A typical user is the privetised UK water company Bristol Water. which wants to focus investment on the parts of its network that need it most. To do this it needs a computer model of the whole network that includes many types of information, from the age and diameter of each pipe or valve, to present and future water demand at each network node.

Previously, this data had to be compiled by hand and a model for 20,000

properties could take six working months to build. **Bristol Water recently** developed a GIS-based modelling application that automatically extracts most of the data needed for a model from its existing GIS, supplied by Smallworld and other sources, such as an Oracle

data warehouse. For example, to model customer demand, the application looks up the uption records for Bristol Water's metered customers in its billing system. For unmetered customers, the system calculates typical demand In the case of a business, its industrial classification is used to calculate likely

consumption, while the classification of each property is used for idential users. In the past, the

operties would have to be counted and demand calculations made manually. With the new system, demand allocation is more accurate, says Fanner, and a large mode showing all the water mains can be generated in two to three hours.

Another area where GIS is proving its worth is in network maintenance. United Energy, a privatised electricity distributor in the Australian state of Victoria, has linked its GIS to an asset managem system based on the R/3 business software, from the German company SAP.

By connecting these systems to a mobila data collection system - used for plotting the location of cables and poles in the field - United Energy hopes to get a more accurate picture of the assets it inherited from its state-owned predecessor. allowing it to optimise maintenance and improve customer service.

**Geoff Nairn** 

Using the Net · Andrew Baxter

# Contours of the future mapped out

Maps and textual data can be merged into one unified source of information

ager of a big city organisation wants to check all the district offices for job vacancies. So he or she calls up a map on the organisation's website and clicks on one of several hotspots. Within seconds, a report appears on screen describing the tobs available.

This is tust one example of a fast emerging and potentially important trend in the development of the internet for both business users and the public. A technology which has been

around for 25 years in various forms - GIS or geographic informa-tion systems - is being brought out of a backwater into the IT mainstream because of the internat's ability to distribute data easily across an organisation or beyond. Clever software tools developed

over the past few months are enabling information from different databases to be linked to the geographic data, effectively merging maps and textual data into one source of information. The result is intelligent maps on the Web - or maps which do something when you click on them and can then be used for decision-making.

Before the arrival of the internet and a gradual move towards open standards in GIS over recent years, geospatial information bad tended to be hidden away in organisations' mapping departments, which concentrated on collecting and maintaining data rather than distributing it.

"The internet will open a floodgate of spatial data for general use," says Larry Ayers, executive vice-president at Intergraph, the US IT company which has been pioneering the development of intelligent, online mapping tools, People will begin to see spatial data as just part of all the data available to them, more and more of which is being turned into infor-

Union

Limited

Intargraph believes that for every 10 creators of mapping data, there could be 100 potential users and 1,000 viewers who could access the information via the internet. Last year it launched GeoMedia Web Map, claimed to be the first solution providing live access to intelligent maps over the Internet and company-wide intranets. Freedom of information is one

area where maps on the Web could make an impact. Ayers points out there is a mass of geospatial data that should be available to the public, but the problem has been deciding who carries the cost burden "The internet has changed that," he says. "Now you can nut the data on the Web at no cost.

But most observers believe the greatest opportunity for smart maps will be within intranet applications. "It will be people in government finding out about other departments, or people with a commercial interest such as property developers," says Fredrick Limp, director of the Centre for Advanced Spatial Technologies at the University of Arkansas Tha availability of maps on the

internet will widen the applications of geospatial information, says Steve Reed, a senior marketing manager at Intergraph's softwars solntions business. Maps could come into play for everything from land permits, valuation and construction planning to highway maintenance, accident reports and utilities management. Putting textual information into

geographic context - for example, a power utility's list of bad debtors - could make it easier to assimilate. Limp suggests that tha wider use of mapping data could also increase the trend towards focused product marketing, enabling companies to inject a geospatial element into their database matching to help identify potential customers. In turn, the need for accurate up-to-date geo-

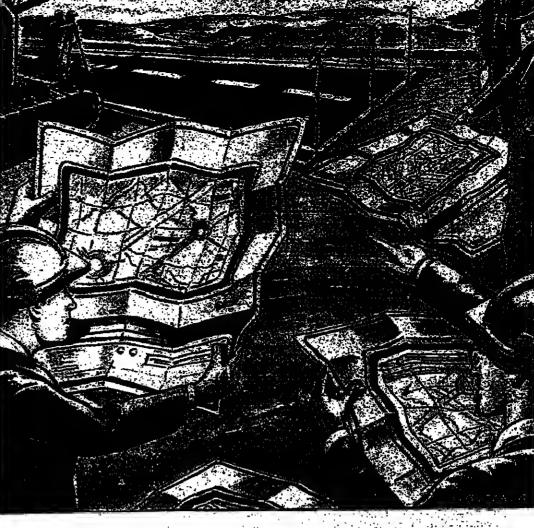
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24 HOURS



spatial data will increase, Reed and Limp predict, as the internet brings in new users.

Typical applications are emerging among early users of GeoMedia Wab Map. in the US, the city of Huntsville, Alabama, is using it as an address locator service. Future plans include widening the scope for public users to include zoning regulations and general local information, while city planners, sanitation and public works departments would be able to access everything from a pictorial inventory of bridges to demographic and transport planning data. In Florida, the St Lucie County

Property Appraiser's Office is using the system internally to access data about property valuations and link the information to a map of the area. It is trying to determine whether to charge outside commercial organisations for the service, says Robert Moore, director of GIS.

One of the most ambitious applications has been in the UK, where Intergraph launched a service in April to make geospatial information from government agencies and private data providers available. online. Aimed at planners and civil engineers, it started with borehola data from the British Geological Survey. Information about sites of special scientific interest from the government's wildlifa agancy, English Nature, is due to be added next week, and electronic payment will be possible next month.

The core technology behind Geodata "on the fly" into Web-enabled intelligent maps. A second version expected around the end of the year will enable data such as an aerial photograph to be used as a backdrop and will work with a much wider range of databas Underpinning these develop-

ments is a "universal GIS client" called GeoMedia, launched this month by Intergraph and designed to give access to other geographic information systems without having to translate data, cutting the time taken to access and analyse spatial information,

Meanwhile, other companies are assessing the role the internet can play for distributing geographic

Colorado-based Earthwatch bas an internet-based service called Digital Globe Navigator which from this summer will allow users to order maps online from its own EarlyBird satellite, the first of a planned network of three. Initially, interest from foreign fullever the outs

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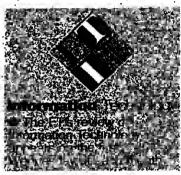
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military powers will be extremely high, says John Lee, international Media Web Map is Intergraph's channel sales manager, as the ActiveCGM, which converts GIS information was praviously unavailable. Then it will revert to traditional users of mapping and .GIS data, from forestry and oil



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As if the distinction between internet and intranet were not confusing enough already, here comes a new product which blends the two. HotOffice is a new small business to establish a privete corporate network over the public internet.

Employees with a personal computer and internet connection can use HotOffice to send and receive internal e-mail, hold virtual meetings, post messages in electronic forums, look up the internal directory, publish and retrieve documents.

and arrange travel. The data is held remotely on HotOffice's own server computers, freeing a company of the need to acquire equipment, download special software or hire technical support staff. The cost of the service, after a month's free

trial, is \$29.95 a month. Another web-based office service is available from Farallon. Netopia Virtual Office allows users to post messages on a web page, notify visitors that they are back at their desk, and colleagues to share their

HotOffice Technologies. US: tel 561 995 0005; web www.hotoffice.com

### IBM's Java chip promotes NC The network computer (NC)

 which eliminates much of the complexity and cost of traditional personal computers - has taken a step further from concept to commercial reality.

International Business Machines' microelectronics division has confirmed that it is developing a chip which can be used to pow network computers.

The chip, samples of which will be available by the first quarter of 1998, is being designed to work quickly with programs written in the Java computer language. Java applications can reside on a central server computer and be downloaded over a network to an NC as and when they are needed. Sun Microsystems, the

# Watching brief



main backer of the Java

language, has also

Jave chips, and other

to enter the market.

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biggest computer company

storage-intensive multimedia programs, such announced plans to develor as videoconferencing. IBM, US: tel 1 800 772 manufacturers are expected 2227: web www.aimaden.ibm.com

End to online credibility to the concept of registration The days of the online registration form may be

numbered. A group of internet companies including Netscape Communications and VeriSign have launched a standard designed to govern the exchange of information between users and internet sites. Many sites, even those which do not charge,

require visitors to fill in their name and other personal details before allowing entry. But a substantial minority of web users refuse to fill out these extended" head technology, online forms, either because the process is of concerns about their

privacy.
Open Profiling Standard, the new blueprint, should solve that by creating a personal profile on the user's computer, from which a website can draw down important details. The information contained in the personal profile would include name, address, postcode, e-mail numbers, as well as age, marital status and

Under the proposed rules, to be submitted to the World Wide Web Consortium, which approves standards, a website would be able to question a visitor, but would only be able to access information which the user expressly permits. VeriSign, US: tel 415 961 7500: fax 415 961 7300; web oww.verisign.com

### Fingerprint test at the kevboard

Scientists at Bell Labs, the research arm of Lucent Technologies, have developed a tiny fingerprint reader that could be built into a computer keyboard. This would allow users to access their PCs and deny entry to others, while

dispensing with passwords.
The reader, which is being commercialised by Veridicom of Menio Park, San Francisco, is a breakthrough because does not rely on cumbersome optical scanning to determine the outlines of a fingerprint. Instead, it uses thousands of sensors on a miconductor chip, which use an electric charge to determine ridges and

Veridicom's reader is roughly the size of a postage stamp and will retail at about \$300. Devices which use optical technology have to be much deeper, and cost about \$500. according to Veridicom. Cheaper fingerprint readers could also be used in automated teller mach to substitute for time cards and to use a mobile phone. Veridicom, US: tel 415 926 7769: web

Watching Brief is compiled by Nicholas Denton, e-mail nick.denton@FT.com, fax UK (0)171 873 3196

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# LUXEMOUIC

Whatever the outcome of the Intergovernmental Conference next month, the wealthy mini-state at Europe's heart will be influential in shaping political and monetary policy when it takes over the rotating presidency of the EU, reports Neil Buckley

# Strong believer in value of teamwork

will again exert an influence across the 370m strong European Union out of all proportion out of all proportio European Economic Commu-

If as hoped, EU leaders complete the Intergovernmental Conference on reforming the Union at next month's Amsterdam summit, Luxembourg will not have to take over running. the negotiations. But it will face the tricky task of translating Amsterdam's political agreements into a legallyworkable treaty in 11 languages – a mirror image of its 1991 role in shaping the Maastricht Treaty, when Luxembourg's presidency preceded that of the Nether-

In continuing to lay the foundations for European monetary union, it will be implementing a project of which a former Luxembourg prime minister, Mr Pierre Werner - who devised the first single currency plan in the intellectual father.

In both tasks, the Luxem-

only represent a revolutionary change for the EU, it will inevitably have e greater impact on Luxembeurg's status and influence than the jump from six members to

Even if it achieves its cherished wish of retaining a European commissioner, its voting weight in the Council of Ministers will be reduced, and its opportunity to hold the presidency and direct EU affairs less frequent.

Moreover, accession of eastern European states will shift the EU's political and geographical centre of gravity eastwards. That will pose a challenge for a state which. has defily exploited its location sandwiched between France and Germany, at the junction of Latin and Anglo-Sama culture. But the concept of flexibil-

ity, or the idea that certain groups of EU states may proceed more quickly than oth-

the second half of then usual to the European has a powerful voice. of D this year, tiny 400,000 commission president: In the main policy areas, it strong, Luxembourg another former Luxembourg is committed to being in the too prime minister. Mr Jacques EU's inner core which may in same.

staunch defender of the "European social model", with its own national system - as Luxembourg'e youthful Christian': Socialist "prime minister, Mr Jean-Claude Juncker, made clear in his annual "state of the nation" address this month. He passionately rejected calls in an OECD report for Luxembourg to cut benefits and se labour market flexibility to tackle its low, but

"Precariousness of paid employment, the abolition of labour law, uncontrolled deregulation, frenetic flexibility - in short, the dismantling of the social state - is no solution to Europe's employment crisis," he warned

rising, unemployment.

Mr Jacques Poos, foreign minister, says Luxembourg will use its presidency to re-launch efforts to build an EU-wide social policy, ers along particular policy after the UK's new Labour bourg presidency will have paths, may provide a way government lifted its veto an even more direct line for Luxembourg to ensure it on the social protocol

Laxembourg is committed

incorporated into the new EU treaty - is named after the Luxembourg village bordering France and Germany where it was signed.

And Luxembourg, naturally, has enthusiastically embraced the single market. Aiready the banker for large numbers of clients from surrounding countries, it now has ambitions to be home to their pension funds. Such moves may help it to

offset the domestic downside of the introduction of the enro: the costs and revenue loss it will entail for the mainstay of the Luxembourg economy, the financial ser-

The Luxembourg bankers' association has estimated transition costs to the enro alone at LFr8on, or nearly 4 per cent of total annual bank revenues, while the loss of foreign exchange and other hit revenues.

Perhape more perniciously, arrival of a single currency could bring Pleat GDP growth (annual % change) Government budget balance (% of GDP) 0.8 HOMEC UNION MILEUS

demands for further Europewide harmonisation of banking rules. That could include withholding tax and minimum reserve requirements. whose absence is one of Luxembourg'e attractions, as well as bank secrecy rules something the Grand Duchy holds sacred.

Pressure for reform of the latter may also increase as Belgium and Germany, in particular, have become more vocal in complaints that Luxembourg is being

The issue simmered over into a diplomatic row after the recent leak of a Belgian diplomatic report alleging Luxembourg was a centre for money-laundering by such figures as Saddam Hussein, Colonel Gaddafi, and Zaire's deposed President Mobutu. Mr Juncker and Mr Poos -

who formally complained to Belgium - rubbish such claims, and even suggest a deliberate plot to undermine

Luxembourg's banks.

"These accusations could damage the Luxembourg financial sector - and I think they were launched in order to do damage," Mr Juncker told the FT in an interview this month.

Luxembourg's secrecy rules, he added, could not be used to screen illegal activities, which banks are legally obliged to report. The government has also issued draft legislation to extend the scope of existing money-

But possible pressures on a sector which accounts for 15 per cent of GDP and nearly one-third of corporate and income tax revenues have focused minds on the need to avoid over-reliance on financial services. Mr Juncker puts continu-

ing the diversification of the Luxembourg economy, which began in the 1970s with the move away from steel, its historic source of

"Luxembourg must draw lessons from its own history," he told the FT. "We moved away from one form of economic monolithism. but we risk becoming the victim of another ~ banking We must continue structural diversification."

The media sector has been identified as the "third wave" in Luxembourg's economic davelopment, and Compagnie Luxembourgeoise de Télédiffusion has strengthened an already powerful position in European broadcasting through the merger of its TV interests with Germany'e Ufa.

The success of 12-year-old Société Européenne des Satellites, operator of the Astra satellite system, has made it one of the biggest contributors to the Grand Duchy's public revenu The self-styled "Mediaport

Europe" suffered a setback. however, when Europe Online, the multilingual



Internet service provider was declared bankrupt last summer after being dogged by squabbles among its

shareholders. Mr Juncker says all sec tors must be encouraged and modernised. This month he announced an acceleration of corporate tax cuts to petitiveness and attractive ness for investors, as well as measures to encourage subsidiaries of international companies to re-invest prof-

But it is being part of a greater Europe, and particularly the coming single currency, that Mr Juncker sees as the best guarantee of maintaining Luxembourg'e influence and prosperity.

"If you want to be an actor, you have to be part of the team, you have to play ball," be says.

After 40 years at the heart of Europe, Luxembourg understands better than most the value of teamwork.

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# Shrugging off café chatter

Scandal claims seen as attempt to make Duchy harmonise tax on savings

Luxembourg's bankers are resigned to the occasional brickbat from the media and politicians in neighbouring countries concerning alleged money-laundering, tax evasion or other wrongdoing in the Grand Duchy's financial

The leaking to the press this month of a report by a Belgian diplomat, accusing the country's banks of a variety of sins including laundering the ill-gotten gains of dictators such as Saddam Hussein, Jean-Bedel Bokassa, Muammar Gaddafi and, topically, deposed President Mobutu of Zaire, was the latest in a long line of such incidents

Hugo van Dijck, the former second-ranking diplomat at the Belgian embassy in Luxembourg, in particular accused one small bank recently acquired by Kredietbank Luxembourg (KBL) from the Paribas group, of being a conduit for moneylaundering.

The publication of the report came just e couple of weeks after KBL chief executive Mr Damien Wigny had complained publicly about "general hypocrisy toward the financial centre of Luxembourg". Last summer the bank was the target of press reports alleging that a disgruntled former KBL employee had presented the Belgian authorities with a list of customers who were not paying tax on their investments in the Grand Duchy.

The letest accusations brought e swift response in Luxembourg. A statement from the foreign and justice ministries described the Van Dijck report as "recycled café gossip" part of a "systematic campaign of denigration" and also protested to the Belgian authorities.

KBL vigorously denied the report, while the bank's former chief executive Mr Constant Franssens practically accused Mr Van Diick of lying about an alleged conversation between them.

in Luxembourg believes that such attacks, and others conducted by the German tax eutborities and media, are an attempt to exert pressure

25.16: 18.00 mm-6.00 pm

provisions and/or accept EU harmonisation of taxation of savings - or at least to scare off investors from those countries who keep their assets shielded from the taxman in the Grand Duchy's banks.

Prime Minister Jean-Claude Juncker protested in his recent state of the nation speech to Parliament that the country needed no lessons on combating money laundering or co-operation with judicial authorities in other countries from anyone, adding, "Those who think these pressures might influence our policy in negotia-tions on fiscal barmonisation are mistaken."

However, Mr Juncker also warped the financial sector that its future should not depend on tax advantages. That is something Luxembourg bankers are bearing in mind as they prepare for the challenges of the European single currency and simultaneously grapple with one of the sector's biggest weaks. its costs.

On the face of it, Luxembourg's banking sector continues to enjoy satisfactory progress. Last year the 221 banks (one more than at the end of 1995) had a combined balance sheet totalling LFr19,300bn and achieved an aggregate profit before provisions of some LFr110bn, up from LFr104bn the previous year, according to provisional figures from the sector's regulator, the Luxembourg Monetary Institute.

Mr Paul Meyers, chairman of the Luxembourg Bankers Association (ABBL), says the sector benefits from its diversified nature and wide range of activities which enable it to offset cyclical disparities between the different segments of the financial market. At LFr207bn. the industry's gross earnings last year considerably exceeded those in the previous record year of 1993.

But Mr Meyers says, "Staff costs rose by 30 per cent over the three-year period to LFr48bn and swelled operating expenditure to such an extent that net profit before provisions was only 53 per cent of gross earnings." which is poor by international standards, and well below the 1993 ratio of 62 per A growing body of opinion cent. "It is clear that the prontability of the banking

sector is declining," he adds. The ABBL chairman notes that around two-thirds of bank earnings come from on Luxembourg to water interest rate margins, which down its banking secrecy were affected by the low

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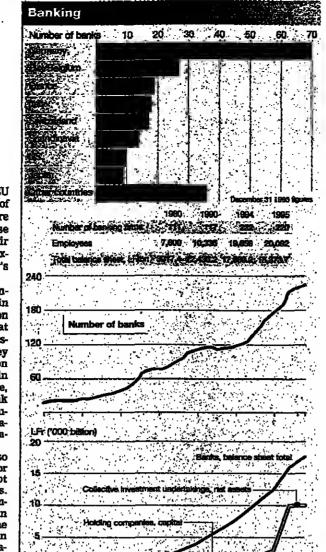
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level of global interest rates and ebowed little improvement last year. Income from the securities market grew strongly, but sales of securities constitute less than 10 per cent of total bank earn-

Pressure on costs will increase as the launch of the single European currency. the euro, approaches. The Luxembourg bankers' association has estimated total transition costs for the sector to the euro at LFr8bn, equivalent to almost 4 per cent of last year's total bank

The government recently announced plans to allow companies to offset part of their transition costs to the euro against tax - one of the first EU countries to do so which should ease some of the pain. But banks will also be hit by loss of revenues such as commission on foreign exchange dealing between currencies which will be absorbed into the euro, and on Luxembourg Franc-denominated Euro-

Mr Lucien Thiel, general manager of the ABBL, says it is important not to overestimate the impact of the sine currency on Luxem bourg, which bas the opportunity to become one of the leading financial centres within the new euro

But the banks are busily

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looking for new sources of income which could fill the gan created by any euro-related revenue losses.

First on the agenda is the

creation of German-style hypothekenbanken, or mortgage banks specialising in property financing for businesses and individuals, Such banks would be permitted to issne property-related or mortgage bonds, a high-end product which universal banks are not permitted to

A bill allowing the creation of mortgage banks is before parliament, and should be adopted within the next few weeks, possibly allowing the first such hanks to appear later in the year. An even bigger opportu-

nity may be offered by crossborder pension funds, an idea the bankers' association is developing in co-operation with its sister body Alfi, the investment funds association (see fund management, page

Other ideas for potentially profitable niches are in the pipeline.

But the financial sector knows that its attractions. such as lack of withholding tax, and secrecy rules, will e to come under scru tiny. It bas weathered the latest storm over the Belgian diplomatic report, but it knows there will almost certainly be more attacks to

### ECONOMY • by Neil Buckley

# A mar on the miracle

OECD ideas for dealing with the iobs problem have provoked a piqued response

Luxembourg is not used to criticism of its economic policies. Its growth is forecast to be close to 4 per cent again this year, and GDP per head is the highest in the European Union. So a recent OECD report calling for important changes to its social security and labour laws sent murmurs of indignation echoing through the narrow streets of Luxemoourg's government district.

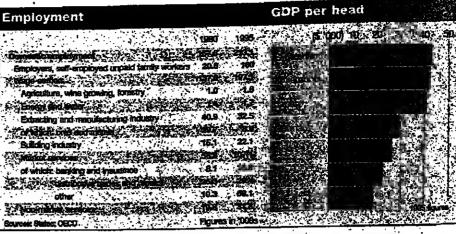
No one questions Luxembourg's claim to have achieved an economic miracle since the 1970s, It had a monolithic economy in which industry accounted for 40 per cent of GDP with the steel industry alone accounting for 20 per cent. But the oil price shock of 1973-74 and worldwide slump steel demand threatened to bring the Grand Duchy to its knees

The fightback began with a rapid 15 per cent reduction in steel capacity and a 37 per cent cut in the workforce, a plan agreed between employers, unions and the government. These steps were conpled with a carefully managed programme to diversify the economy into areas such as financial services and the media.

The result: transformation of the Grand Duchy's economy and some of the fastest growth rates in Europe. Today, industry accounts for less than 20 per cent of GDP and steel for less than 5 per cent. Services, meanwhile, have doubled their share to more than 60 per cent. Annnal growth between

1970 and 1994 averaged 3.9 per cent. The Luxembourg economy avoided the Europe-wide recession of the early 1990s, and growth over the past decade has averaged 1.5 percentage points higher than for the EU as a whole. Inflation remains low at 1.3 per cent in the first foor months of this year.

To cap it all, unlike its neighbours Luxembourg will sail into European monetary union with a projected bud-



FINANCIAL TIMES WEDNESDAY MAY 28 1997

get surplus this year, and allow ontsiders to price level permitted by the Maastricht treaty.

So what is the problem? Unemployment, say the OECD and some of Luxembourg's own economists. While it is still enviably low et 3.7 per cent, it is at its highest since the war, and rising. Moreover, even though job creation, at about 2.5 per cent of total employment, or roughly 5,000 jobs a year, outstrips that of most EU states, many new jobs are taken by skilled workers from neighbouring countries

and further affeld. Two-thirds of Luxemboorgers losing their jobs find a new one within six months but one-third do not. They risk becoming part of a developing hard core of long-term unemployed.

A quarter of all Luxembourg jobs are held by foreignere, and with double-digit percentage unemployment in surrounding regions, and about 100,000 jobless within a 70km radius, many jobs are likely to continue going to what Luxembourgers call "borderers".

To promote further job creation, the OECD called for several measures to increase labour market flexi-

 abolish wage indexation to make wages more responsive, especially at the lower end of the scale; reduce "generous" unemployment benefits which may reduce work effort and

incentives to look for work, and use savings for employment promotion; • relax the system of collective wage agreements to

debt scarcely one-twelfth the themselves back into the

 restrict access to special benefits, such as disability and early retirement payments, to reduce fraudulent claims and the use of early retirement schemes. Perhaps bacausa the

recommendations touched two eacred cows - wages indexed to inflation, and one of the most benevolent welfare systems in the EU - the government reacted with Jean-Clauda Juncker,

prime minister, said in his state of the nation address this month: "We are not in England, we are not in the US, nor m Asia - we are m Luxembourg. We have our own eocial model which suits us well. We have our own customs and we do not expect others to adopt them. He added that "frenetic flexibility" was not the solntion to the employment problems of Luxembourg or

Europe. Instead, Mr Juncker concentrated on increasing the competitiveness of Luxembourg industry as the means to create jobs, by accelerating tax cuts. A phased cut in profits taxes from 33 per cent to 30 per cent by 1999, which was announced last year, is being brought forward a year. Together with abolition of local\_capital\_taxes last year, the effective cor-

fallen from 40.29 per cent in 1995 to 37.45 per cent in 1998. To encourage investment in Luxembourg, the government will also allow subsidiaries of foreign-owned busises that reinvest profits

in the Grand Duchy, rather,

porate tax rate will heve

than send them abroad to offset the net asset tax against their total tax bill.

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In a measure which should belp to subdue wage. demands, Mr Juncker also announced cuts in income tax by raising personal allowances and lowering the top rate from 50 per cent to 46 per cent.

But, says Mr Paul Hippert, managing director of the Luxembourg Chamber of Commerce, many employers support the OECD's call for a cut in benefits to provide greater impetus for unemployed Luxembourgers to search for jobs. Some officials also suggest social security reform will be on the agenda once the government has tackled the delicate matter of public sector pension reform, if only to reduce the burden on the public purse. For now, pensions are

dominating the agenda. Luxembourg'e 16,000 government employees receive a generous state pension of five-sixths of final salary unsustainable as birth rates fall and life expectancy

Mr Juncker has been unable to reach a hoped-for agreement on reform-with union, but says he will press ahead with introducing legislation before the summer. "Our public finances are

menaced by pension costs, If. we don't do anything between now and 2015 we will have to reduce pensions then, and beneficiaries will "I prefer to tackle prob-

lems, while they remain small, rather than to wait until they become a crisis.".

# Reinforced for recovery

An increase in investment and a stronger market have brightened prospects

Arbed, Luxembourg's only bome-grown multinational, may have slipped into the red last year, but the world's seventh-ranking steelmaker (with output of 11.7m tonnes last year) is confident that it is still on track for long-term success in an increasingly competitive business.

The group has invested beavily over the past few years in modernisation and the acquisition of capacity, and now bas big steelworks in the Grand Duchy, Belgium, Germany and Brazil, other production facilities in Japan, Sonth Korea and the US, and outlets in more than 60 countries worldwide.

With the European steel market expected to perk np this year after being in the doldrums Joseph Kinsch, chairman and chief executive, expects the group to enjoy better results in 1997 although be won't actually use the word profit.

The downturn is attributed to a variety of factors, including an indifferent general economic climate, cutbacks in civil engineering projects as EU members slashed public spending to meet the Maastricht criteria, and drawing down of stocks by stockholders and end-us-

The result was empty order books and tumbling prices. However, Mr Kinsch believes that is now in the past. "We are confident about the npturn in prices as well as orders," he says. "Prices fell very low in

1995 and last year in our bome markets, with European steel becoming the cheapest in the global market. Bnt now expectations are good with relatively improved prices throughout the European Union." Mr Kinsch believes Arbed

is benefiting from a wbolesale industrial and organisational restructuring launcbed in the early 1990s, starting with the transformation of the group's Luxembourg-based parent,



Arbed, into a bolding company with a co-ordinating role and the grant of antonomy to the group's opera-

Subsequently the group has invested heavily in production facilities, including the conversion of the entire long products sector to electric steelmaking technology and greater focus on bigher added-value products, such as coated steel sheet, for which margins generally are blgher and demand is steadily increasing.

However, these initiatives were insufficient to offset the depressed state of the market last year, says Mr Kinsch. Consolidated eales totalled LFr232.2bn, a decline of 9.7 per cent, although it would have been 4.6 per cent but for the sale of a majority stake in ARUS,

Arbed's stockholding joint venture with France'e Usinor Sacilor, to the Klöckner

This performance is not a bad one, Mr Kinsch says, given the downward pressure last year on prices, which fell by an average of .13 per cent for beams, seven and 14 per cent respectively for cold-rolled and hot-rolled coils, and 21 per cent for flat stainless steel. But overall the group posted a consolidated loss for the financial year of LFr28m, compared with a profit of LFr6.6bn in

The loss attributable to Arbed itself, at LFr1.2bu, is actually higher than the consolidated figure, because the only business area actually in the red was the long products sector, a 100 per cent subsidiary of the parent

company (other parts of the group .are .not wholly owned).

The reduced within the group of the long products sector (beams, sections, sheet piles, rails and reinforcing bars), produced at three plants in the Grand Duchy as well as Unterwellenborn in eastern Germany, is indicative of Arbed's change in character from a primarily Luxembourg-oriented company with some interests abroad to a truly international

In the early 1970s, before the oil price hikes brought Europe's steel industry to its knees, Arbed employed a workforce of around 27,000 in Luxembourg. It bas reduced this to some 7,000 (without compulsory Continued on Page 4

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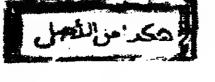
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# hands lead the way to pastures new

A steady nerve is needed to steer next phase of enlargement and

monetary union Luxembourg takes over the rotating presidency of the European Union on July 1, with a mixture of pride and

The chief task will be to steer the opening phase of enlargement of the EU to the new democracies of central and eastern Europe, a turning point in the history of

Yet with a little over four weeks remaining, Luxembourg can only keep its fingers crossed that EU leaders will meet their aelf-appointed deadline of mid-June for wrapping up the Intergovernmental Conference (IGC), itself the pre-condition for launching enlargement.

Fortunately, the Luxembourg government can call on an experienced team. 1992 Maastricht treaty negotiations and, less happily, the crisis in former Yugoslavia which later escalated into civil war.

Mr Jean-Claude Juncker. prime minister, helped to draft the Maastricht condi-

nomic and monetary union forecasts a "high voltage presidency".

Mr Jacques Poos, the veteran foreign minister, will be celebrating his third EU presidency. He took office before when the Union was a mere 10 members. Mr Jean-Jacques Kasel, ambassador in Brussels, is one of the most experienced members of the permanent representatives known as Coreper which serves as the clearing bouse for EU business.

Every successive enlargement of the EU - from the first expansion to Britain. Denmark and Ireland in 1972, the southern sweep encompassing Greece, Portugal and Spain in the 1980s, and the most recent admission of Austria, Finland, left an indelible mark. But eastern enlargement poses a challenge on a different

The combined groas Many cut their teeth on the national product of the Czech republic, Hungary, Poland, Slovenia, the Baltic states, Bulgaria, Romania, and Slovakia is less than that of the Netherlands. The EU's eastern border will shift to the frontiers of the former Soviet Union. The

tions and timetable for eco- minority question, whether that too modest a result countries are ready to open Magyars in Slovakia and in the summer of 1991. He Romania or Russians in to drag their feet when it Thesa opinions will be Estonia, looms large

Moreover, the accession of Cyprus, the sole candidate divided status and the continuing rivalry between Greece and Turkey. Indeed, diplomatic efforts to resolve the 23-year-old Cyprus issue are likely to peak during the Luxembourg presidency.

Mr Juncker says a timely conclusion of the IGC is crucial. He is resigned to a modest outcome, but he worries

could tempt some countries comes to negotiations over the terms of accession.

If there is a slight delay, from the south, remains what matters most is that potentially explosive enough progress is made to because of the island's ensure that his diplomats and the experts in the Council secretariat in Brussels can wrap up the final Maastricht 2 text in July. A delay beyond the summer holidays would throw a spanner in

This is because the European Commission plans to unveil in mid-July its opinions on which candidate

accession negotiations, cial position. The issue is accompanied by proposals to reform the common agricultural policy, regional aid, and the naw EU budget 2000-2006 which is the essential policy underpinning for enlargement.

The next task for the Luxembourg chairmanship is to strike a balance between those countries which are strong supporters of enlargement on geo-political grounds (such as Britain and Germany) and those which are more reluctant (Italy, Spain and Greece) because it

could threaten thair finan- a standing European confer- tral banks and governments complicated by "clientism". It is widely assumed that

the Czech republic, Hungary and Poland will be on the short-list, partly because of German interest in securing its eastern border. But Estonia, Slovenia, and maybe even Romania are also pressing hard for early entry, with support from Sweden and Finland, Italy, and France respectively.

The most likely outcome is some form of "differentiation", tempered by moves to include everyone in the process at the start, possibly via

ence of the present 15 and the applicant countries.

Mr Juncker says that Lux- minute. embourg bas one great advantage over other countries: its motives regarding enlargement are above suspicion. It can act as a neutral arbiter not as a begemonic power. Thus, the plan is to hold a preliminary summit in mid-October to discuss the short-list of potential members and the timetable for accession, before reaching final agreement in

Throughout this intensive preparations for the launch of the single currency on January 1, 1999. The incoming British presidency will The package would chair the summit which include the vexed issue of chooses the future euro memhers in May 1998, but in practice the Luxembourgers believe the list of qualifying countries will be clear by

late autumn. If there is any market turbulence. Mr Juncker says it may be necessary to take action. One option is for EU leaders to "pre-announce" hilateral conversion rates between the euro members financial markets that cenect to be derailed at the last

Mr Juncker declines to offer detail on the grounds his hand to the markets. Mr Poos is also cagey, but he notes that there is nothing in the Maastricht treaty which forbids action if the Council were to state that the conditions for monetary

union were met One more sign of bow Emu is driving the process of political integration in the EU is the Luxembourg presiperiod of negotiation, Mr dency's decision to put on Juncker's watchword is to the table a package aimed at avoid any "spillage" into curbing unfair tax competition in the EU and achieving a level of fiscal "spproximation".

> withholding tax as well as social security charges. It would attempt to build on the work of the Monti group of experts set up under the chairmanship of Mr Mario Monti, the EU commissioner for the single market, thus laying down the intellectual framework for a deal in the post-Emu world.

For the moment, bowever, Luxemhourg's eyes are on the next six months. Success will require steady nerves.

INTERVIEW • Jean-Claude Juncker, PM

# 'Junior' grows in stature

The premier is keen to forge new EU links and to stick to a hectic political calendar

Mr Jean-Claude Juncker sweeps into the room with the air of a man in a burry. A quick handshake, a polite request for coffee, and the inevitable fumbling for the first eigerette.

The prime minister of Luxembourg is looking a little less youthful these days. His jet black bair is flecked with silver, his face creased with the ouset of middle age and more than 20 years of public life, mostly around the Brussels negotiating table.

Mr Juncker still ranks as one of the most promising politicians of his generation in Europe, hut there is a difference compared to a year ago. The man fondly

dubbed "Junior" by German Chancellor Helmut Kohl has visibly come of age - just when his country needs him most, at the onset of the EU

The maturing of Mr Juncker took place last December inside Dublin Castle where EU leaders had reached an impasse over German demands for the strictest possible rules to enforce budgetary discipline among members of the future single currency bloc.

With France, backed by Britain, insisting that Germany was violating the letter and spirit of the Maastricht treaty, Mr Kohl instructed Mr Juncker to play a broker role. Thanks to his fluent

French, German and English, and his detailed knowledge of the Maastricht treaty, the Luxembourger bridged the divide between the French and Germans and paved the way for a



Jean-Claude Juncker: "I have not left my political puberty, I want everything to be done quickly

summit compromise. Having been tested at the highest level and not found wanting, Mr Juncker must now show that he has the skill to steer the Luxembourg presidency. In his own mind, he has

sketched out the priorities. The first task is to guarantee a safe launch of the enlargement process to central and eastern Europe. He describes enlargement as "irreversible", but he is aware that the scope for division among the present

because it threatens existing rights and privileges. Enlargement, he says frankly, will not be popular once the process gets

To prepare effectively Mr Juncker has made an effort to get to know his central and eastern colleagues. He rattles off names and destinations east of the Oder with a slightly forced familiarity. However, senior **EU** diplomats agree thet Luxembourg has made a

seriously under way.



Jacques Poos, the veteran foreign minister, will for the third time play e key role during Luxembourg's presidency of the EU

genuine effort to convince the applicant countries that it is enlargement-friendly despite the risk that its own influence could be diluted in a wider Union.

The second task is to respect the EU's own political calendar which is crammed with decisions over the next 12 to 18 months. This means finishing the EU's Intergovernmental Conference (IGC) on time in June 1997, laying the groundwork so accession

negotiations can begin in 1998, preparing for a new Ell bodget, and ensuring that nothing jeopardises the launch of monetary union

on January 1, 1999. On the IGC, Mr Juncker says be is resigned to a fairly modest ontcome. "I am a little sad. I would bave liked us to respond to the momentum of the end of the century, and for everyone to have reacted with intensity and enthusiasm. "But," be jokes, "Chancellor Kohl does not share all my

adness or joys. He is more pragmatic. I have not left my political puberty, I want everything to be done quickly. Now I have to

that analysis." The self-irony is gentle, as is the criticism of the Maastricht 2 negotiations. The future treaty, he forecasts, will not he be something to marvel at eesthetically. The Dutch presidency is not to blame. The problem is that some countries are simply not ready or willing to move toward faster integration.

In this respect, the single currency is his great consolation. The world will not be the same once Emu is under way, "We will be engaged in a dramatic and irreversible process thankfully irreversible - a process that will inevitably lead to a day-to-day deepening of the Union. No one will be able to put the

brakes on the train." He continues: "The real Europe will be organised around Emu. All those who want to nourish their ambitions will have no other choice than to come close to the core. People will not be at the heart of Europe if they are not in Emu. They will be mere spectators.

As for his own country's future, Mr Juncker is sanguine about the need for change. It is important to get away from the

"monotheistic approach" to the economy which is built around financial services. Diversification is the name of the game.

As snch, Mr Juncker is not afraid of tackling Luxembourg's withholding tax which is causing so much grief among neighbours, notably Germany. But be stresses that a solution can only be found in the context of a more general settlement or bow to regulate unfettered

tax competition in the EU. By patting withholding tax on the table, Mr Juncker is signalling bis willingness to tackle subjects long considered taboo in his country. His readiness to take on the powerful civil service unious through his plans to reform the generous pension rights is in the same vein.

"It will not make me popular," be edmits, suggesting it might affect his chances in the general election of 1999. "But I prefer to lose a battle th to lose the war in the next

But despite the jokes, with the effect of recentlyannounced income tax cuts for 1998 due to be felt most strongly as citizens complete their tax returns in spring 1999 – just before the election - few expect Mr Juncker's domination to be

Lionel Barber

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# Space age role for château

Allocated satellite positions have proven to be a particularly lucrative franchise

Visiting Société Européenne des Satellites is a little like wandering on to the set of a James Boud movie. Amid the pastures and farmhouses of the Luxembourg countryside, a view suddenly opens up of the 18th-century Châtean de Betzdorf, beside a gleaming mirror-glass control centre. and a crop of white satellite dishes trained on the southern sky.

Behind the electronic gates, 250 staff from 20 nations control a group of satellites orbiting 36,000km out in space launched from as far away as Kourou, French Guyana, and Baikonur in Kazakhstan.

But the châtean is not home to some power-hungry villain plotting world domination. It houses one of Luxembourg's most successful companies of recent years, and, as operator of the Astra satellite system, a dominant force in Europe's satellite broadcasting industry.

The reason such a company is based in the Grand Duchy is similar to the reason Luxembourg bouses one of Europe's biggest commercial TV companies, Compagule Luxembourgeoise de

Luxembourg decided to

grant a franchise to operate its internationally-agreed radio frequencies to private investors, rather than creating a public broadcaster. The Compagnie

Luxembourgeoise de Radiodiffusion became Europe's first commercial broadcaster in 1931. Just over 50 years later,

the government similarly decided to grant a franchise to exploit satellite positions it had been allocated by the international authorities. By coincidence, the positions in geo-stationary orbit (effectively "fixed" above a particular point on the earth's equator) at 19.2 degrees East were well-suited to beaming

After a project involving US investors failed to get off the ground, SES was launched in 1985 by investors including Dentsche Bank, Deutsche Telekom, Dresdner Bank and Luxembourg public banks Banque et Caisse d'Epargne de l'Etat, and Société Nationale de Crédit et d'Investissement.

broadcasts across Europe.

The idea was simple: to send satellites into space capable of beaming TV and radio signals back to earth, then reot the capacity to broadcasters. A decade later, demand bas far ootstripped the original forecasts, thanks partly to the development of digital technology.

SES already has six satellites at 19.2 degrees Bast. Astra 1A-1D satellites carry between them 64 transmitters, each able to

carry a single analogue television channel. The 1E and 1F satellites, brought into service last year, were the first devoted entirely to digital broadcasting.

Thanks to digital compression technology. which allows a single transponder to broadcast more than half a dozen channels simultaneously, the two latest satellites can carry more than 200 channels between them.

The 1F satellite also broke new ground as the first European commercial satellite to be launched on the Russian Proton rocket from Baikonur, in Kazakhstan, The first five were all launched on Ariane rockets from French Gnyana, but SES says it will now use both launch

By the end of 1996, Astra satellites were broadcasting to 67m households in Europe, either "direct-to-home" via 23m

satellite dishes, or via cable networks receiving their signals from satellite. They carried more than 400 TV and radio channels for broadcasters including Mr Rnpert Murdoch's BSkyB, France's Canal Plus, Turner Broadcasting, and German groups such as Premiere, ARD, DSF and Pro 7 - not to mention Luxembourg's CLT.

The new 1E and 1F satellites helped SES increase revenues 37 per cent to LFr14.06bn (\$400m) last year, leading to a jump in profits from LFr2.87bn to

and franchise fees paid to

BCEE Highlights 1996

become one of the biggest contributors to Luxembourg's public finances.

The pace of expansion is increasing. SES plans four launches this year and next. Astra 1G, to be Isunched this summer on the Proton rocket, will add 16 digital transponders at 19.2 degrees East, while Astra 1H, in late 1998, will be the first "interactive" satellite. able both to transmit and

The so-called 2A and 2B satellites, to be launched in the final quarters of this year and of 1998, will open a broadcasting position for Astra, at 28.2 degrees East. Most notable client for the broadcasting position is

receive digital signals.

BSkyB, which has already leased 14 transponders for its digital satellite service to be launched next year. The new launches will

mark a decisive shift towards digital technology. By the end of 1998, six out of 10 Astra satellites, and 114 ont of 178 transponders, will be digital. The 1H satellite will mark

a further shift, as the first able to carry interactive services. That will allow users of home shopping channels, for example, not just to receive information but to transmit information such as orders back via their 45cm satellite disb instead of via a telephone or modem.

This opens up other opportunities. SES has created a joint venture with Intel, the leading microprocessor chip maker, called Astra-Net, linking

satellite broadcasting with personal computers. Astra-Net will allow swift transmission of data via satellite dishes to Pentium PCs equipped with a Digital Video Broadcasting PC card

- making possible satellite

"broadcasting" of the most

popular World Wide Web sites, for example. "In future we could envisage households having a server or hard disk in the basement linked to a satellite dish, feeding the

television, the PC and the

radio," says Mr Yves Feltes

of SES. Businesses will be able to rent communications time on the satellite, allowing them to transmit large amounts of data, at high speed, simultaneously to all their locations across Europe equipped with a satellite dish.

Retailers or manufacturers could use such facilities for swift undates of catalogues or stock information, or to transmit marketing information or eveo videos for point-of-sale multimedia

SES predicts rapid growth for such services, forecasting that the number of European households with satellite dishes receiving Astra will increase from 23m to 40m within 10 years, 80 per cent with digital capacity. Whether they realise it or

not, millions of European TV viewers and PC users will in future be relying on a châteao in the Luxembourg countryside.

Neil Buckley

FUND MANAGEMENT • by Neil Buckley

# Quest for growth beyond the frontier

rates are increasing.

in less than 50 years the fig-

That means a minority

working population will be

population, requiring work-

ers' contributions to more

Countries must therefore

inevitably start to exploit

pension fund systems. While

countries such as the

Netherlands and the UK

have already started to

encourage investment in

pension funds, Luxem-

hourg's closest neighbours

have all yet to see private

must start to

pension fund

In Germany, only nine per

cent of pensions are nonstatutory, in Belgium 7 per

cent, and in Italy 1 per cent;

aven in France, which

recently passed legislation

on retirement pension sav-

ing schemes, these account

to the bulk of the traditional

clientele of our financial cen-

But creating a workable

and attractive Luxembourg-

First, says Mr Thiel. "pen-

sions must be life-long; they

are not an investment

instrument with a limited

Second, cross-border inves-

tors must be convinced a

Luxembourg-based product

will be more attractive than

a fund in their own domestic

create a product that can be

adapted so it complies with

the legal and social tradi-

tions of the pensions system

The Grand Duchy's bank-

in each European country.

sucb a product but they may

be belped by new moves

from the European Commis-

commissioner for the single

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based product will not be

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Countries

than double.

Moves towards self-funded pension schemes are creating a new opportunity

Europe's ageing population could provide Luxembourg'a fast-growing investment fund sector with a new source of growth: pension

Of all the areas into which Luxembourg has diversified its economy since the 1970s, fund management has been one of its most spectacular

It was swift off the mark in adopting into its own national law the European Umon's 1985 Ucits, or Undertaking for Collective Investment in Transferable Securities, directive. That, plus its favourable legislative framework, gave it a head-start over other EU members in developing its cross-border

In barely 10 years it has grown into the world's fourth-largest, and Europe's second-largest, investment fund centre, with \$400bn under management, and 22 per cent of the European

Mr Patrick Zurstrassen, managing director of Banque Indosuez and former chairman of ALFI, the Luxemhourg investment fuods association, says growth continued faster, and for longer, than even the industry itself predicted. Now, however, some slowing is inevitabla.

We bave probably reached the level of maximum tolerance." be says. Other countries will not be happy if our market share grows much larger."

The search is therefore on for new avenues of growth, and the Luxembourg bankers' association, the ABBL, with its sister organisation. ALFI, have come up with a project they believe will fill the gap: cross-border pen-

Mr Zurstrassen believes the European investment fund industry could follow the pattern of its US cousin. The US market enjoyed rapid growth in the 1980s, slowed in the 1990s, then took off again when the government introduced the so-called 401K regulation, where corporations make available to employees a range of investment funds so they can choose and keep the benefits for their retire-

ı, explaid Lucien Thiel, general manager of the bankers' associa-

green paper on EU pension tion, is that the "pay-asyou-go" systems operated by reform. Whether or not the EU many European countries, where the working genera-

acts, a model for an adaptable, cross-border product. tion shoulders the pension developed by the ABBL, is costs of the retired generanow being assessed by indetion, are coming under pendent consultants, due to severe strain. Birth rates are report next month. If they falling while life expectancy approve it, the government will introduce legislation Although Luxembourg is allowing Luxembourg banks small, its own statistics mirto start creating and selling ror those of Europe as a products based on this stanwhole. While people over 60 dard model - possibly as represent 38 per cent of Luxearly as next year. embourg's active population,

If the search for new niches will he one of the ure will have leapt to 64 per important trends in the investment fund industry, bankers predict another will funding a majority retired be consolidation.

Administration costs for small players are too high, while pooling funds into larger companies can reduce costs.

The process has already started. Banque Générale du Luxembourg, the Grand Duchy's higgest, has joined with three partners - Kredietbank Luxembourg. Banque et Caisse d'Epargne da l'Etat, and Banque de Luxembourg - to create a company. European Fund Administration (EFA). All the partners will outsource their investment fund activities into the new company.

"There is pressure on margins and pressure on prices." says Mr Kik Schneider, secratary-general of Banque Générale du Luxembourg. We decided it was best to put our funds together to achieve ecocomies of scale." Banque Indosuez has joined with Générale de Banque, Belgium's higgest, and Crédit Agricole of France to create new invest-

ment fund venture, called Fastnet Luxembourg. for only 24 per cent of all Mr Zurstrassen of Indosuez says consolidation will "Luxembourg bappens to increase. 'If there were 15 be surrounded by countries [investment fund] competiwhich still operata an old-fashioned pay-as-you-go tors five years ago, and now system," says Mr Thiel. there are just seven or eight, These countries are home in two to three years there will be three to four," be

> Such streamlining will also be required to help Luxembourg-based groups compete with other centres such as Dublin's offshore International Financial Services Centre, which has been aggressively wooing banks by offering incentives such as a 10 per cent corporate

> tax rate. The move by Deutsche Bank's Luxembourg subsidiary to shift some operations to Dublin earlier this year has concentrated minds on

> Mr Ekkehard Storck, bead of Deutsche Bank Luxembourg, warns that internationally-active companies are taking increasing notice of varying national tax rates.

ers believe they can create "Thus the competitive disadvantage of Luxembourg in this respect bas become more serious," be says.

While the government recently accelerated cuts in corporate tax rates pressure from the financial services sector for more tax market, is soon to publish a cuts is unlikely to ease.

#### sion to harmonise pension ogression of activities and financial results laws across the EU. After a failed attempt to do that earlier in the 1990s. Mr Mario Monti, European



#### Key figures (in millions of francs) 1995 1996 Variation in % 96/95 Balance sheet total 711,940 790,717 878,229 + 11.1% Amounts owed to customers and debts 457,309 evidenced by certificates 479,576 553,312 + 15.4% 190,789 209,139 205,593 Loans and advances to customers - 1.7% Basic own funds (tier 1 capital) 20,823 22,609 24,606 + 8.8% 9,070 9,753 10,508 Net bank margin + 7.7% 1,605 1,774 1,979 Net profit + 11.6% 1,717 1,742 Stoff (in number of contracts) 1,763 + 1.2%

### Main developments in 1996

- Rapid growth of the balance sheet total (+ 11.1%) and of the net profit (+ 11.6%)
- Exceptional performance in the field of savings deposits (+17.2%) and of BCEE's in-house sicavs in francs (+ 44.8%) Progressian of hausing loans (+ 6.4%) and of the volume of new loans to individuals (+5.2%)
- Launch of the Lux-Garantie sicays with a guoranteed return an investment Introduction of a supplementary pension scheme (Spuerkeess-Rent) and a new alternative savings scheme
- Launch of the new home banking product S-Line
- Extension of the self-banking equipment (S-Bank) at 57 branches
- Active preparation for the introduction of the euro



### BANQUE ET CAISSE D'EPARGNE DE L'ETAT LUXEMBOURG

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# Reinforced

Continued from Page 2

redundancies, but with help from government job programmes and early retirement subsidies), and the long products sector represents 20 per cent of group turnover, compared with oearly half a few years ago.

Arbed is completing the changeover from the traditional blast furnace steelmaking process to electric arc furnaces and continuous casters. The change should bring productivity gains but thesa have been slow to materialise and a slimline structure heing introduced will reduce the workforce even further to 6,000.

The contrast is with the flat products sector, which produces steel sheet for customers including the automobile and white goods industries and includes a burgeoning downstream processing industry. Initially based on the Sid-

mar group at Gbent in Belgium, the sector has grown to account for some 43 per cent of group turnover following the acquisition of the former Klöckner Stahl in Bremen (now known as Stahlwerke Bremen).

The OCAS flat products research at Gheut is a fulcrum for research and development efforts designed to boost the role of steel as a high-technology material.

They include the ULSAB project, a joint effort by

more than 30 steel producers to make a steel car body up to 35 per cent lighter than the current generation - and see off any challenge

from aluminium. Arhed is active in the areas of stainless steel; wire drawing (steelcord for auto tyres, hose wire for high pressure hoses and low carbon wire for industrial and everyday uses such as nails); engineering, notably equipment for steelworks; and copper foil for the electronles industry. It also has extensive mining and steelmaking interests in Brazil. Another important sector

is the group's sales and tradover last year amounted to LFr38.4bn (16.5 per cent of the total). New York-based Arbed Americas contributed LFr1.1bn of the sector's LFr1.3hn gross operating profit, selling ontput from its steelworks in the North and Sonth American markets but mostly products

Can Arbed keep its independence? Officials scoff at recent bid ramours, pointing to the security provided by the Luxembourg state's direct and indirect holding of around 25 per cent of the voting capital, the result of a debt-for-equity swap in the 1980s. However, says Mr Kinsch, "we are always open partnersbips".

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Simon Gray



### **ARTS**

Television / Christopher Dunkley

# Bad in hot pursuit of good

in Britain, and warning that serious television journalism could soon be under threat. Ratings were changing from a driving force into a god; tabloid values were spreading out from the breakfast schedules to colonise the entire day; and aithough commissioning editors were publicly denying that they wanted more "infotainment", behind their hands they were telling producers to make programmes sceptical by the end. more "sexy", an odd word in Dispatches on Channel 4 delivbroadcasting jargon, having

(well, only a few years) this column

was casting nne

to the United States, and another

across the newly Thatcherised

arrangements for broadcasting

much to do with sensation. My fear was that, in a television version of Gresham's Law, bad would drive out good. And was that fear justified? As so often in thesa mattera the answer, however annoyingly, is yes and no. No, serious journalism has not disappeared from British television. In the past 10 days there has been an impresaively diverse collection of thoughtful programmes, including a chilling report on Iranian terrorism by Jape Corbin in Pan-

little to do with procreation and

orama on BBCL. This was the The Cook Report on ITV which sort of work that may not attract the biggest ratings for factual programmes, but which way that Cook offers himself up impresses by the depth of its as reporter and punchbag comresearch and the coberence of its bined. However, his programme story. At the beginning some may have been sceptical about the notion of organised Iranian terrorism way beyond the Rushdie fatwa, but you would have to be stupid or biased to be entirely

ered an account of appalling inefficiency and, allegedly, something more culpable at Kent and Canterbury Hospital Trust where there were said to be failures over several years to take accurate readings from cervical smear tests. The producers spoiled the effect somewhat by repeated use of the "we can reveal cliche, which diverts attention from the scandal on to the journalists and sounds selfimportant as well as over

Still, there is a lot of that about: you hear it frequently on

"infotainment" tag, given the as reporter and punchbag comlast week, giving the other side of the Asil Nadir story - suggesting that the unconventional Nadir bas been repeatedly framed and victimised involved none of that punchbag malarkey. It did a public service by extending the spectrum,

always so much more valuable, and invariably more difficult. than retailing received wisdom. World In Action proved its integrity by going back yet again to Northern Ireland, most notorious of all the "switch off" subjects, for a saddening report on three attacks on young men: one Roman Catholic, one Protestant and one member of the Royal Horse Artillery. Those are just some of the better examples of recent serious journalism; there are more. There is also an increasing quantity of "personal-

lty" journalism, some of which is

clearly infotainment of the most amazing liars. As so often with must be a candidate for the blatant sort. However, the best programmes of this sort it is the of it gains its quality of entertainment not from the subject matter but from the personality of the reporter, a long estab- £107,000 from the high street lished and highly respected phenomenon in print journalism.

> am still not convinced that Clive Anderson, who is a good comedian and chairman, has more than modest talents as a reporter. but Cline Anderson In The Bronz was better than his previous efforts. (It may be that many of those in power in television today do not know what really good reporting looks - and sounds - like because they have never seen any. They should get James Cameron's work out of the archives and find ont. Today's TV celebrities cannot do what Cameron did).

The best current examples of the personality form are in the BBC1 series The Lying Game in research that counts - last week's star, Sid Chaney, the pensioner who bas "horrowed" banks, mostly on credit cards in the name of his parrot, in an attempt to publicise some grouse about insufficient compensation, was a priceless find - but Deayton's style and tone are ideally

suited

Yet the answer to the original question was yes as well as no: yes, there are reasons to fear that bad could drive out good. Growing numbers of supposedly factual programmes leave the viewer wondering bow much "reality" is being inspired, or even created, by the producers. A couple of weeks ago Modern Times on BBC2 consisted of a collection of remarkably explicit conversations about sex between hairdressers and clients. In the same week Cutting Edge on Channel 4 recorded a sequence of which Angus Deayton has been one-night-stands, featoring introducing us to some truly straight men and women and

ble to be sure how many of the events in either programme would ever have existed but for the cameras. This line of country looks very like the territory entered about 20 years ago hy the tabloid press where entertainment counts for more than truth.

We are also seeing more and

more factual programmes in which the excitement of expensive drama material is provided at lower-cost either by the use of video footage supplied by the emergency services, or by the restaging of harrowing "real life" mewatch. BBCI has done a clever job in 999 which now intersperses its real attractions -"See the man trapped in the wreckagel Read the agony on his face! Share the mother's terror when she can't locate her family after the road crash!" - with little public service bomilles about learning first aid and taking out holiday insurance. The

lot, bowever, must be X Cars on BBC1 on Fridays. This relies almost entirely on video material obtained by "a Manchester police undercover car crime unit". It is undeniably exciting stuff, all shot from the passenge seats of high-powered cars as they pursue villains through dark city streets. There is, perbaps, no particular reason wby the young men in the police cars should be baying less fun than the young men in the stolen cars. yet it was worrying to bear one policeman, in reaction to a poster declaring "Godless people will be judged and destroyed" say "No, don't destroy them, it'd take away all the fun".

A far more worrying ethical problem is this: the fleeing villains only take off at high speed, and start to drive really dangerously - on the pavement, crashing between cars as children are met outside a school - when the pursuing police turn on their siren. If you were a policeman in mufti in an unmarked car would you turn on your siren and risk that sort of response, or would yon sneak along quietly behind until you could block the thieves in traffic? The answer seems obvious, until you add the question: what if you knew that X Cars was looking for the most most dobious programme of the exciting footage?

aria but bad dwindled to

around 40 at the close in

1977 Suttoo Coldfield. The energy and dedication of the

company were necessarily

phenomeoal, with the com-

munal intimacy of the pro-

ceedings bestowing a fluidity

and ease of performance

style: the only actor whose

work I have seen before,

Benedick Bates, was palpa-

hly liberated in his several

roles by the nature of "the

n the role of Phil Mas-

ters, Alan Cox was

heroic. As Campbell

pointed out in a prelimi-

nary address. "Phil appears in every scene except four.

and they're very short ones'

Cox's conceotration and

drive beggared belief: this

was more than the theatrical

legs moving to the finishing

line. Even though, as he put

and moved back oo to the

after a recoperative and

therapeutic 90-minute break

characterisation and deliv-

ery remained top-notch

et Sunday lunchtime, his

it, be "fell at the seventh"

Warp decathlon".

Opera

# Return of the tragic Kát'a

Janáĉek's dispassionate voice of conscience is lacking, says David Murray

t the Royal Opera. David Edwards has revived Janaček's village tragedy Katya Kabanova in Trevor Nunn's 1994 production, warmly received at the time. They still call it Kot'o Kabanová, preferring the opaque Czech title to the familiar, user-friendly

Russlan transliteration. The characters are Russian, like Ostrovaky's original play. Up to a point, the Royal Opera's preference for composer's-own-language titles is admirable - but only just so far, and anyhow it is

I do not recall hearing Rimsky's Zolotoy Petushok there, but I remember The Golden Cockerel (or was it "Le Coq d'Or "?) very well. It would be merely silly in London to bill Janacek's last opera From the House of the Dead, after Dostoievsky, as Z mrtvého domu.

Why pretend that your audience consists of polyglot musicologists?

The new Katya cast is partly the old one, again conducted by Bernard Haitink: tenderly sympathetic to the hilt. though the unanimity of his orchestra would have been improved by one more run-through beforehand. Revivals get the short end of the stick when it comes to rehearsal times.

The monstrous mother-in-law, the "Kabanicha", is again Eva Randová, who seemed wearily detached from the proceedings on Friday. She made a bleak, borrid mother-of-her-son, but

wielded no authority as a pious pillar of the community, which left her as a mere domestic nag. Katya's illicit lover is again. sensitively sung by the American tenor Keith Olsen and played honestly as the spineless roue that he is. Gwynne Howell repeats his bumbling, pompous old Dikoy, but the production makes nothing of his abjectly revealing tête-à-tête with Kabanicha.

A glamorous newcomer to the cast is Nadja Michael's Varvara, Katya's perky foster-sister: lovely, seductive mezzo, too sexily sophisticated by half - but nohody is going to complain about that J. Patrick Raftery is the unmanned mother's son Tikhon, broadly but pertinently sketched, and Timothy Robinson indulges hims as Varvara's happy-go-lucky lover to shamelessly appealing effect.

be new Katya is Eva Jenis: sharply bonest in feeling, occasionally strident, given to balletic poses in the old-fashioned Slovakian manner (a drawback bere).

Amid all these public portrayals, Janacek's serene, dispassionate voice-of-conscience made itself felt only occasionally, not often enough.

Continuing in the Royal Opera repertoire until 6 June; last two performances sung by Elena Prokina, the original Katya of this production



Eva Jenis, in the title role, is sharply honest in feeling but given to old-fashioned balletic poses

# Theatre / Ian Shuttleworth

# The Warp

review The Worp cisms of the plays themaccording to any stanselves. Over the weekend a Blitz spirit bonded the interdard criteria. Ken Campbell last directed Neil national cast of 30 or more and the audience, who num-Oram's 10-play cycle for his Science Fiction Theatre of bered perhaps 150 wheo Liverpool in 1980. Then it events kicked off in Phil's lasted between 22 and 24 past life in 15th century Bav-

At the end be deserved to be chaired around the After several years of solo

or near-solo performances, Ken Campbell bas proved

Theotre Stories opens the "From Stand-Up Theatre To Sit-Down Tragedy" season at Brentford Watermans on



### AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-6718345 Pieter Wispelwey: performance by the cellist accompanied by the violinist Richard Tognetti and pianist Robert Levin. The programme includes works by Schubert; May 31

#### ■ ATHENS CONCERT

Athens Concert Hall Tel: 30-1-7282333 Orchestra of the Friends of Music: with conductor Theodore Antoniou and violinist Leonidas Kavakos in works by Rota, Ligeti, Schnittke, Antoniou and Alexiadis;

# **■ BARCELONA**

**EXHIBITION** Museu Picasso Tel: 34-3-3196310 • Andre Derain 1904-1912: display of 60 works by the French CONCERT

artist, concentrating on the years 1904-12, when Derain established a lasting friendship with Picasso, the two artists becoming major influences on each other's work; to Jun 29

### ■ BERGAMO

CONCERT Teatro Donizetti Tel: 39-35 399

Internazionale di Brescia e Bergamo; May 31

### BERLIN

Konzerthaus Berlin Tel: 49-30-203090 Rundtunk-Sinfonieorchester Berlin: with conductor Michail Jurowski, alto Doris Soffel, counter tenor Derek Lee Ragin, tenor Eberhard Büchner, bass

### Schoenberg, Stravinsky and Schnittke; Jun 1 DRESDEN

Sächsische Staatsoper Dresden Tel: 49-351-49110 Le Nozze di Figaro: by Mozart. Conducted by Hans-E. Zimmer. Soloists include Andreas Scheibner, Brigit Fandrey and Christiane Hossfeld; May 31

### **■ ECHTERNACH**

#### Ebl in works by Brahms, Haydn and Ravel; May 29

**■ GLASGOW** EXHIBITION McLellan Galleries Tel: 44-141-3311854

### Quartetto Accardo: performs works by Brahms and Schubert. Part of the Festival Planistico

exhibition featuring over 300 works, setting the impressionist movement in a social, scientific and historical context, looking at the affects of photography, new paint technology and the coming CONCERT of the railways on artists Including Millet, Rousseau, Courbet, Degas, Monet, Pissaro, Manet and Cezanne; to Sep 7

#### Siegfried Lorenz and the Rundfunkchor Berlin in works by

DANCE Opera House Tel: 358-9-403021 Finnish National Ballet: performs Firebird, choreographed by Uotinen to music by Stravinsky, Duende by Nacho Duato choreographed by Uotinen to music by Debussy and Le Spectre de la Rose choreographed by Prellocal to music by Carl Maria von Weber, to Jun 14

■ HELSINKI

Festival International

The Birth of Inpressionism:

from Constable to Monet:

### **LIEGE**

**OPERA** Théâtre Royal de Liège Tel: 32-42-235910 Madama Butterfly: by Puccini.

performed by Opera Royal de Wallonie. The cast includes Asayo d'Echternach Tel: 352-728347 Orchestre Philharmonique du Otsuka, Miao Qing, Ignacio Encinas, Martzio Giossi and Luxembourg: with conductor Vassity Sinaisky and pianist Aldko Antoine Normand; to May 31

Directed by Roger Rossel,

#### LONDON CONCERT

Purcell Room Tel: 44-171-9604242 James Lisney: the planist performs works by Bach, Schubert and Gershwin; May 31 St. John's, Smith Square Tel: 44-171-2221061 Neal Davies: performance by

the bass-baritone, accompanied by the planist Simon Over. Tha programma features works by Schubert; May 30 EXHIBITION Whitechapel Art Gallery Tel:

44-171-5227888 Krishna The Divine Lover. exhibition celebrating the Hindu god, bringing together over 120 miniatures dating from the 16th to the 18th centuries, featuring different events from Krishna's life story; from May 30 to Jul 27

### ■ MADRID

CONCERT Fundación Juan March Tel: 34-1-4354240 Miriam Gómez-Morán: the planist performs works by Haydn, Mozart and Beethoven; May 31

### PARIS

Théâtre National de l'Opéra -Opéra Garnier Tel: 33-1 42 66 50 EXHIBITION

### ● La Sylphide: choreographed by Pierre Lacotte after Philippe Taglioni to music by

Schneitzhoeffer, from May 28 to EXHIBITION Centre Georges Pompidou Tel: 33-1-44 78 12 33

 Mada in France 1947-1997, 50 ans de Création an Franca: exhibition of works from the permanent collections of the Centre Georges Pompidou and the Musée National d'art Moderne celebrating respectively the 20th and 50th anniversaries of the museums. Included are works by Braque, Calder, Chagall, Duchamp, Emst, Matisse Picasso, Balthus, Cesar, Dubuffet and Klein; to Sep 29

### ■ ROME **OPERA**

Teatro dell' Opera di Roma Tel: 39-6-481601 Il Barbiere di Siviglia: by

Rossini. Conducted by Glantuigi Gelmetti. The cast includes Anna Caterina Antonacci, Daniela Barcellona, Paul Austin Kelly and Bruno Pratico: May 29, 31

### ■ THE HAGUE

CONCERT Dr Anton Philipszaal Tel: 31-70-3607927 Residentie Orkest with conductor Evgeny Svetlanov in

works by Brahms; May 30

### ■ VENICE

# decathlon t is simply impossible to transcended particular criti-

bours. Last weekend's "zero-hud-

get" performance on Three Mills Island, Bromley-by-Bow, London, clocked in at a over 29 bours, during which time the lead actor came close to collapse, a number of scenes were accompanied by the snores of the sleeping author from beneath one of the dozen sets of stage rostra in the promenade space, and the mystical Italian community of Damanhur set up an "energy spiral" in the court-yard outside.

The main interval, at breakfast time on Sunday, also saw a 20-minute performance of War and Peace from Marcel Steiner's Smallest Theatre in the World.

Oram's plays are thinly veiled autobiographies. recounting the search for both cosmic and eartbly equivalent of a marathon entity of his surrogate Phil Masters over two decades. beginning in the late 1950s with UFO sightings in Rhodesia and taking in everything from Scientology to Sri Rajneesh, from beat poetry to Buckminster Fuller and the Findhorn community.

The plays have dated terribly. This has enabled a younger generation of performers to take a more bumorous approach to a number of sceoes. It has also meant that the copious scenes of metaphysical navel-gazing bold far less intrinsic interest than they once did. As Phil undergoes more and more savage relationship difficulties with varlous partners in the later plays, the cycle takes on more of the texture of a New Age soap opera. However, the status of The

Worp as an event has always

throughout.

that be can still expertly orchestrate a folie de gran-Ken Camphell's solo show

June 3 and 4 (0181-568-1176).

### to Jul 13 ■ VIENNA

Palazzo Grassi Tel:

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art of the 20th century, featuring

Gogh, Ensor, Magritte, Delvaux,

van Dongen, Sluyters and Appel;

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39-41-5231680

**OPERA** 

CONCERT Musikverein Tel: 43-1-5058681 Wiener Philharmonlker, with conductor Nikolaus Harnoncourt and violinist Gideon Kremer In works by Berg and Schubert; May 31: Jun 1

Konzerthaus Tel: 43-1-7121211

Una Cosa Rara: by Soler. Conducted by Jordi Savall and performed by the Wiener Distler Chor. Part of the Nationales Musikfest der Wiener Konzerthausgesellschaft; Jun 1

#### ZURICH **OPERA**

Macias; May 30; Jun 1

Opernhaus Zürich Tel: 41-1-268 6666 Don Pasquale: by Donizetti. Conducted by Nello Santi. Soloists include Isabel Rey. Ruggero Ralmondi and Reinaldo

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European Money Wheel

18.00 Financial Times Business Tonight

Ian Davidson

# One certain loser

Chirac's gamble of calling elections in France early to free him for the final manoeuvres on Emu has failed

ing. But it would have been The political authority of Jacques Chirac, France's president, has never been a particularly reliable commodity. But after Sunday's first round of voting in the French general elections, it has been deeply damaged, freeing his hands for the final manoeuvres ahead of probably beyond recall. It may seem too early to

make such a judgment. The second round of voting is still to coma next Sunday, and the final result could go either way. The opposition Socialist

party looks the more likely winner: it did significantly batter than expected, and with its Communist allies, came out well ahead of the moderate conservative partles. But if the conservatives can succeed in mobilitheir natural supporters, and thus reverse Sunday's very low turnout, they might yet scrape

It is already clear, however, that there is ona certain loser: Mr Chirac. When he called the vote, a year ahead of time, he believed this would facilitate his position in the run-up to the launch of the European single currency in May next year. In reality, it has made his position more difficult. Economic and monetary

union is no more popular in France than anywhere else, largely because it is widely associated with high unemployment. The president had hoped that, by getting the alection out of the way, he could avoid any danger that the single currency would be thrown off-track by domestic poli-

Doubt remains whether France is securely on course for tha single currency, since it is not certain that its budget deficit this year will come in safely below the stipulated ceiling of 3 per cent of gross domestic product, If the deficit were to remain too high in the months ahead, Mr Chirac would need to be able either

difficult, perhaps impossible, to carry out any lastminute fiscal tightening in and more practical question Mr Chirac, but of Emu the run-up to general elections. So he gambled on holding the elections early,

That gamble has failed. Whoever wins the second round of voting, the first round constitutes a massive repudiation of Mr Chirac and of the conservativa government led by Mr Alain

This looks like an acute

case of poetic justice. When Mr Chirac campaigned for the presidency two years ago, he promised lower taxes, lower unemployment, and a healing of the fractures in French society. In practice, in the name of Emu, he has presided over higher taxes, higher unemployment and a widening of the social fractures. In short, Mr Chirac got himself elected on a wholly false prospectus, and he and his political allies are now paying the price.

Whether the transition to Emu is likely, as a matter of theory, to entail higher tax-

ment, is an interesting question, but one which I leave could be a serious blow to to others. A more intriguing is: what is likely to happen

French commentators have taken the view that France is likely to go ahead with the single currency, even if the left wins the election. The Socialist party is in general committed to tha objective of Emu, even if it has reservations about the terms. And, in any case, the abandonment of monetary union would have such horrendous political consequences for the European Union, and for France's place in it, that it simply is not a rational option.

Up to a point, this seems a plausible view. Monetary union is not just a treaty commitment, one which is arguably essential for the completioo of the single market. It has become the centrepiece of the European integration process, and a central element in the vital Franco-German partnership. Emu will go ahead, because

But that leaves the question: on what terms? It



to raise taxes or cut spend- False prospectus; Chirac and his allies have paid the price

the credibility, not just of itself. Let us suppose that French economic growth

Many authoritative falls short, and that the budget deficit falls to come even roughly into line with the 3 per cent ceiling. It is now highly unlikely that any government can be formed after this election which would be in a position to tighten the fiscal screws before the launch of the single currency. And it follows that no government is likely to be able to tighten the fiscal screws after the launch of the single currency. So if the French economic

numbers look seriously out of line, the EU will have an invidious choice: it could postpone the start of Emu until France gets a plausible government, which could be a postponement sine die; or it could turn a blind eye, taka the plunge, and just

This election crystallised a deeper issue, that of whether France really is committed to monetary union and all it entails. If you look at inflation, currency stability and export performance, the answer ems to be yes. But if you look at popular registance to reform of corporatist interests, of public spending and of the public sector generally, the answer appears to

When in 1986 François Mitterrand, the Socialist president, and Mr Chirac. then Gaullist prime minister, agreed to support the objective of a single market, the rest of the EU heaved a sigh of relief that France had been converted to economic liberalism.

They may have sighed too soon. For even if the French political establishment has been persuaded that tha market must be embraced, it appears from the past two years, and from Sunday's vote, that the electorate has

# **COMMENT & ANALYSIS**

LETTERS TO THE EDITED Number One Southwark Bridge, Landon 113 441

e are keen to enquage letters from readers around the world. Land 15 to her the second to fine hearth ference climate to fine hearth ference climate from published letters with the hearth for the letters without to the many the second to the letters without to the many the second to the letters without to the many the letters without the letters.

### Fed a strong champion of its role in bank supervision islative proposals to transfer

sion of banks in the US.

From Mr John K. Laurence. Sir, Your article concerning the chancellor of the exchequer's plan to strip the Bank of England of its supervisory powers over banks ("Birth of Brown's brainchild", May 23) was somewhat misleading in its assertion that such action would bring the Bank "more in line with . . . the Federal Reserve". The board of governors of the Federal Reserve System, in addition to its responsibility for monetary policy, plays an

The board regulates the operations of bank holding companies and their nonbank subsidiaries, and examines all state-chartered banks which are members of the Federal Reserve System. The board has repeatedly stated that its direct involvement in such supervisory activities, which extends to most leading US banking organisations, is an essential source of information in its formulation and execution of monetary policy. The board has consistently opposed legits bank supervisory functions to other agencies. While the chancellor's supervision from the Bank

plan to withdraw bank of England may have its merits, bringing the Bank of England more into line with the structure and culture of the Fed's board of governors is not among them.

John K. Lawrence, Dickinson Wright, 500 Woodward Avenue,

### BAA should charge a market rate

From Mr Gideon Nellen. Sir, British Airways has apparently been excluded from the government's impending windfall tax on privatised industries, yet it receives annually a huge windfall from subsidised landing charges at London's Heathrow airport.

It has been conservatively estimated that landing charges at Heathrow are priced at about three times below what the market would pay.

The statutory framework is responsible for this perverseness because in setting an overall return for BAA plc – which derives most of its income from retail rents

and car-parking – the regulators cap landing charges. In June 1996 the UK Monopolies and Mergers

Commission report on BAA plc said: "The airports, particularly Heathrow, were in effect privatised on the basis that the ability to earn above average returns on assets should accrue to air-Last year BAA earned

£250m from landing charges at Heathrow, If market-hased charges were applied, an extra £500m would have been generated which could have accrued directly to the exchequer. British Airways, which holds 38 per cent of the Heathrow slots, therefore enjoyed a windfall sub-sidy of almost £200m last year alone.

Hopefully, the new Labour government will see the revenue-raising opportunity in introducing market-based landing charges at Heathrow as these would also begin to recognise the environmental damage the airport is causing to London and dampen the insatiable demand for ever more slots and terminal capacity.

Gideon Nellen, Nellen & Co. solicitors, 19 Albemarie Street, London W1X 8HA,

### An age-old suggestion

From Mr Andrew M. Wood. Sir, I always enjoy Lucy Kellaway's'column, but her analogy of suggestion "boxes" being a symbol of a new style of management ("A parallel from the progressive 1970s", May 19) was not a good one. Suggestion boxes have been around for several hundred years, though it is rare today to see actual boxes, what the modern management style has done is to see a greater involvement of managers and supervisors in the idea-

generation process. She is also jumping to en oneous conclusions when she equates empowerment to a lack of leadership. Leadership is a whole different issue, often confused with management. There is a view that many organisations are over-managed but under-led. Even the use of . teams involves leadership; every team needs a leader for it to be effective.

The main difference in the modern style is that in the past managers paid attention to return on investment, market share, product cycle time and customer satisfaction. Now a fifth element is added: employee satisfac-

Andrew M. Wood. managing director, Ideas Management. PO Box 229, York, UK

### Evidence on globalisation effects remarkably consistent

From Mr Phillip Swagel and Mr Matthew Slaughter. Sir, We want to disagree with Professor Wood's claim

(Letters, May 9) thet on "the alleged contribution of globalisation to rising inequality in advanced economies... there remains wide divergence of academic opinion". As we document in our paper mentioned by Martin Wolf ("Global opportunities". May 6) and available on the International Mone-

tary Fund's internet home page (www.imf.org), what is remarkable in fact is the. broad consistency of the literature to date that import competition accounts for only a modest portion of rising inequality, with Wood's own research being a notable and much debated outher. Future research, including our own in progress, may well find a larger role for globalisation, but for the

present this case is not

widely or convincingly supported by analysis of the

Our conclusion is based, not as Professor Minford (Letters, May 15) asserts, on "partial data" and incomplete models, but rather on a number of careful studies undertaken by leading trade and labour economists. Perhaps this does not match the evidence of "eyes and ears" to which Wood refers, but we believe that an important

ment, they are only prepared

issue - as if they were bar-

gaining in a souk [market]".

But, he adds: "Oslo is not a

souk. It is a process and we

Yet the Palestinians,

unequal partners from the. start of the Oslo process, do

not have a clear strategy for

conducting the peace negoti-

ations. Neither do thay

appear to know how to go

about building their own

civil society in order to

strengthen their bargaining

position ahead of the negoti-

ation of a final settlement.

Mr Yassir Arafat, presi-

have to stick with it."

role of academic research is to investigate whether popular notions indeed square with rigorous analysis. Matthew Slaughter,

Dartmouth College and department of economics. Hanover, NH 08755, US Phillip Swagel, International Monetary

700 19th St. NW Washington, DC 204321, US

Lack of strategy has brought deadlock, says Judy Dempsey

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influencing futures

When a manager of a Tel Aviv invastment house started making preparations for a conference in London next month, he decided not to invite any Israeli politicians. "We are fed up with this government," he explains. "After a year in has no idea how to push for-

ward the peace process." Bafore Mr Benjamin Netanyahu was alected prime minister a year ago tomorrow, the domestic and international business community could not get enough exposure to politicians involved in tha peace process. Expectations were high. Peace would attract more investment to Israel, it was thought. And the prospects of extending prosperity to the rest of the Middle East

offered real possibilities. Snch hopes have dissipated since the breakdown of the peace talks in March. There has been bawilderment over Mr Netanyahu's apparent lack of strategy to implement the 1995 Oslo peace accords. Yesterday's failed summit between Mr Netanyahu and Mr Hosni Mubarak, president of Egypt, did little to raise spirits.

Peace talks were suspended earlier this year by the Palestinians when Mr Netanyahu unilaterally decided to build a new Jewish settlement at Har Homa in east Jerusalem, severing links with the Palestiniancontrolled areas of the West Bank. The Palestinians insist they will not return to the negotiating table until the Har Homa project is halted and the expansion of all Jawish settlements on confiscated land in the West

Bank stopped. The Israelis are equally adamant that they will continue to build at Har Homa. They will only restart talks if the Palestinians resume security co-operation suspended after the Har Homa dacislon - and do more to crack down on ter-

So far, no amount of pressure from Washington, the United Nations or the Arab world has persuaded either side to return to the table. Analysts believe the lack of a coherent strategy on both sides is to blama for the deadlock. The Oslo accords were

"imposed" on the Netanyahu administration, says Mr Natan Sharansky, the Israeli

Souk-style haggling for Mideast peace professor at Birzeit University in the West Bank, and

"The prime minister was arguing that because of the elected on his criticism of nationalist and far-rightwing Oslo. On the ona hand he pressures in tha governhas an obligation to continue with the Oslo accords. to give in on this or that On the other, there are ideological pressures [from nationalists] which he has had to contend with," he says. "It is difficult to have a policy which is not in clear contradiction with the process, but at the same time where the process can be

defended." Other Israeli analysts go further. Precisely because the Oslo accords were imposed on Mr Netanyahu, they believe, the prime minister wants his own agreement with the Palestinians, which would be less open to interpretation. "Netanyahu wants to survive for the next three years and then win the alection," says Mr Shmuel Sandler, political scientist at the Bar Ilan University in Tel Aviv. "In the meantime he will try to have his own agreement - as if to distance

himself from Oslo." Mr Saeb Erekat, Palestinian chief negotiator, says he has seen signs in recent months that the Israelis are trying to change the ground rules of the peace process.
We want to stick to the Oslo framework," ha says. "But the Israelis no longer focus on it. Instead, they bring up different issues.

dent of the Palestinian Authority, has repeatedly blocked attempts to create such a society, needed to bridge tha transition from revolutionary tradition to a democratic state. He has failed to rally his

people around the Oslo accords and has marginalised the legislative council, which is supposed to become the Palestinian parliament. Earlier this week, a report from the Palestinian Human Rights Monitoring Group said torture of prisoners was endemic. Mr Arafat has also turned a blind eye to corrup-"In the absence of democ-



trade and industry minister. Sticking point: work at the Har Homa settlement yesterday

racy, popular mobilisation will be deflected into a cata-strophic confrontation between Palestinians and the Palestinian Authority, instead of Israel," says Mr 'Azmi Bishara, philosophy one of the few Arab mem-

bers of the Israeli Knesset. Writing in the latest issue of the Journal of Palestinian Studies, Mr Bishara argues that Palestinians are not presenting a united front in the peace talks. "Instead of the Palestinian Authority taking on Israel on its own, there could have been a confrontation between the Palestinian people and Israel." he writes. "The Palestinian polity needs to demonstrate that it is worthy of making tha transition to statehood. This would increase the pressure on Israel very significantly."

But, as Mr Bishara points out, preparing for statehood in the West Bank and Gaza is beset by practical prob-lems. Palestinians are not free to travel between these; regions in spite of an agreement by israel as part of the Oslo accords. Neither is there a corridor for the free flow of goods between the West Bank and Gaza. The: Israeli stranglehold is as tight as ever on the struggling economy and on the

fledgling state. Mr Erekat believes that, without any progress on these issues, growing resentment against Oslo, against Israel and even against the Palestinian Authority could play into the hands of extremists. This could lead to more terrorist attacks and possibly to unrest inside the West Bank, he says. Such an outcome would in turn harden Mr Netanyahu's resolve to carve out his own

Unless the Palestinians. adopt a coherent strategy, Mr Bishara believes the future for Palestine is bleak. "Since territorial sovereignty is lacking sovereignty over institutions will have to take its place," he says, referring to the ability. of Palestinians to create independent and democratic civil institutions.

If not, he says, then Pales-tinians could find themselves in the same position as black South Africans undar apartheid, with dreams of an autonomous state turned into a Middle-East version of Bantustan.

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Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Wednesday May 28 1997

# Mr Yeltsin makes a move

agreed to sign the Founding Act for Nato-Russia consultation in Paris yesterday is greatly to be reassure the emerging democracies of central Europe, and keep the US involved in European security. It will give Russia "a voice but not a veto" in the alliance. In effect, it ends the divistill leaves much to be done to ensure security in the post-Cold

The problem is that Russia remains an unpredictable part-ner. Mr Yeltsin's impromptu announcement that nuclear warbeads would be removed from missiles targeted on Nato members was confirmation of that. Nobody was sure what be meant. The gesture appears to be symbolic rather than substantial, and the presentation thoroughly confusing.

But the Nato deal should open the door for a series of further important moves by Moscow to provide reassurancs. First, bilateral security arrangements are needed with its immediate neighbours, including Ukraine, the Baltic republics, and other members of the former Soviet Union. They are

The fact that Mr Boris Yeltsin of the former colonial power Second, Moscow must haster the process of military reform. without which its armed forces welcomed. It opens the way for are being rapidly reduced to Nato enlargement, which will bankrupt ineptitude. The disturbing reality behind the fine words in Paris yesterday is that Russia's conventional forces are in disarray, making the temptation to use the nuclear option all the greater. Numbers must sion that was set at Yalta. But it be rapidly reduced, and the forces professionalised.

That process will cost money, which the Russian government does not have. There is a case for the western allies to provide financial assistance, at least for redundancy payments. Money is also urgently needed for the maintenance of Russia's nuclear missiles, which are by many accounts in as parlous a state as the conventional forces. The danger is not of being targeted by a Russian missile, but of having one exploda by mistake.

It is essential that the Russian Duma rapidly ratifies the Start-2 treaty on nuclear arms limita-tion, to clear the way for negotiating the next round of deep cuts in a Start-3. Mr Yeltsin should throw his political weight behind that process. In theory, the Cold war is a thing of the past. In reality, its legacy

# **UK Budget**

It may be beginner's luck. But Mr Gordon Brown, the UK chancellor seems to have the ball rolling nicely on the numbers for his forthcoming Budget. Mr Keuneth Clarke, the former chancellor, found a mysterious hole in tax receipts which spending in line with past pushed his forecast for this trends would result in £24bn of year's public sector borrowing requirement to £19bn, much too high for a "booming" economy.

Now, the missing billions have returned, to provide the chancellor with some muchneeded extra chips, Public finances in April were unexpect-edly in balance and the PSBR for last financial year was £3.6bn less than the Treasury expected in November. This Brown may not, after all, need to raise taxes to restrict public borrowing to the level of public

investment - his "golden rule". Yesterday, the Institute for Fiscal Studies and Goldman Sachs, the investment banker. predicted in their "green budget" that the PSBR could be. down to about £14hn this year. They suggested that the combination of tight spending targets and rises in tax revenues already in the pipeline could bring public finances into balance by 2000 without tax rises.

However, before heeding this advice, the chancellor should examine the assumptions on which it is based. The most important is that a Labour government will be able to keep the real growth in public spending to zero over the next two years. This looks implansible in the extreme. Even the most austere of governments would have difficulty in resisting pressures to sustain bealth and education services, as public finances start to look markedly better.

The IFS itself points out that if the government allows health spending to rise only at the same rate as under the Conservatives, the budget will be overspent by £3.5bn by 1999-2000. A rather modest growth in overall extra borrowing by the end of

Moreover, if the government is serious about the golden rule, .it now needs even on the IFS's latest projections to reduce borrowing by about 1 per cent of GDP. That would be sebn, or the equivalent of more than 4p on the basic rate of income tax. The need to tighten early is reinforced by growing evidence close to full capacity. At such a stage in the cycle, public finances should be close to balance, or arguably in surplus After all, in 1988-89, when the Conservatives foolishly allowed the economy to overheat the PSBR reached a surplus equal to 3 per cent of GDP. Just five years later, after 3m had become unemployed, the deficit

had swung to 7 per cent of GDP. With a huge parliamentary majority behind him, Mr Brown now has the chance to seize control of public finances, decelerate growth to a non-inflationary rate and so reduce the need for damaging interest rate rises. The improvement in tax receipts makes the task a little easier than it might have been.

If he fails to act, there is real danger that inflation could be let out of the bag. Soaring interest rates, sterling in trouble and unemployment rising? If the nightmares of the early chancellor's task must be to keep them far from view.

# When the mask cracks

Wide-ranging reform of the way business and finance is carried out is changing the face of Japan, says William Dawkins

dismantling the constraints on Japan's economy and helping to erode the tradition of consensus which has ensured that the broad interests of society come before market efficiency.

The changes have taken place namounced. Foreign attention has focused on the government's 2,800-point deregulation programme which includes the so-called Big Bang proposals to open the financial markers to competition. This reached a decisive stage last month when parliament agreed to scrap remaining foreign exchange controls.

Wide-ranging and ambitious tha deregulation plan is however only one feature of a larger advance of market forces at all levels of the most tightly controlled economy in the developed

This stient revolution is pervasive enough to bring structural change, immune from economic or political pressures. It presages a fall in Japan's unusually high prices, already under way in services such as stockbroking and commodities, including petrol and food.

This has led to growing disparity between profitable busine and weak ones and will - so the Tokyo government hopes ~ spark a rise in the country's growth potential. Foreign governments, worried about Japan's ability to boost demand for imported goods and to stop the trade surplus from rising, have reason to be cantiously optimistic.

"Change is incremental, but much more change is taking place than surface appearances would indicate," says Mr Takashi Inoguchi, professor of political science at Tokyo University.

"The consensus-driven centralised system of decision-making . . is on the verge of collapse," says Mr Eisuke Sakakibara, historian and director-general of the finance ministry's international finance bureau.

The origins of the silent revolu-tion are partly to be found in a shift in political opinion which has given impetus to official deregulation. For the first time, all Japan's main political parties - even the protectionist Social Democratic party - campaigned for deregulation in last autumn's

was an overdue response to the started, in the form of a commiseconomic slowdown that began six years ago and the rise of the April 1995, which rendered much of Japanese industry internationally uncompetitive.

The yen has since fallen more than 30 per cent: But the consensus for deregulation appears to have held. Mr Ryutaro Hashimoto, the prime minister, has vowed to achieve structural economic reform "even if it burns me un".

Evidence of his government's sincerity is the impressive list of deregulation steps actually delivered - rather than just, talked about - over the past year. Neither has there been any effort to soothe the associated short-term pain, a tendency which softened the impact of previous attempts

to cut red tape.
In finance, for example, the essential first step of the government's plan to make Tokyo's financial markets as efficient and open as those in London or New

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York is under way with the

Senior finance ministry officials say that, in the first onslaught of competition, there will be no attempt to rescue the smaller stockbrokers and banks. general election ...... smaller stockbrokers and banks.
That consensus formed late, it That onslaught has already sion-cutting battle for trade in over-the-counter shares.

because there is nowhere to land," says Mr Goro Tatsumi, president of Kosel Securities, a

small Osaka-based broker. In the same vein, the ministry has ignored resistance by Japanese insurance companies to a market-opening agreement with the US. In energy, the end of a cartel on oil imports has prompted petrol prices to fall by a fifth, causing domestic oil refiners' profits to collapse and obliging two leading refiners to merge.

In transport, permission was granted last October for the formation of four new domestic airlines, the first in 46 years, to operate on the world's busiest route, from Tokyo to Sapporo. Partial deregulation of taxi fares was allowed last month, a crack in one of Japan's doughtiest car-

In telecommunications, Nippon Telegraph and Telephone, the

dominant carrier, is to be split, along US lines, between a long-distance and international group and two local operators by 1999. It has already been obliged to open its domestic lines to for-

Beneath this governmentdriven deregulation, the advance of market forces is visible in many areas, including capital markets, and in the way compaemployees.

Take the share and debt markets. Equity investors have, over the past six months or so, begun to recognise that it is no longer realistic to valus companies on the basis of their membership of a group or sector. Share prices are not moving in predictable bands between and within sectors, as they did previously on the assumption that stronger companies would always bail out

weaker ones. Over the past year, for example, the shares of securities companies have under-performed the market by just over a quarter, while precision instruments groups - hardened by years of export competition - have outperformed by about the same amount. Divergence as great as this is unprecedented, say ana-

This is in part recognition that

fewer losers will be bailed out, as became apparent late last year when the finance ministry ordered the closure of Hanwa Bank, a small regional lender, in the first enforced sbutdown of a bank in more than half a century. Share price divergence "is also about who can survivs and succeed in the face of deregulation", says Mr David Pike, head of research at BZW Research in

A similar polarisation has been seen in bond markets. The most notable example is how the daily fundraising costs of Nippon Credit Bank, the troubled lender, shot up above the average for its peers in February, when news broke of its bad debt problems Previously, long-term credit banks were valued as a group on the same comforting assumption as equities. The same trend is occurring among bonds issued by manufacturers, especially trading companies and heavy machinery

groups. As a result, credit rating agencies are giving increasingly divergent ratings to members of the same sector, driving up the financing costs of weak companies.

Mr Masaru Kakutani, managing director of the Japanese branch of Moody's, the US rating agency, says: "We used to think thet members of a group would be supported. But then we went round company presidents and asked about support. They said members were on their own until the last minute. That means there will be losses,"

He adds: "We are seeing significant differences in the way different businesses are mansged. Trading companies are an example. Ten years ago, they behaved as a group and we rated them as such. Now, some have diversified into high technology and some have kept a strong centre, based on their traditional business."

The growing acceptance that it pays to be different is evident in the way the heads of some leading companies describe strategy. The annual report of Mitsubishi Corporation, one of the largest general trading groups, talks of leaving stereotypes behind" Toshiba promises "agility and change", while Fujitsu, the computer maker, wants to promote "innovation at all levels".

bese companies are increasingly putting its - before relationships within the sec tor. Divisions have opened up over the past few years in the keirelsu system of corporate families which consists of loose alliances between suppliers, manufacturers, distributors and banks linked by dozens of cross-share-

It is no longer heresy for a keiretsu member to buy supplies outside the group, or to borrow from an unrelated bank. Mr Katsnnobu Onogi, president of the Long Term Credit Bank of Japan - a rare example of a noniceireisu bank - says he is prising more corporate clients away from keiretsu because borrowers havs become "more product-oriented

than relationship-oriented". Market forces are also advancing in the way companies pay employees. Last month's annual wage bargaining round marked a break with the tradition of roughly equal pay rises for all.

Unusually, workers in internationally competitive industries, such as cars and electronics, earned much higher awards than less profitable - often domesti-cally oriented - sectors such as banking, or public utilities. Rail employers even split into three groups, with three different offers related to individual profit-

All this invites the question of how far Japan's silent revolution in which the strong thrive at the expense of the weak, is incompatible with values that most Japaness wish to retain. These emphasise low unemployment and trust in the group - hangovers from its rural, village-based

Many executives and policymakers speak wistfully of a halfway bouse, retaining the best of both systems. The finance ministry's Mr Sakakibara espouses a balance between efficiency and public responsibility".

But will Japan be able to chieve such a golden mean? The experience of other countries that have undergone economic deregulation, such as the US and the UK in the 1980s, show that the consequences are difficult to predict and futile for governments to try to control. These look like turbulent times for the Japanese village.

# Payback time

After years of diplomatic by unscripulous officials. grandstanding, the US has persuaded the rest of the OECD to make corporate bribery of foreign officials a criminal offence. The US deserves its victory. That it is illegal to bribe home country officials in most OECD countries but legal, even taxdeductible, to suborn foreign ones has long been an unaccept-able anomaly. But passing a law is one thing, enforcing it quite

The US campaign has been partly driven by self-interest. Ever since the Foreign Corrupt Practices Act of 1977 made foreign bribery illegal, domestic US businesses hava complained that it tied their hands (their back-hands, presumably) unfairly when competing for foreign contracts. Now, US companies who feel they have been out-bribed will have formal grounds to complain.

The agreement has a more important, albeit symbolic, importance in that OECD couning down on corruption involves punishing the briber as considered overdue in developing countries, who have of bribery as a matter of far the best deterrent to briber companies being "corrupted" and bribee is visibility.

That said, it is at least ques tionable whether the agreement will have as much practical impact as the US has claimed. The agreement states that an international treaty will be drafted by the end of the year, and that individual governments will have proposed new national legislation criminalising foreign bribes by this time next year. But the first part of the timetable could well be optimistic. And France, Germany and others are unlikely to go ahead with domestic legislation without it. There is an even more funda-

mental question about the OECD plan: namely, how is it going to be enforced? What happens when country X decides that country Y is not implementing the new laws vigorously enough? The OECD has no answer. In that sense, recent moves to use the World Trade Organisation to set global standards on transparency in public tries are admitting that crack- procurement would seem more promising. The WTO has clear procedures for resolving diswell as the bribee. This will be putes, and transparency, after all, is probably the most powerful anti-corruption tool there is. rightly - resented the portrayal Higher penalties can only go so

imp of being starry eyed about ings Russian, Strauss, a Hand memorable comments post-Soviet economy. If he 000 and wanted to make he would take it all to he said. And if he had wanted to double it, he . still take \$100,000 to

Bread fruit

Lyonnais, the French owned bank, was yesterday rating a deal to support farmers under an EU aid scheme. Not content with whatever it makes out of lending to banana producers in the sunny French protectorate, its PR effort involved sending bunches of the yellow fruit to 50 iographists around Paris doubtless the boost in demand will help the farmers, too.

Boating weather

British trading hongs Jardines nd Swires have been trimming their sails for Hong Kong's return to Chinese sovereignty, securing mainland partners or paying respects in Beijing. Now they are clam-

bering aboard a lavish spectacle to mark the July 1 handover, signing up to help sponsor a fleet of barges which will cruise

around Victoria harbour amid fireworks and lasers. Texan, formulated one of Modestly billed as Asia's party of the century by its organisers. the HK\$100m price-tag is being footed by some 34 companies and local tycoons. Just a few weeks after Henry Keswick, the head of Jardines - which weathered a squall or two after supporting governor Chris Patten's political reforms chatted in Beijing with senior a further step in rapprochement. Smoother sailing may lie ahead, provided of course the handover

Hound sense

scapes a seasonal typhoon.

■ German insurance group Allianz has been discovering just how dangerous a dog can be in a car crash "or if sudden braking causes him to be hurled through the passenger compartment". Observer doubts whether Fido will be too pleased either if he gets a clear run past the family to hit the windscreen at 50 miles

Apparently 80 per cent of dog owners haven't got pooch protection in their cars and, after much testing with dummmies and stuffed toys, Allianz's crack team has the answer: a contraption involving "a rectangular steel-pipe frame with net-like straps held in place by two vertical supports and

secured by straps at hip belt forces of up to 3 tonnes. Then all you need is a volunteer to strap in the family rottweller.

Venerable beads ■ Ireland's next export to China

could raise eyebrows among Beijing officialdom. Reggie Donnelly from Belfast, a charity and pilgrimage organiser, has launched an appeal to ship all the unwanted rosary beads in Ireland to China for distribution among the estimated 10m Catholics there. Such is the state of affairs in the former bastion. of the True Faith that he hones to get 5m sets of beads - an average of one per Irish person. "I'm sad to have to say it, but if people in Ireland won't use their rosaries, maybe they will give them to people who will."

Cash flow

M Construction worker Kim Nam-shik, fed up with South Korean political scandals, yesterday went to the 27th floor of a hotel beside Seoul city hall and threw out leaflets calling politicians liars and thieves along with \$4,100 in notes. He was arrested on traffic charges after people got out of cars to chase the loot, causing road chaos. Police recovered \$89,

#### 100 years ago A Brilliant Display

This being the Dismond Jubilee year of the Queen [Victoria], and with loyalty overflowing in all directions, it seemed only natural that the Royal Military Tournament should be by far one of the best and most brilliant of such displays. The Prince of Wales, accompanied by other members of the Royal Family, was received by a unique guard of bonour. composed of representatives of all the Colonial and imperial troops in London ncluding detachments of the New South Wales Lancers. Cape Mounted Rifles and Dyaks of the North Borneo

#### 50 years ago U.S. Steel Industry

Washington, 27th May. The magazine Steel reports prospects bright for continued peace-time steel output with labour relations the best since 1946 and the long-term peace outlook favourable. Scrap and raw materials are flowing to the mills in volume, presaging continued near-capacity operations. Mr Murray of the C.I.O. has forbidden steel strikes during the next two years and has ordered meticulous respect for union contract obligations.

Ring Now: 01753 897211

# US resumes diplomatic quest for Northern Ireland solution

By Jimmy Burns in London

discreetly stepping up pressure on the Irish Republican Army to declare a ceasefire as part of a renewed diplomatic offensive over Northern Ireland.

Senior officials of the US National Security Council who advisa President Clinton on Northern Ireland have telephoned leaders of Sinn Féin, the political wing of the IRA, to build on what Washington believes is the new prospect for peace after Labour's general election victory.

It is thought that additional contacts are being pursued through other US officials.

The contacts are thought principally to have involved Mr Gerry Adams, Sinn Féin president. Washington believes his hand has been strengthened in the Republican movement after he was elected MP for West Belfast - though he

New peace initiative steps up The US government is pressure for IRA ceasefire

London.

The fresh involvement of the US follows more than a year during which the Clinton administration has distanced itself from Northern Ireland politics because of the IRA's continuing military campaign and the absence of any workable peace formula emanating from London or Dublin.

'Clinton is clearly once again interested in helping strike a deal over Northern Ireland and we welcome that," an Irish official said yesterday. The US move has the bless-

ing of the UK and Irish governmants, which beliave that President Clinton's "honest broker" role could become crucial in helping restore momentum to the peace process. It is

will not take up his seat at part of a concerted strategy, which includes continuing talks between Sinn Fein leaders and UK and Irish civil servants, and a conciliatory statement on Northern Ireland which is expected to emerge tomorrow when President Clinton meets Mr Tony Blair, the British prima minister, in

> The two leaders are expected to discuss a range of issues including Bosnia and the European Union, but Northern Ireland is expected to be a key part of the agenda.

President Clinton is expected

to stress publicly tomorrow

that a new window of opportu-

nity for constructive dialogue has been opened up. While he will be calling on the IRA to declare an unequiv-

ocal ceasefire, officials on both sides of the Atlantic are working on the basis that the earliest this could be secured is July, in return for Sinn Fein being admitted into full talks at the end of the summer.

Washington is thought to be optimistic about progress as long as the IRA persists in its de facto ceasefire and the UK government can ensure that decommissioning of arms forms a part, not a focus, of the talks with other Northern Ireland political parties due to resume in Belfast on June 3.

Although the UK government is publicly wary of being seen to adopt a softer approach towards the IRA, US and Irish officials have privately welcomed what they regard as a series of subtla confidancebuilding measures by Ms Marjorie Mowlam, the new North-

Mowlam in talks, Page 7

# Cairo plans aim to break Mideast talks deadlock

in Sharm el-Shiekh

Egypt has drawn up a set of proposals which could break a standing on both sides that we two-month deadlock in the Middle East peace process and hring Israeli and Palestinian leaders into direct talks.

Following three hours of talks with Mr Benjamin Netanyahu, the Israeli prime minister, in the Egyptian resort of Sharm el-Sheikh yesterday. President Hosni Mubarak of Egypt said he had put new proposals to tha Israeli premier and would arrange a meeting hetween Mr Netanyahu and Mr Yassir Arafat, the Palestin-

The proposals marked a shift away from Arab demands that the settlement policy, which is a key to Mr Netanyahu retaining the support of his rightwing coalition partners, he ahandoned outright.

In an exclusive interview

Continued from Page 1

kind of narrowing the gap hetween the two sides. We came to some kind of underhave to work to narrow the gap. This was much hetter than the previous meeting [with Mr Netanyahn in Marchl. There was much more flexibility than the previous

one. And we met with an

Mr Mnbarak refused to reveal details of the proposals, but formed the initiative after a two-hour discussion with Mr Arafat in Cairo on Monday, suggesting that the Palestinian leader had agreed to proposals being put to the Israelis.

The meeting with Mr Arafat centred on Israel's construction of the Jewish settlement of Har Homa, in the East Jerusalam Arab suburb of Japal Abu Ghneim, Control of the area was to be negotiated at with the FT after meeting Mr talks on a final settlement Netanyahu. President which were ahandoned on Mubarak said: "It may not be March 18 when building began.

Netanyahu, I asked Arafat to come and see me to discuss what options there were, what they need, what they would accept, what they couldn't accept, their limitations. After two hours I understood what was in his mind. His fear of the Jabel Abu Ghneim - especially this," Mr Mubarak said.

objective, which wa have to Netanyahu: what can yon give? And I explained to him the fear of the Palestinians. And the restrictions they are facing. He told ma some options, and said he needed to maka some consultations. And at the same time I will make consultations with Arafat. I hope it will be done within four or five days."

"l asked Prime Minister

Mr Netanyahu says he will not ahandon work at Har Homa. Diplomats said the aim of his visit was to press President Mubarak into accepting that Palestinian expectations should be lowered.

Souk-style haggling, Page 14 | run-off contest.

### Chirac in TV appeal

Continued from Page 1

campaign attacks on the gov-

ernment for trying to impose a capitalist view of Europe, Mr Chirac also underlined that Europe must be ambitious in the social and welfare field. Mr Lionel Jospin, the Socialist leader, immediately criticised soma of Mr Chirac's propositions as "generalities" and others as plagiarised from the Socialists' own programme, adding the president had already had two years to

implement his ideas "The only way to change is to change the majority" in the National Assembly, Mr Jospin said. He said he would not increase public spending but would redistribute public funds to job creation.

For the first time in the campaign, the Socialists plan joint rallies with the Communists later this week. The two parties, who differ over Europe and the auro, cam-paigned in competition with each other in the first round, but now neeed to pool their votes in Sunday's deciding

# Have AT&T and SBC found a solution?

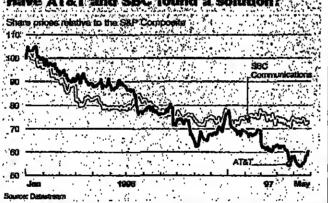
Department recommended the Federal Communications Commission turn the application down on the grounds that

there was insufficient competition for local services in Analysts said a deal between AT&T and SBC was feasible.

but a likely pre-condition would be an opening-up of SBC's market to competition and even then the deal could

take two years to complete. Mr David Roddy, chief tele-Deloitte & Tonche Consulting. said: "It's going to be like putting a man on the moon, this pact. It won't be easy, and it will be a dangerous mission But what the antitrust and regulatory authorities want is a competitive marketplace and if consumers have alterna-

tives that are easily accessible,



### **Europe today** 1010

mate test.

**AT&T** rises on merger talk

The British Isles will be sunny, while the Benelux will have sun mixed with clouds. Germany may be showery, while

Poland will have rain. Southern Scandinavia will be mainly dry with France and eastern Spain will be

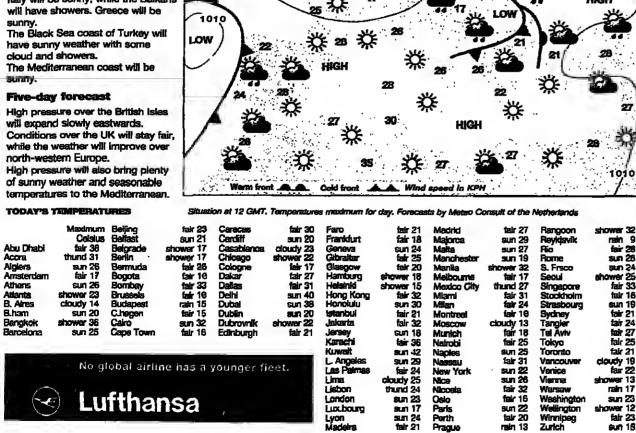
North-western Spain and Portugal will have rain and thunder showers. Italy will be sunny, while the Balkan

The Black Sea coast of Turkey will have sunny weather with some cloud and showers.

The Mediterranean coast will be

High pressure over the British Isles will expand slowly eastwards. Conditions over the UK will stay fair north-western Europe.

High pressure will also bring plent of sunny weather and seasonable



FT WEATHER GUIDE

# THE LEX COLUMN Ring Ma Bell

The idea that old Ma Bell might end up swallowing one of her babies sounds gruesome, but is entirely logical. Last year's US telecoms deregulation effectively reversed the 1984 split of the monopolistic Ma Bell into one long-distance operator - AT&T - and seven local Baby Bells, by allowing them to compete in each others' markets. Already the seven have merged into five, while three profit warnings from AT&T show how rapidly it is losing market share, both to new, nimble operators like WorldCom and to its own offspring.

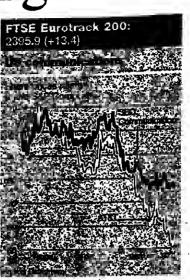
A merger with SBC Communications, one of the best-managed of the Baby Bells might reverse that decline, by giving AT&T access to SBC's customer base in California and Texas. As long-distance margins have come under pressure. value has shifted to local networks: the Baby Bells made an average return on sales of 23 per cent last year against 17 per cent for AT&T. SBC, in return, would get access to AT&T's international network. And with AT&T capitalised at just over \$60bn and SBC worth around \$35bn, this deal would dwarf even the BT/ MCI merger, putting Mr John Walter, AT&T's new president, on the

map. Yestarday's muted share price reactions on both sides underline that this deal is by no means done and dusted. SBC may argue for a premium to reflect its stronger strategic position. But if it does go ahead, it will put pressure on the other Baby Bells, such as Bell Atlantic, to find international partners; Cable and Wireless springs to

### US banking reform

You would have lost a lot of monay anticipating US financial reform. The enticing promise of an end to Dapression-era limits on links between banks, securities brokers and insurers has been a hoary perennial in almost every Congress this decade. But political and industry infighting has always killed it. Now, just as the US Treasury has announced support for removing most of the walls between different financial services companies, some bankers appear to be going off the idea of change altogether.

In the last year, banks have scored an important breakthrough without political aid. They have been granted special permission from the two main regulators, the Federal Reserve and the Comptrol- as the compact disc did through the



ler of the Currency, to engage in limited non-banking activities. Some managements suggest they might prefer the flexibility these regulators are offering to the prospect of a rigid statutory framework erected by meddlesome politicians. But that view is short-sighted, placing the narrow interests of a few powerful institutions ahead of the system as a whole. US financial regulation, for all its new found flexibility, is a mess. A range of different regulators supervises insti-

tutions not by function but by scale and geographical region, according to rules laid down 65 years ago. The Treasury's mova should be applauded. It has brought somewhat closer the possibility that a hint of rationalisation might at last be allowed to enter the process.

#### **EMI**

Tha all-conquering Spice Girls and the allure of a £520m share buyback failed to put the zest back toto EMI's ailing shares. The problem is that highly rated shares are expected to deliver high rates of growth. EMI'e growth rate has elumped and it is now having to face the music. Its response has been a £117m charge to reshape its US record business and improve on a lowly 5 per cent margin - and it is making the most of it by sweaping had dehts from distressed retailers under tha carpet.

EMI's recent experiences hava been more Beastie Boys than Spice, so it is understandable that the management is adopting a cautious approach. Strong sterling continues to impede profits growth and there

1980s. Nonetheless, the US has bounced back from stagnant sales values over the past two years, and the global trend is in the right direction. EMI's release schedule looks stronger this year. And the buy-back underlines the cash generative nature of the business.

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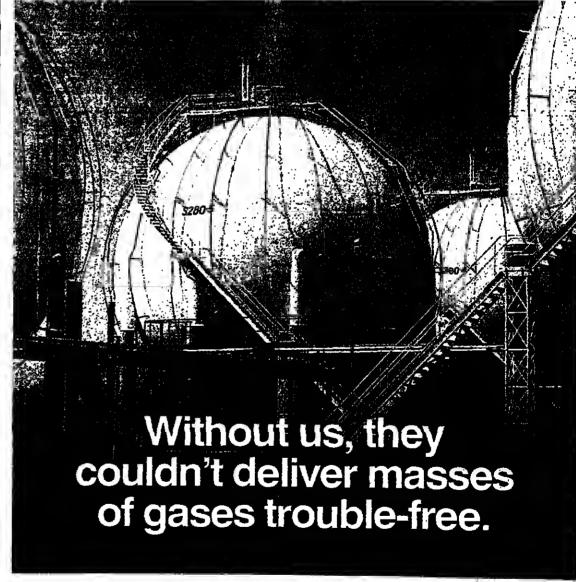
For a company trading on a prospective price earnings ratio of 21 the immediate prospects still look somewhat pedestrian. But consolidation in the music industry is inevitable, and EMI is the most obvious participant. Mergers with either MCA or Bertelsmann should be achievable without regulatory problems. For those looking for the next Grand Metropolitan/Guinness style deal, EMI remains a fair bet.

#### UK taxes

Do British taxes really need to risa? The Institute for Fiscal Studies/Goldman Sachs Green Budget is a valiant, but sadly overstated, attempt to puncture the gloomy consensus. It is true, as the IFS points out, that the Conservatives' plans already imply pretty tough tax rises and spending limits. The snag is that they look implausi-bly so. Even the IFS's revised figures, which sensibly assume the corset will have to be relaxed a little, imply that public spending under Mr Tony Blair will represent a significantly lower percentage of gross domestic product than it did under Mrs Margaret Thatcher. And even then, public borrowing would be cut to 1 per cent of GDP only by 1999-2000 - after seven years of healthy economic growth. To interpret that outcome as consistent with Labour's "golden rule", which requires borrowing to he at this level over the cycle, demands impractically rosy spectacles.

Then consider the politics. To Mr Blair, the IFS scenario must look horribly like five years of public sector misery, followed by the risk of deteriorating public finances just as the next election approaches. Politically, it surely makes better sense to raise taxes now. Nor is the IFS/Goldman counter-advice - effectively, to shove interest rates up by 100 basis points and just hope the pound falls back nevertheless - terribly persuasive. A further dose of fiscal tightening is not hy any means the only treatment the economy needs, but it would certainly

is no new technology to drive sales Additional Lex note on Halifax.

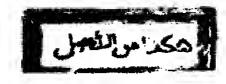


Preventing pollution of 200 different products is critical for Gamatex NV, one of Europe's leading chemical, gas and oil storage companies. That's why they've switched to John Crane 2800E seals on pumps transferring gases from nine huge spheres total capacity 22,000 cubic metres - to transport tanks.

To prevent emissions during transfer, previous seals relied on a barrier of liquid glycol. Never wholly effective, the glycol could be sucked away if a vacuum occurred, destroying the seal completely. The John Crane system's ninogen barrier eliminates pollution. guarantees zero-emission transfer and keeps the gases on tap at Gamatex safe from foreign agents.

John Crane is one of TI Group's three specialised engineering businesses, the others being Bundy and Dowty. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide





fair 23



# FINANCIAL TIMES PANIES & MARKETS

Wednesday May 28 1997



### IN BRIEF

### Nissan returns to profitability

Nissan Motor, Japan's second-largest carmaker, moved into the black for the first time in five years, helped by the yen's weakness and wideranging rationalisation. The group reported pretax recurring profits of Y140.7bn (\$1.2bn). against a Y53.4bn loss a year earlier. Page 20

Lonrho to continue merger talks Lonrho, the UK conglomerate, has decided to continue merger talks with JCI, the South Afri-can mining house, but the two are far from hammering out a common position on price or the value of assets. Page 23

Thyssen reports strong six months Thyssen, the German industrial group which was the target of an aborted takeover bid earlier this year, has reported pre-tax profits of DM631m (\$366m) in the six months to March, up from DM349m. Page 18

Kenyan drought drives up tea prices Severe drought in Kenya has slashed its tea crop by almost 40 per cent in the first three months of 1997. At London auctions for medium quality tea, prices have risen by more than 30 per cent to £1.47 a kilo. Page 26

Deutsche Bank opens office in Zagreb Deutsche Bank, Germany's biggest, has forged one of its strongest links yet with the former Yugoslavia by opening an office in the Croatia capital of Zagreb. Page 18

AssiDomán agrees Czech paper deal AssiDoman, the Swedish forestry group, has reached agreement to take control of Sepap, the Czech pulp and paper company. Assi said it was paying \$130m for 51 per cent of Sepap, raising its stake to 90 per cent. Page 21

Bank of Montreal profits up 12% Canada's Bank of Montreal has posted a 12 per cent rise in net earnings, spurred by the acceler ating domestic economy and gains from sales of developing countries' bonds, Page 19

New Age Beverages

Meson Motor

Optus Commu

**PSV Eindhoven** 

Pacific National

Prudential Corp

23 Sutton Bridge Power

7 Texas Instruments

20 Thai Danu Benk

23 Thyssen

1a Toshiba

17 Toyota

23 UES

20 Takeda Chemical Inds

SBC Comm'cations

PBR

PCA

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Fortune Oil Fujitsu **GEC Alsthon** General Motors ING Bank

7 Waterford Dairy http://www.FT.com **Market Statistics** 30,31 FTSE Actuaries share indices 32

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Foreign exchange London share service New inti bond issu Recent Issues, UK 36 Short-term int rates 32 US interest rates World Stock Merkets FT/ISMA intl bond svc

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Thailand's

**Alphatec** 

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By Ted Bardacke

17

# Opposition within toymaker scuppers plan for Y490bn link-up

# ega, Bandai call off merger

By Michiyo Nakamoto in Tokyo

Sega, the Japanese video game maker, and Bandai, Japan's largest toymaker and developer of the Tamagotchi virtual pet, called off their merger yesterday just a day before the ement was to be signed, because of strong opposition within the Bandai group.

Tha two companies, which had planned to merge in October, said they had dropped the plan because of "internal reasons within Bandai" but that they would form a number of Tamagotchi, the pocket-sized smaller of the two companies.

The cost cutting, which will

include shedding 35 senior

will be orchestrated by Mr Ken

Berry, head of EMI'a Virgin

EMI also reported a 3.6 per

cent increase in profits before

tax and exceptional items to

£380.5m for the financial year

to March 31, against pro-forma profits of £367.3m in the previ-

Sir Colin Southgate, chair-

man, said the group was ham-

pered by the strong pound and

"slow growth" in global sales

- in apite of several big

albums such as the Spice Girls' debut, which sold 11.5m

copies worldwide. George

Michael's Older and the Romeo

He said he expected trading

dued" this year and predicted

"modest" profits growth. New

albums are due from Janet

EMI's shares, which have

declined recently as specula-

tion over a takeover bid has

diminished, slipped by 48p yes-

Jackson, the Rolling Stones,

& Juliet soundtrack.

Radiohead and Yanni.

terday to £11.72%.

business alliances. The collapse of the Y490bn (\$4.2bn) merger - which was touted as the creation of a Japanese Disney – highlights the resistance to corporate consolidation within Japanese companies.

Mr Hironobu Sawake, indus-

Center in Tokyo, said Bandai's continuing indapendence would enable it to retain its unique corporate culture, which is the source of its hit products.

The success of Bandai's

egg with a virtual chicken They were concerned about plan. But yesterday it emerged which has sold more than the loss of Bandai's corporate that opposition within Bandai 1.35m since its launch in November, means the arguments for Sega absorbing the company are less compelling, say Bandai employ

In March Bandai announced try analyst at Nikko Research a five-fold increase in monthly production of the toy to keep up with demand. Opposition to the merger, which was announced in January, had been growing - par-ticularly among mid-level

managers within Bandai, the

identity as well as job cuts. Employees at Bandai recently presented the man-

ement with a petition to call off tha merger because the benefits were not clear. However, Bandai had pub-licly insisted that the opposition was restricted to a group of disgruntled employees and

that the merger would go ahead as planned. At an extraordinary board meeting on Monday the Ban-

was too strong to overcome. Mr Makoto Yamashina, president of Bandai, who was scheduled to become the president of the merged group, admitted that he bad been unable to convince employees

of the benefits. The two companies will instead form alliances combining Sega's games with Ban-Power Rangers, for video games and the development of

## Alphatec Electronics, the Thai computer chip manufactures

yesterday warned it was in danger of defaulting on nearly \$80m in obligations to international creditors due next month. The Thai cabinet has set up a high-level committee to explore ways of bailing out one of the country's flagship exporters.

Alphatec has a June 22 put option on a \$45m convertible debenture Issued in 1994 on European bond markets. With the bond, underwritten by Bankers Trust, trading at a deep discount to face value, most investors are expected to exercise the option. But Alphatec must elso repay about \$34m to a syndicate of international banks, led by ING Bank.

The unlisted Alphatec Group, parent company of Alphatec Electronics, was stung this month when Texas Instruments pulled out of two silicon chip manufacturing projecta worth \$1.4bn, citing the group's inability to finance its portion of the greenfield ventures. Submicron, a silicon chip project, is also languishing because of a lack of equity and debt financing.

Alphatec Electronics, which accounts for almost 1 per cent of Thailand's total exports, had been thought to be immune from the shake-out at Submicron and the joint ventures with Texas Instruments.

"Alphatec Electronics hadly needs belp," said Mr Leslie Merszei, chief financial officer of the Alphatec Group. "This is the flagship company of the group and has the most exposure to the international financial community. The potential repercussions of a collapse at Alphatec are unthinkable.'

This year, Somprasong Land, the property developer. to default on a eurobond. International banks have reduced or cancelled credit lines to Thai companies, while the prohibitively expensive. Thai companies are the second most active issuers on the eurobond market in Asla, after Korea.

A government spokesman said the cabinet committee "would have to move real fast because this sector is a very

### EMI to rationalise record labels Artists to be dropped and executive jobs to go in N American cost cutting By Alice Rawsthorn in London EMI Group of the UK, one of the world's largest music companies, yesterday announced plans to rationalise its North American record labels and to



conditions to remain "sob- From girl power to world power: the Spice Girls sold 11.5m copies of their debut recording, but not enough to prevent cuts at EMI

Thorn rental businesses. annual general meeting on July 18. The board envisages a tax-efficient issue of redeemable shares, similar to those proposed by the Grand Metropolitan and Guinness drinks

The shares had peaked at groups. £14.85 last August, following The rationalisation prothe demerger of EMI and the gramme, which will involve

Details of the share buy-back office in New York and several will be unveiled before EMI's smaller offices, is intended to reduce annual overheads by ing to Sir Colin, with the between £35m and £40m.

The cost of the exercise, including substantial pay-offs for executives and projected bad debts if more North American record retailers file for bankruptcy protection, is expressed as an exceptional

closing the EMI Capitol head item of £117.2m. Half the projfall in group turnover to ected cost savings should materialise this year, accord-£3.39bn (£3.52bn) last year, and a decline in operating profits remainder coming through

next year. The chairman said he hoped the rationalisation would raise EMI's operating margins in the US from 5 per cent to 10 per cent over the next three years. The weak performance of

before exceptional items to £399.5m (£387.8m). The board proposes to raise the dividend to 30p (27p) a ahare.

the US labels contributed to a

Lex. Page 16: Battle to raise US margins, Page 23 big exporter".

# Banco Santander agrees \$594m Argentine purchase

By David White in Madrid

Spain's Banco Santander has agreed to pay \$594m for a controlling stake in Argentina's of 1,270 branches and 39,500 Banco Río de la Plata, giving it a leading position among the country's private sector banks. The move, the biggest singla investment by a Spanish bank in Latin America, marks a decisiva turn in Banco Santander's race with Banco Bilbao Vizcaya for dominance in the region's banking sector.

It follows BBV's bid this tina through the acquisition by its affiliate, Banco Francés, of a majority stake in Banco de Crédito Argentino.

Banco Santander said it planned to merge Banco Río de la Plata with its axisting Argentine operations to form a bank larger than BBV'a, with assets of more than \$10bn.

Banco Santander controls rights. The deal was struck nine commercial banks in Latin America and seven investment banks, with a total employees. The Argentine move is its fifth in the region stronghold. in saven months, following

acquisitions in Mexico, Colombia. Venezuela and Brazil. The deal continues a rapid build-up of Spanish banking interests in Argentina, where Banco Central Hispano is represented through Banco Torhquist, which is controlled via a Chilean joint venture, and BBV through its 30 per cent stake in Banco Francés.

bought for \$375m last October. The agreement between Banco Santander and Banco Rio de la Plata, covering just over 35 per cent of the shares with an option on a further 15 per cent, gives Banco Santander a majority of voting months of this year.

Pérez Companc, who will receive a 6 per cent stake in Santander's operations in Chile, its main Latin American The acquisition, which is

awaiting approval by regula-tors, raises the book value of Banco Santander's investments in the region to \$3.14bn The Spanish group said it expected the acquisition to bring an initial dilution of earnings, but added that this should be overcome in the course of the second year. It said the Argentine bank

had a 3 per cent ratio of nonperforming loans, and that these were 105 per cent covered by provisions. In the year profit of \$90.8m, and boosted this to \$108.5m in the first nine

# Irish dairy groups back merger

By John Murray Brown

The boards of the Avonmore and Waterford dairy companies have agreed to merge, creating the largest milk company in Ireland and the UK, and the third-largest in tha European Union.

Avonmore's first approach was rejected in April, with Waterford officials accusing it of "predatory and opportunis- pool of 1bn gallons a year. tic tactics", coming in the waka of a profits warning which triggered a 20 per cent drop in the share price.

The announcement yesterhoards of Waterford Foods plc offer would be equivalent to company".

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41.00 - 5.00 21.25 - 2.25

and the 5,000-strong Water- I£1.45 for every Waterford ford farmers co-operative, share, which is a premium of which owns 67 per cent of the

The deal still has to be approved by 75 per cent of Waterford's preference sharethe Waterford co-op at two bolders, the total offer is extraordinary general meet- worth 1£343m. ings.

It would mark a significant consolidation in the Irish dairy market, where 40 processors are chasing a milk over the next three years.

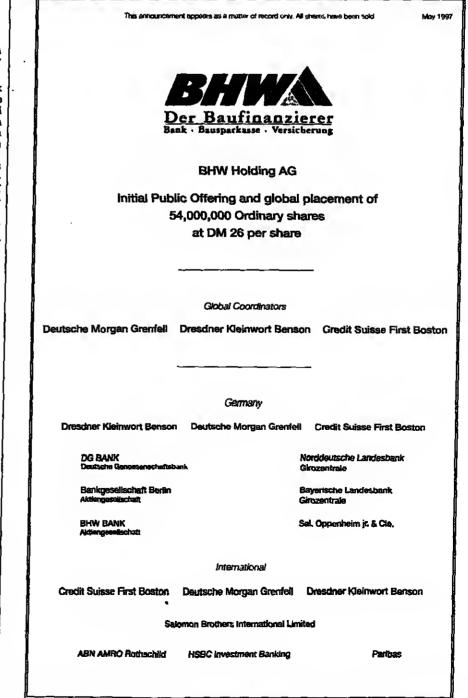
Avonmore shares for every 50 Waterford. At Avonmore's closing price of IE2.51 yesterday, the offer day at a joint press conference values Waterford's ordinary followed approval from the share capital at 12272m. The significant international food

16 per cent over the closing price yesterday of I£1.25.

With the redemption of In addition, to woo Water-

ford farmer shareholders, Avonmore would pay about If11m in milk price bonuses Mr John Dowley, Water-

The offer is based on 29 ford's chairman, said the merger served the interests of farmer shareholders and their families and was "the basis of a partnersbip . . . which bas the capacity to grow into a



# Metro scrip issue to double capital

Metro, the German cash-and-carry retailer, yesterday said it would reach into its reserves to fund a scrip share issue that would more than double its capital. The announcement came as it forecast

The company, which was formed last year through the merger of the cash-and-carry, department store and supermarket interests of the Metro, Kaufhof and Asko groups, said 1996 pre-tax profits from nor-(\$627m), within the DM1bnDM1.1bn range forecast in October.

for acquisitions and disposal, turnover rose 1.8 per cent to DM52bn.

Mr Klaus Wlegandt, chief executive, said the group planned to increase its capital from DM501.2m a hig increase in pre-tax profits for to DM1.2bn through the issue of seven new DM5 nominal shares for every five held. The capital increase would be financed from reserves, with the new shares qualifying for a full 1997 dividend.

The move is aimed at making the shares more liquid and expanding mal operations were DM1.06bn capital to reflect more closely the size of the merged company. The company yesterday said

Net profit in the group's first shareholders could hope for a diviyear of operations was also as forecast, at DM717m. After adjusting inal share for 1997. It proposed a DM770m at the end of last year. In communist countries of eastern Non-voting preference shares, group's capital, qualify for a group's international expansion. DM2.25 dividend plus a DM2 bonus.

> WestLB Research in Düsseldorf, said the gains reflected the group's ability to meet its targets and the promise of further restructuring.

dividend of DM2 plus a DM2 bonus the current business year, he forefor last year on ordinary capital cast synergy gains of DM131m from with a nominal value of DM453.3m. last year's merger, However, these would be offset by start-up costs of which account for DM47.9m of the DM100m associated with the

Metro will invest increasingly in Metro shares advanced strongly fast-growing markets abroad, on yesterday's news, closing at reflecting its belief that consumer DM184.40, up DM6.90. Ms Jadwiga demand in Germany and other demand in Germany and other Bobrowska, a retail analyst with western European markets will stagnate for 10 to 15 years.

Mr Wiegandt said Metro was setting "three new country priorities: Poland, Turkey and China. Of Mr Wiegandt said the group investments totalling DMLSbn this to an unadjusted DM1459bn.

communist countries of eastern Europe and DM60m in China.

Mr Wiegandt said the sale this month of Möbel Unger, a loss making furniture retailer, and the purchase of the Peacock computer supplier marked the end of strategic acquisitions and disposals for the foreseeable future.

However, he expressed an interest in acquiring German retailer AVA if Edeks, another retail group and AVA's main shareholder, wanted to sell.

Metro said first-quarter turnover rose 2.4 per cent, from DM14.53bn

# Top marque for Jürgen Schrempp

The Daimler-Benz chief will tell the AGM of almost unprecedented progress in motor vehicles and can promise even more to come

Benz, is on a roll. Last week. he extolled the group's achievements to 5,000 guests as he opened its new US car plant. The numbers at today's annual meeting may be lower, but the message will be the same.

The chairman will report a year of almost unprecedented progress in motor vehicles - the group's main business - and the promise of more to come.

Sales of passenger cars the main activity of the Mercedes-Benz vehicle enbsidiary - rose 7 per cent to 219,000 in the first four months of 1997. Broyed by a richer mix of more expensive products, turnover climbed 12.6 per cent to DM16.5bn

Already, the signs are 1997 could be a bumper year, building on group net profits of DM2.76bn and sales of DM106.3bn in 1996.

Growth has come through uew cars and new markets. In recent months, Mercedes-Benz has probably introduced more vehicles than at any time since Gottlieb Daimler and Karl Benz sepa-

r Jürgen car in 1886. Such innovation and, at DM30,360, costs little Schrempp, chairis key to its ambitions to more than a Volkswagen man of Daimler-raise sales from 600,000 to Golf.

is on a roll. Last week, lm hy 2000, says Mr Mr Schrempp also predicts Schrempp.

The SLK convertible, become an instant classic. prompting fat premiums for first in the queue.

Early sales of the CLK, a bigger coupe, also look promising. The curvaceous car marks a clear improvement on the dowdy mid-sized models Mercedes-Benz made in the recent past and ehould challenge BMW in the premium coupe sector.

newcomer - the M Class sports utility vehicle which takes the group into one of the fastest growing sectors of the market, US sales will start this autumn, but European buy-

Last week came the third

ers will have to wait until early 1998 to get behind the gather pace in October,

Product renewal will when Mercedes-Benz will make its biggest leap into the dark with the A Class compact car. The vehicle is

growth from new markets. introduced in mid-1996, has its more ettractive models and keener pricing, should Customers have to wait rise further this year almost two years for it, because of the M Class.

The group is also expandthe lucky ones who were ing in South America, where e new \$400m plant with capacity for 70,000 A Class cars a year should be ready by December 1998. It is also examining the possibility of selling the car in Asia. where it may huild some models, says Mr Schrempp.

> ven trucks and buses are looking up in both the US and Europe. Freightliner, the US heavy trucks subsidiary, has consolidated its market leadership with its planned acquisition of Ford's heavy truck side. Earnings in the first quarter of this year are ahead of the entire second half of 1996, says Mr Jim Hebe, chief executive.

In Europe, where the trucks and buses business has traditionally lost money. the Actros heavy truck, unveiled last September, is rately invented the motor smaller than a Ford Fiesta helping restore its command-



Jürgen Schrempp: imnovation in design is key to raising sales from 600,000 to 1m by 2000

ing market share and bat- on even Mr Schrempp's hori-tered profite, seys Mr zon. The much-vaunted plan Schrempp. A new medium/ lightweight truck range due before the end of the year will complete the product renewal programme. Buses are also doing bet-

ter. Mr Schrempp admits: "We have been making small two-seater developed losses in buses in Europe for 20 years." But 1997 should bring "a stable breakeven". There are still some clonds

Arab Bank plc

The Bank of Tokyo-Mitsubishi, Ltd.

Banque Nationale de Paris

Deutsche Morgan Grenfell

NatWest Markets

Lloyds Bank Capital Markets

The Sumitomo Bank, Limited

Abu Dhabi Commercial Bank

The Bahraini Saudi Bank B.S.C.

Al-Ahli Commercial Bank B.S.C. Behrain

Banque Générale du Luxembourg S.A.

Industrial Bank of Kuwait K.S.C.

Republic National Bank of New York

Lyonnaise de Banque

The Commercial Bank of Qatar (Q.S.C.)

Banca Popolare di Novara S.C.a.R.L. London Branch

Emirates Bank International (Bahamas) Ltd. Nassan, Bahamas

GiroCredit Bank Aktiengesellschaft der Sparkassen

Chase Investment Bank Limited

Credit Industriel et Commercial

The Saudi National Commercial Bank

to huild multi-purpose "people carriers" in China has run aground on constantly changing Chinese negotiating tactics.

Then there is the Smart. The court is still out on the with SMH, the Swiss watches group. With a base price of DM16,000, the Smart hopes to create a niche in

private transport. Mr Schrempp is cautious in predicting its success. But even were the DML5bn venture to flop, Mercedes-Benz can take it on the chin, he suggests. With the A Class almost

ready, the Smart is the top priority for Mercedes-Benz management. "We're all concentrating on it - in the best sense of the word", he says.

Haig Simonian

### This announcement appears as a matter of record only

# INVESTCORP S.A. U.S. \$400,000,000 Revolving Credit Facility

- Arrangers -----Al Bank Al Saudi Al Fransi Arab Banking Corporation (B.S.C.) The Arab Investment Company S.A.A. Bank Austria Aktiengesellschaft Bank of Bahrain and Kuwait B.S.C.

Bank of Scotland Bankers Trust International PLC Bayerische Landesbank Girozentrale Citibank, N.A.

Credit Suisse First Boston Kredietbank S.A Luxembourgeoise National Bank of Kuwait (International) PLC

The Saudi British Bank Société Générale WestLB

The Bank of Kuwait and the Middle East, (K.S.C.) The Commercial Bank of Kuwait S.A.K.

—Lead Managers —— Banque Paribas MashreqBank, psc

The Mitsui Trust & Banking Company, Limited Managers Arab American Bank

P.T. Bank Negara Indonesia (Persero) Tbk Bayerische Vereinsbank Aktiengesellschaft Munich Berliner Bank Akriengesellschaft Bankgesellschaft Berlin Group BW Bank Ireland plc Baden-Wurttembergische Bank Group Landesbank Schleswig-Holstein International S.A. Norddeutsche Landesbank Luxembourg S.A. The Royal Bank of Scotland ple

—— Co-Managers — ABC International Bank plc Alahli Bank of Kırwait (K.S.C.) ARGENTARIA Banco Exterior London Branch Banca Monte dei Paschi di Siena SpA London Branch Banque et Caisse d'Epargne de l'Etat, Luxembourg Chang Hwa Commercial Bank Ltd. Credit Industriel de l'Ouest

Frankfurter Sparkasse Grindlays Bahrain Bank B.S.C. (c) Landesbank Rheinland-Pfalz Girozentrale The Mitsubishi Trust & Banking Corporation

Deutsche Bank Luxembourg S.A.

Union National Bank

May 1997

# Disposals help to lift Thyssen

in Bonn

Thyssen, the German industrial group which was the target of an aborted hostile takeover bid this year. yesterday reported pre-tax profits of DM631m (\$373m) in the six months to March, against DM349m in the same period a year

The rise was largely because of the one-off effects building products company. But after discounting nonrecurring factors, Thyssen reported a 22 per cent improvement, with all its business groups making

The figures were better than expected and analysis are looking for further benefits to feed through in the second half from a deal to set up a joint flat steel business with Krupp, a rival steel and engineering group. Thysseo's shares closed op DM5.50 at DM399.

The flat steel merger follows Krupp's hostile bid for Thyssen in March, which was dropped after political

described the underlying profits performance in the first half as "very respectable", given thet steel prices had been falling during the period. Thyssen said trading con-

ditinus had "brightened" although the economic upswing in German y remained sluggish. Sales in the first half of

DM17.9bn were 3 per cent lower than a year before, but of disposals, including a after adjusting for disposals majority stake in RKW, a and operations earmarked for sale, they were up 2 per The Dusseldorf-based

group said it hoped for a "perceptible" revival in busiexpected the steel business to end the year with a "clear profit" and overall net income to exceed the 1995-96

Thyssen is concentrating on "high-growth businesses including escalators and elevators and actomotive parts as well as flat steel. After scaling back its tele-

communications ambitions, Thyssen is expected to sell its 30.1 per cent stake in E-Plus, the digital mobile Mr Terence Sinclair, ana- yet to strike a deal.

EUROPEAN NEWS DIGEST

# Barry Callebaut plans offering

Barry Callebant, the leading cocoa and chocolate company owned by Klaus J. Jacobs Holding of Switzerland, is to seek outside capital with an initial public offering next year. Mr Klaus Jacobs, the Swiss financier who chairs the company, said in London yesterday the synergies from last year's acquisition by his Zurich-based Callebaut of Barry, the French cocoa group.

should begin to show through in 1998. A public offering of 10-20 per cent, aimed particularly atattracting investors in the food industry, would enable the company, estimated to have a stock market value of at least SFr600m (\$426m), to press on with plans for growth in emerging markets and possibly through further acquisitions. Mr Jacobs said plans for an IPO had been delayed by monopoly issues arising from the merger last July. The company yesterday announced it was selling. Beldek, a Belgian producer, to comply with conditions set-down by the national competition authorities.

The merged company, unveiling itself for the first time vesterday, said it was competing head-on with large groups such as Nestlé and Cadbury in Europe, and Cargill and Archer Daniels Midland in the US. It is the world's biggest cocca bean grinder, with ADM, Cargill and Nestlé close behind. Barry Callebaut is the second biggest supplier of chocolate and coatings, with an 8 per cent market share against Nestlé's 11 per cent

The combined company made an operating profit of SFr31.8m on sales of SFr1.05bn in the first half to the end Alison Maitland, London

### Polish group set to win bank

A group of Polish financial institutions led by the Polish Development Bank (PBR) has emerged as front-runner in the contest for the state-owned Powszechny Bank Kredytowy. It takes the place of Citibank, of the US, which had expressed interest in the Warsaw-based-commercial bank but later withdraw.

commercial bank but later withdrew.

The treasury, which is expected to make a decision in the next three weeks, is likely to reject the only other bid, from Samsung Finance. With parliamentary elections duelater this year, the government wants to avoid criticism that too much of Poland's financial sector is being sold to foreigners. It is thought that Citibank declined to make an offer for PBK – despite having conducted due diligence – because it sensed growing sensitivity about foreign bidders for state assets.

The local group is made up of Bank Przemyslowp Handlowy, a commercial bank based in Krakow, Warta, the insurer, Kredyt Bank, an acquisitive private bank; and PBR, an investment bank. The group is bidding for a 51 per cent stake in the PBK, with the European Bank for Reconstruction and Development ready to buy the remaining 14 per cent for sale. A further 15 per cent of PBK will be offered in a public share offering in the autuum. Christopher Bobinski, Warsaw

### Deutsche Telekom forms link Dentsche Telekom, Europe's largest telecoms group, last

night announced it had struck its first "interconnection" agreement with a rival telecoms operator. The deal with Worldcom Telecommunications Services will allow the linking of telecoms networks - an important precondition f markets are to be open to competition.

Germany's telecoms market will be fully liberalised from next January, but Deutsche Telekom has been criticised by other would-be rivals for exploiting unfairly its dominant market position. Mr Herbert May, Deutsche Telekom board member, described the Worldcom deal as an "important signal" for negotiations with other competitors. Interconnection allows rivals to use Deutsche Telekom networks for the "last mile" link into customers' homes or businesses. Ralph Atkins, Bonn

### Koor income hit by slow sales

Koor Industries, Israel's biggest industrial holding company, yesterday blamed lower sales in domestic telecommunications for a 4 per cent fall in first-quarter net income to Shk205m (\$60.34m). Revenues fell 3 per cent to Shk3.09bn over the period. Earnings per share declined from Shk14.008 last year to Shk18.5.

Mr Benjamin Gaon, chief executive, blamed a number of factors, including a "significant slowdown" in the Israeli economy. Analysts said sales and profits were mainly dragged down by an expected decline in domestic sales by Tadiran and Telrad, Koor's telecoms subsidiaries, to Bezeq, the state-owned telecommunications company. These sales fell nearly 56 per cent, from Shk514m in the first three months last year to Shk227m this year. A 17 per cent increase in exports from Makhteshim-Agan, Koor's agrochemicals group, helped boost total exports 20 per cent in the quarter, from \$320m in 1996 to \$383m this Avi Machlis Jerusalem

### Clai Israel tumbles 65%

Clal Israel, the country's second-largest industrial conglomerate, said yesterday net profits plunged 65 per cent in the first quarter of 1997, as its electronics and communications subsidiaries continued to report losses. Revenues in the quarter were down 10 per cent from Shk1.45bn to Shk1.31bn (\$385m). But profits nosedived from Shk87m in the first three months of 1996 to Shk23m this time. Earlier this week, Clal Industries, the company'e industrial holding arm, reported a 59 per cent drop in profits for the quarter. Avi Machlis

### Brewpole plans Polish sale

Brewpole, which is owned by a group of private
Australian investors, is looking to sell its \$200m holding
in Elbrewery and Hevelius, two Polish companies which
own three breweries in northern Poland and control 16 per cent of the domestic market. Brewpole's operation is the second largest in Poland. The Australian group is partnered by Grolsch, the Dutch brewing group which bought e 25 per cent stake in Brewpole in 1995.

Christopher Bobinski

# Deutsche Bank opens in Zagreb

By Graham Bowley in Zagreb

Deutsche Bank, Germany's biggest, yesterday marked the latest push by German banks into central and eastern Europe by opening an office in Croatia, The representative office

in Zagreb - Deutsche Bank's

first in the former Yugoslavia - is a sign of growing confidence in Croatia among Western banks and industry. Mr Michael Endres, Deutsche Bank board member, said the office would be upgraded to a full subsidiary within the foreseeable future".

"We only open representation when we are confident that the country has the potential for growth and that we can move our activities

ing aggressively for business in the former communist countries. Deutsche Bank and others, such as Commerzbank, have established commercial banking operations in Poland, Hungary and the Czech Republic, partly to support expansion by their clients in German industry into the new

The banks are also keen to develop into investment banking in order to take edvantage of privatisations and the development of capital markets.

The Croatian government is pressing ahead with the privatisation of INA, the country's biggest oil and gas company, which it hopes will include a listing on the London Stock Exchange. to arrange the sale. Deutsche'e move comes as

Dresdner Bank and BNP, of France, have announced plans for a new joint venture in Croatia. Commerzbank has also signalled its intention to set up operations in Zagreb. In a further eastward

move, Deutsche Bank plans early next year to expand its operations in Russia with a new office in Moscow employing 100 staff. Mr Endres said the bank was also looking at establishing offices in Romania and Bulgaria.

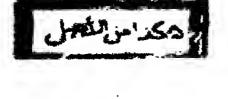
Welcoming the move, Mr Borislav Skegro, Croattan deputy prime minister responsible for the economy, said that increased competition would boost the domes-International banks are tic banking system, reducing

ing a more orderly development of the financial system. Foreign banks bring us general know-how and good sound banking practice that many of our banks still

lack," he said. Banks from countries such as Austria, France and Italy already have offices in Crostia, but Deutsche, along with Dresdner, are the first of the big German banks to open offices there. Along with Italy, Germany is Crostia's

largest trading partner. German banks are optimistic about Groatia because of the potential of its tourist industry, which according to some estimates generated about \$250 in revenues last

> Croutia survey, separate section



Scotiabank ha

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Marketon Gurday I. Comment One-off gains

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### COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

# Bank of Montreal rises 12% in term

Bank of Montreal opened the second-quarter reporting season for Canadian banks yesterday by reporting a 12 per cent rise in net earnings. The improvement was spurred by the accelerating domestic economy and gains from sales of Third World bonds. BMO's minority stake in Mexico's Bancomer group, acquired last year, contributed 5 per cent of earnings.

Net income grew to C\$314m (US\$228m), or C\$1.11 a share, in the three months to April 30, from C\$281m, or 98 cents, a year earlier. Return on equity was little changed at 17.4 per cent, but return on assets dipped from 0.74 per cent to 0.68 per cent.

Assets soared 29 per cent to C\$200.4bn on April 30, with strong growth in mortgage and small business loans. Harris Bank, BMO's Chicago based subsidiary, also reported a sizeable advance in personal and commercial lending. Loan loss provisions charged to income were unchanged at C\$69m. But net impaired loans, comprising non-performing loans mims the loss provision, fell by C\$717m to zero.

Canada's strong business recovery accompanied by low interest rates have made domestic bank shares a favourite among investors over the past 18 months. Their advance has far exceeded most analysts' projections: BMO shares were down 75 cents at C\$54.30 at midday in Toronto yesterday, in line with other bank stocks. The shares were trading at C\$31 at the start of 1996.

### Scotiabank helped by sell-offs

Gains from the sale of non-core businesses and strong retail brokerage and mutual fund fees helped lift Bank of Nova Scotia's second-quarter earnings by 14 per cent, in spite of a sharp rise in loan loss provisions.

Net earnings rose to C\$300m (US\$218m), or C\$1.10 a share, in the three months to April 30, from C\$262m, or C\$1.01, a year earlier. The latest figures include C\$118m in pre-tax gains from the sale of the bank's pension and institutional custody businesses, the majority of its dealer financial services portfolio, and a stake in an investment

Return on equity rose from 16.1 per cent to 16.7 per cent, and return on assets edged up from 0.68 per cent to 0.70 per cent.

Loan loss provisions charged to income almost trebled from C\$95m to C\$264m. The increase reflects a C\$175m rise in general reserves to C\$500m which the bank said was in line with its approach "of maintaining a prudent level of provisions"

Assets of Canada's fourth-biggest and most geographically diverse bank stood at C\$176.1bn on April 30, up from C\$158.3bn a year earlier. Scotiabank has bought stakes in several financial institutions in emerging markets including, most

recently, a 25 per cent interest in Peru's Banco Sudamericano Mr Peter Godsoe, chairman, said the bank planned to continue broadening its international reach "by exploring

additional joint venture opportunities in the growing markets of Asia and Latin America". Bernard Simon

### One-off gains lift Hollinger Hollinger, the international publishing group, trebled

first-quarter operating profits, helped by stronger advertising, lower newsprint prices and an increased stake in Canada's Southam newspaper chain.

Net earnings climbed to C\$157.4m (US\$114m), or C\$2.73 a share, in the three months to March 31, from C\$6.5m, qu 5 cents a share; a year earlier, The larest figures include C\$143.7m, or C\$2.54 a share; in one-time gains, stemming mostly from the sale of Canadian papers to Hollinger International, Hollinger's US-based investment holding n from the sale of a 24 p in Australia's John Fairfax group. Unusual gains totalled C\$13.7m, or 25 cents a share, in 1996.

Results of 50.5 per cent-owned Southam, previously equity accounted; have been consolidated in the first quarter of 1997. Hollinger recently made a C\$923m cash and shares offer to buy out Southam minorities. Mr Conrad Black, chairman, told the annual meeting yesterday that Hollinger might be willing to raise the cash component of the bid, but not the overall amount.

Operating profits climbed from C\$32.1m to C\$97.5m, with Canada accounting for the bulk of the increase. Hollinger, controlled by Mr Black, also owns the UK's Telegraph group, the Chicago Sun-Times, the Jerusalem-Post, and a chain of several hundred small US papers.

### Coca-Cola bottling move

Coca-Cola Enterprises plans to buy Coke Canada and Coke New York for a total of about US\$1.66bn, and may issue debt to fund the transaction. Coca-Cola's part-owned bottling arm, will acquire the

soft drinks group's 48 per cent interest in Coca-Cola Beverages (Coke Canada) and its 49 per cent interest in Coca-Cola Bottling of New York (Coke New York). Coca-Cola Enterprises will pay Coca-Cola C\$333.2m, or C\$17 a share (about US\$12.25 a share based on current exchange rates) for its 19.6m Coke Canada shares. It then plans to bid for the rest of Coke Canada, which is publicly held, at C\$19.50 a share.

The group also plans to buy the 47 per cent of Coke New York currently held by private investors. It already

holds 4 per cent.

The transaction will be dilutive to earnings by 5 cents a share for the part of 1997 that it manages the operations, assuming the deal is financed by debt. It would also affect 1998 results by slightly more than 5 cents a share.

Coca-Cola Enterprises reported net income of 10 cents a share and 2 cents a share in the third and fourth quarters of 1996, respectively, after giving effect to a 3-for-1 stock

split declared on May L For the year ended December 31 1996, Cocs-Cola Enterprises earned \$11-sm, or 27 cents a post-split share before a gain, on revenues of \$7.92bn.

A First Call survey of 17 analysts sees Coca-Cola Enterprises earning 18 cents a share in the 1997 third quarter and losing 2 cents a share in the fourth quarter. The analysts forecast net income of 33 cents a share for the year. A First Call survey of 16 analysts sees the company earning 47 cents a share in 1998. AP-Dow Jones, Atlanta

### BankBoston in \$24.4m buy

BankBoston is to buy Pacific National, including its Pacific National Bank unit, for \$24.4m in stock. Pacific National Bank had \$90m in deposits and a \$90m loan portfolio, as of April 30, primarily comprised of residential real estate and commercial and construction real estate loans. The transaction is expected to close in October. BankBoston is a bank holding company with \$64.8bn in assets as of March 31. AP-Dow Jones, Boston

## PCA plans \$150m ADS offer

Brazilian supermarket chain Companhia Brasileira de Distribuicae (PCA) plans to raise up to \$150m by offering 6.5m American Depositary Shares, and the issue is expected to be priced late on Wednesday. The unofficial price talk is \$20.13 per ADS, but sources said it would probably be offered at a slight discount. Each ADS represents 1,000 non-voting preferred shares of Brasileira de Distribuição.

Of the total amount, some 3m shares will be offered to investors in the US, 1.75m will be placed internationally, and another 1.75m in Brazil. The company's preferred shares were trading up 0.01 at R21.81 on the São Paulo AP-Dow Jones, New York Stock Exchange.

# Pepsi throws in the towel in S Africa

this week and is due to be rival: liquidated on July 23 - is a painful defeat for the US soft drinks retailer in a market dominated by its rival, Coca-

end for a project launched three years ago on a sea of publicity. Among the hundreds of international com- such as India and Asia. panies that have resumed trade with South Africa its sights on the black consince the end of apartheid, none returned with such fantare as PepsiCo.

Beverages, Pepsi's local dis-tributor, celebrated the brand's return with a promotional tour by Whitney Houston, its most famous shareholder. It was almost endorsed by President Nel-son Mandela during his first state visit to the US in September that year.

Mr. Mandela told whirring elevision cameras in Washington that he was delighted Pepsi had returned to South Africa – although he let it be known that he also drinks

In future the president will not have a choice. The brainchild of Mr Ian Wilson, en expatriate South African and

he dramatic collapse former top executive at of PepsiCo's South Coca-Cola, New Age Bever-African operation - ages has been squarely which suspended trading defeated by its bigger

It is also a victim of Pepsi's recent change in strategy; the group has given np the vain attempt to defeat its bigger and more It is also an ignominious" powerful rival in areas where Coca-Cola is already strong, and is concentrating instead on growth markets

From the outset, NAB set

sumer market, which has a proven affinity for US brands. Mr Khahla Launched in Johannes Mthembu, a former political burg in June 1994, New Age activist, was appointed Mthembu, a former political chairman, and tha investment arms of trade unions representing mining and textile workers became minor ity shareholders. Next to PepsiCo, with 25

per cent, its principal owners were black American celebrities, including Ms Houston and Shaquille O'Neal, the backetball

The company selected a new advertising jingle, "the choice of a new generation", which sought to align Pepsi with the democratic transformation in South Africa following the all-race election in April 1994.



Whitney Houston: one of NAB's best-known investors

pany and secretive about its performance, NAB is reckoned by analysts to have won about 10 per cent of its target market in Soweto, the vast township outside Johan-

After its first year's trading, Mr Mthembu claimed

egy, which enjoyed some Pepsi had already achieved success. An unlisted com- its four-year targets, and shareholders readily backed a plan to build a second bottling plant in a new regional market of KwaZulu Natal.

in retrospect, that expan sion may have been a bid for survival. Coca-Cola commands an established chain Mr Miles Ruck, deputy manof retailers across Africa,

whose fridges are closed to Corporate and Merchant rival products. To compete, Bank in Johannesburg, who Pepsi was forced to supply new display fridges to shops that in many instances could ill-afford the extra floorspace. The alternative was to nioneer new markets and distribution networks, particularly in rural areas such s KwaZulu Natal.

lthough NAB was seeking a national cient capital was available to did not justify the cost of the build one. NAB invested venture," he said. about R700m (\$156.5m) to bring Pepsi back to South Africa, well below the estimated R1bn-R2bn minimum cost of a national distribution network.

In contrast with Coca-Cola, which with its local partners plans to invest Ribn to double the size of the Southern African beverages market within seven years, PepsiCo last year reported losses of \$846m from international bever-

NAB was finally toppled when its largest creditor. Standard Corporate and Merchant Bank, called in debts of R230m. "We have been in contact with them every day for the past 12 months," said aging director of Standard

consulted PepsiCo in London and New York before calling time. Standard Bank shares fell 6 per cent in Johannesburg on news of NAB's col-

Pepsi ruled out the pros pect of further capital for NAB, and blamed its collapse on Coca-Cola. "It was David versus Goliath, a noble experiment, and we presence, analysts hoped the market would supnow donbt whether suffi- port it. But in the end sales

The lesson for Pensi is particularly painful. Although NAB sought to portray itself as a newcomer to South Africa, it was in fact Pepsi's fourth foray into the country since 1948 when - coinciden tally - the National Party government began its 46year term in office. All have failed.

in that time, Coca-Cola has tightened its grip on the market. The writing was on the wall three years ago, when Whitney Houston opened her tour with a pop concert at a stadium adorned with billboarde advertising Coca-Cola. Pepsl's bigger rival turned down e request to remove them, even for one night.

Mark Ashurst

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# Cost cuts help Nissan back to black

By Michiyo Nakamoto in Tokyo

Nissan Motor, Japan's second-largest carmaker, moved into the black for the first time in five years, helped by the yen's weakness and wide-ranging rationalisation.

The group reported pre-tax recurring profits of Y140.7bn (\$1.2bn), compared with a loss of Y53.4bn the previous year. Net profits were Y77.7bn against a net loss of

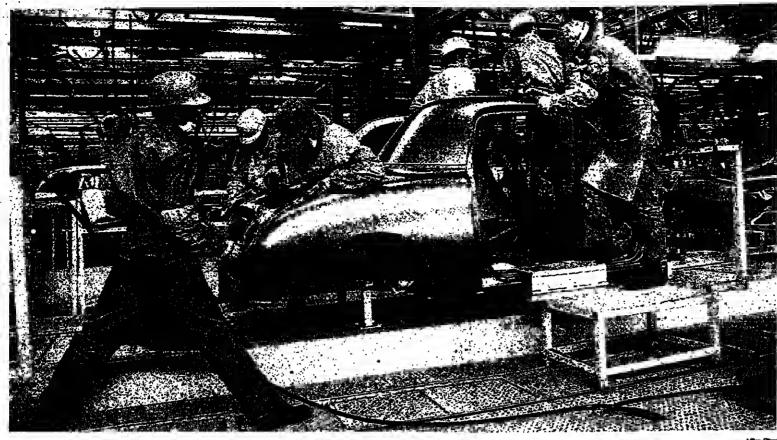
Sales for the year climbed 10 per cent, from Y6,039.1bn to Y6,658.9bn.

Nissan attributed the better performance to a weaker yen and cost-cutting throughout the group. Cost reductions contributed Y70bn to operating profits. while the fall in the yen brought an additional Y90bn.

Fierce competition and a lack of popular models led to a decline in Nissan's vehicle sales in Japan; the group's share of the domestic market slipped 1.5 percentage points to 20.3 per cent.

In contrast, Nissan increase in export sales, largely as a result of the ven's weakness.

Buoyant sales in the North American market led to operating profits of Y50bn in the North American husiness. Losses at its European helped it lift operating prof-operations were reduced its by Y20hn.



enjoyed a 14 per cent The production line at Nissan's Yokohama plant: the group aims to lift net profit above Y100bn this year with the help of seven new models in Japan

from Y65bn to Y40bn, helped by cost-cutting.

Nissan also benefited from stable conditions in Mexico. where reduced inflation and a stabla exchange rate

profits this year, to more than Y100bn, helped by the improved results from both Europe and Mexico and by These include a new Primera

many in the booming recreational vehicle segment Further restructuring efforts are also expected to

The group is aiming for a in Europe, seven new models • Isuzu reported a decline significant increase in net in the Japanese market and in sales and profits as it was in sales and profits as it was hit by a shift in the domestic market from large to medium-sized trucks and by the downturn in exports of small the launch of new models. help the company attain its trucks to Asia and North

Parent company sales slipped 2 per cent, from Y1,222.2bn to Y1,194.8bn, while recurring profits fell 32 per cent, from Y38.9bn to Y26.3bn. Net profits plunged 77 per cent, from Y44.9bn to

# Mitsubishi Electric lifts chip investment

leading electronics companies, is to invest an additional Y10bn (\$86m) in semiconductor manufacturing facilities this year.

The company said the investment, aimed at increasing produc- the main notebook personal comtion of non-memory products, was prompted by expectations that the market was set to improve.

Mitsuhishi's decision to invest Y115bn in semiconductor facilities 29 per cent from Y177.7bn to this year, contrasts with spending cuts by rival electronics companies, but follows NEC's decision to increase production of memory chips by 18 per cent this year.

electronics companies, including Mitsubishi, unveiled disappointing full-year profits as the sharp fall in semiconductor prices last year some analysts estimate by as much as 70 per cent for some chips wiped out the benefits of higher

### Mitsuhishi Electric, one of Japan's Electronics companies forecast improvements after profits fall by up to 47%, writes Michiyo Nakamoto

puter makers, rose 7 per cent to Y5,453.4hn, compared with Y5,120bn previously.

However, pre-tax profits declined Y125.5bn, and net profits fell 26 per cent from Y90.4bn to Y67.1bn An 80 per cent increase in PC

sales and a 15 per cent increase in sales of liquid crystal display pan-The plan was revealed as the big els failed to offset the decline in orders for heavy electrical equipment, the continuing downward pressure on mainline consumer electronics products such as televisions, and the fall in dynamic ran-

Group sales for Toshiba, one of record Y4,503.5bn, reflecting the 37 ics markets and a depressed marper cent increase in communications systems sales.

However, a 3 per cent decline in operating profits took in the impact of the plunge in semiconductor prices.

Pre-tax profits rose 12 per cent from Y127.7bn to Y143.1bn, helped by lower charges, but net profits were 27 per cent down to Y46.1bn due in part to charges relating to inventory adjustments at Amdahl. its US subsidiary.

Mitsubishi Electric reported a 47 per cent drop in pre-tax profits in spite of a 6 per cent increase in sales. The disappointing perfordom access memory prices. mance was, like Toshiba, due in Fujitsu also saw sales rise by 20 large part to price falls in the semiper cent from Y3,761.9bn to a conductor and consumer electron-

ket for heavy electrical machinery. Gronp sales were Y3,725,1bn, compared with Y3,511.3bn last time, and pre-tax profits were down from Y128.4bn to Y67.9bn, Net profits slumped 86 per cent

from Y59.2bn to Y8.5bn. All the companies are forecasting better results in the current year on the basis that the environment for semiconductor prices will

improve. Toshiba is forecasting a 10 per cent rise in sales to Y6,000bn and 12 per cent in pre-tax profits to Y140bn. Net profits are expected to rise 12 per cent to Y75bn.

munications systems and informa- profits falling to Yihn.

tion equipment will support a 19 per cent rise in group sales to Y5,350bn and a near doubling of net profits to Y90bn.

Mitsuhishi forecasts a 5 per cent rise in sales to Y3,900bn, a 25 per cent increase in pre-tax profits to Y85bn, with net profits rising to

· Oki Electric, a leading maker of communication equipment, reported an 84 per cent drop in group recurring profits from Y50.3bn to Y7.9bn, and an 87 per cent plunge in net profits from Y24.7bn to Y3.2bn.

Sales slipped to Y732.2bn, compared with Y748.8bn last time. largely as a result of the sharp decline in semiconductor memory chip prices.

The company said it did not expect much of an improvement in Meanwhile, Fujitsu expects that the current year, forecasting recurcontinuing strong demand for com- ring profit rising to Y11bn, but net

### ASIA-PACIFIC NEWS DIGEST:

# National Mutual ahead at midway

National Mutual, Australia's second-largest life assurance company and controlled by the French Ara-UAP group, yesterday posted an after-tax profit of A\$175.5m (US\$134.6m) for the six months to end-March, up from a restated A\$131.5m in the first half of 1995-96. The company - which "demutualised" two years ago and listed last October - said strong investment markets had had "a significant impact" on the results, with total investment earnings from its various divisions contributing A\$107.6m to the final result.

The National Mutual Life arm, the core Australian and New Zealand-based financial services group, made an after tax profit of A\$110.8m, up from A\$105m a year earlier, with investment income increasing from A\$57m

The group said retail sales increased 45 per cent, while withdrawals were "maintained at similar levels". Overall expenses were down 7 per cent, although

lower-than-expected risk product sales meant that cost reductions for these products were not achieved. The 51 per cent-owned National Mutual Asia business released results last week, and contributed A\$87m, compared with A\$49m last year, with investment income

rising from A\$16m to A\$29.1m. On the fund management side, there was an after-tax profit of A\$4.8m, with funds under management rising 9.1. per cent to A\$25.3m. However, the National Mutual Health Insurance arm tumbled to a A\$9.6m loss, despite investment earnings of A\$2 9m, compared with last time's A\$11m profit. The parent company said that the loss was largely due to a A\$9.2m write-down of property and Nikki Tait, Sydney hospital investments.

### Optus float 'as soon as possible'

Mr Ziggy Switkowski, chief executive at Optus Communications, the Australian telecoms group, said yesterday that the timetable for the company's it much-delayed stock market flotation was likely to be discussed at a board meeting next month.

He added that shareholders in the group - which include Australian institutional and corporate investors as well as the UK's Cable and Wireless and BellSouth, of the US - were committed to a float "as soon as possible" but declined to be more specific on when this might be. Optus has previously said that it hopes to float in the current calender year.

Mr Switkowski added that the consolidation of Optus lision, the loss-making cable venture, was continuing and that about 12 per cent of the Optus Vision workforce had been shed since April. Losses at the cable and pay-TV unit were running at a similar rate to the first half-year. when Optus Vision lost about A\$160m. Nikki Tait and agencies

### Napocor income surges

National Power Corporation (Napocor), the Philippine utility which is awaiting privatisation, yesterday said net income had risen from 1.73bn pesos to 2.34bn pesos (\$88m) in the first four months after improved energy sales and lower than expected operating cost. Mr Guido Delgado, president, said the group had been expecting profits of 961m pesos. Energy sales rose from 10,442 gigawatt-hours to 11,114 gigawatt-hours. "The consistent improvement in our profitability can be attributed in part to the availability of dependable capacity from different types of plants," he said.

Profits received a further boost from lower than . . . . . . pected operating expenses of 19,3bn pesos, compared with the projected 23bn pesos. This followed a shift in the state-owned corporation's power mix away from more expensive diesel to coal and steam. The move reduced average fuel costs per kilowatt hour from 1.1 pesos to 81 centavos, Mr Delgado said. Justin Marozzi, Manila

### No Philippines plant for GM

General Motors, the US carmaker, yesterday said it had no immediate plans to set up an assembly plant in the Philippines, scotching earlier government reports it was to invest 2.2bn pesos in the country. The US group said: "Following a recent review, it has been decided that GM will not establish a vehicle assembly operation in the Philippines . . . at the present time." The country remained a "possible location" for investments in the

GM's announcement is an embarrassment to Manila coming a day after the Board of Investment (BOI) said GM wanted to set up a 2.2bn pesos complex, including a transmission and assembly plant. The BOI last year hilled the Philippines as GM's leading choice for its Asian hub, but the carmaker decided instead to locate in Thailand.

# Trading in Finance One shares to restart

By Ted Bardacks

77.

Trading in the shares of Finance One, Thailand's largest finance company, will resume on Friday after a three-month suspension. stock exchange officials said

last traded at Bt23.75, are worth Bt8.28hn (\$324m) in expected to fall dramatically order to maintain solvency.

after the company failed to reach an agreement on a takeover by Thai Dann Bank, a small commercial

Thailand's central bank denied reports that the company's net worth is now negative, but said Finance One would still need to carry out The shares, which were a capital-raising exercise

The hank confirmed it would purchase most, if not all, of the new shares to be issned by Finance One within 30 days, prompting a likely change in the tronbled company's manage-

ment team. The company said the new issue might be even larger than the amount demanded by the central bank, as it

\$120m eurobond that the company has outstanding. The central bank may be called in to purchase these shares as well, diluting the

stakes of existing sharehold-

ers even forther. The government's move to been criticised by analysts and the Thai media. They

Japan's top eight pharma-

ceutical companies reported

strong earnings in the year

to March on brisk demand

for prescription drugs, in

spite of government cuts in

The weakening yen

against the dollar during the

year belped improve export

profitability, while winter flu

epidemics boosted demand

Drugs groups face further

price reductions this year

under government efforts to

revise the reimhursement

system, following the

increase in sales tax from 3

per cent to 5 per cent from

In addition, intensifying

standard drug prices.

for related drugs.

version ratios required by a taxpayer-backed bail-ont of the financial sector may grow as more finance companies are declared insolvent and are unable or nnwilling to merge with healthy companies.

The central bank said that its policy of trying to engiprop up the company bas neer the consolidation of the sector through mergers and acquisitions remained intact fear that the size of a in spite of the failure of the

ing an industry shake-out,

which is likely to see more

Recurring profits at both

Takeda Chemical industries

and Sankyo - Japan's top

two - climbed above Y100bn

(\$863m) for the first time.

due to increased demand for

bigbly profitable drugs

Sankyo saw strong domes

tic sales of its new diabetes

drug, Noscal, which is also

expected to sell well in the

domestic sales of Leuplin, a

treatment for prostate and

uterine cancer, and its diabe-

tes drug Basen, as well as

strong overseas demand for

developed in-house.

US and Europe.

mergers and takeovers.

deal between Thai Dann and Finance One. Last Friday, Thai Dann said that it could not com-

plete the merger - described by Thai financial authorities as the model for cleaning up the country's ailing financial sector - because of problems in determining the value of Finance One's assets and legal and tax

### rugs groups shrug off price reductions By Gwen Robinson in Tokyo foreign competition is drivincrease, but warn that



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**Private Finance** Initiative

The Financial Times plans to publish a Survey on

on Friday, July 4.

Healthy year for top drugs groups

	Ybn	chg	· : .	Y bn	chg
Takeda	637.2	5.9	z to v		132
Sankyo	442.6	. 7.9		1122	29.1
Yamanouchi	3124	-58		~ <b>65.3</b> ×	9.6
Eisai	257.9	1.7		45.0	12.1
Shlonogi	229.7-4	149	1	3 25.t.	13.8
Dailchi	229.1	5.4		44.1	3.2
Fujisawa	- 224B	2.5	1. 2	°23.6⊹	5 8.6
Tanabe	185.S	6.1		15.5	64.4
S				· · · · · · · · · · · · · · · · · · ·	

ceutical, Eisai and Daiichi Takeda saw surging Pharmaceutical saw record recurring profits on strong domestic and export sales. ouchi and Eisai all have

Takeda, Sankyo, Yamanoriginal products, some of its anti-ulcer agent, Take- which surpassed Y100bn in pron. Yamanouchi Pharma- global sales during the year.

Shionogi, Fujisawa Pharmaceutical and Tanabe Setyaku reported steady growth in sales and profits on strong export earnings and sales of flu-related drugs.

For the current year, ali but Shionogi and Fujisawa expect recurring profit to

ment this year, particularly on research and development facilities. Shionogi will open a R&D facility in Boston in July

and said yesterday it was considering introducing stock options to its pay In Japan a ban on stock

options will be lifted on June Companies that have already announced plans to introduce such schemes have seen their share prices increase on the news.

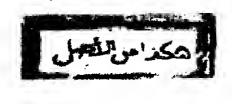
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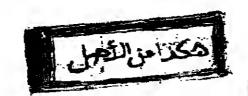
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of De Cent be Bank for Interna-RANDGE



# COS AND FINANCE: EUROPE

# AssiDomän to own Czech paper group

forestry group, yesterday acquired control in late 1995 to remain its partner "for reached agreement, with in concert with Harvard, the the foresteen the foresteen the foresteen the concert with Harvard, the pany based in the Bahamas, to take control of Sepap, the Czech pulp and paper com-pany over which the two to bury their differences and fought a battle for control in

Assi said it was paying \$130m for a 51 per cent. tranche of shares in Sepap controlled by Daventree, an offshoot of Stratton, raising its stake to 90 per cent. It is to make an offer to shareholders for the remaining shares, which are listed on the Prague bourse.

The deal represents a victory for Assi, 18 months

32 per cent stake in Sepap. Stratton, an investment com- fund management company

work together, with Assi taking operational responsi-. Assi said yesterday it had

expected Stratton to sell for some time. It was not clear why Stratton lost interest in Sepap after battling with Assi for control Company representatives were not available for comment

jointly control Segezhahum-prom a Russian paper sack

also believed to be under found itself without a seat review; although Assi AssiDoman, the Swedish on the board after Stratton stressed Stratton was likely

> run by Mr Viktor Kozeny, sively in eastern Europe in the Czech entrepreneur. recent years and has been the most active of Scandinaviz's large forestry groups in

> > Sepan is the largest Czech

paper group, with annual production capacity of 305,000 tonnes of paper and pulp. It is the domestic market leader in paper sacks,

# Boehringer Männheim head gets rich by Roche

Less clear is what the Swiss company will get from the \$11bn buy

r Curt Engelhorn leads a colourful life. The 71-year Mannheim, the diagnostics and pharmaceuticals company being bought by Roche ming in Bermuda, skiing in Gstaad and collecting mod-

With his share of the pro-ceeds from the deal announced on Monday, his wealth will rise dramatically. Roche will pay \$11bn for Corange, the Bermuda holding company which owns Boehringer Mannheim.

However, assessing the value of the deal from Roche's point of view is hard because of the German company's structure. ... This is; a privately held company subject to German accounting . rules and legally based in Bermuda," says Mr Mark Becker. London-b maceuticals analyst, at

The cost base of Boehringer Mannheim, which has roughly half its 18.000 workforce in Germany, is higher. than that of Abbott Laboratories, its big US diagnostics rival, Mr Becker says, "So there should be a huge syn-

Corange's DePuy. US-based artificial joints and orthopaedic products subsidiary, could be profitably sold. Nearly 16 per cent of its New York Stock Exchange and Mr Becker said it could be a very attractive property to the right company".

Mr Becker says be is "very positive" about the deal, in which Roche will pay about 24 times prospective 1997



earnings for Corange. This is Nevertheless, Mr Becker roughly in line with the and other analysts see con dverage pricelearnings ratio siderable potential for in the pharmacontical induswould normally have to pay 'to Mannheim in 1872.

Based on Corange's 1996 net income of \$520m he says: I don't think at is too expen-

Mr Engelbories the man largely responsible for build-ing the company up to its present size. Boehringer Mannheim's worldwide turnover is about \$3.5bm. As well as laboratory diagnostics, its products, include patient care, biochemicals and ther-

The company has no connection with Boehringer Ingelheim, another pharma ceutical company, although

the family origins are the ctoph Heinrich Boehringer in restructuring and extracting try. "To get, control, you Stuttgart in 1859, and moved

> the scene in 1883 when Mr Ronald Köhler, analyst Friedrich Engelhorn became at BHF Bank in Frankfurt, is a partner in the firm, which on the death of the founder's

> > The company has stayed Mr. Cust Engelhorn the main

As owner of 42 per cent of Corange, Mr Engelhorn, its non-executive chairman, was willing to buy out shares of the other family holders to demanded was beyond his means - so he turned to

**Andrew Fisher** 

# THE STORY BEHIND THE NIGHTLY NEWS.

Behind the scenes, the television broadcosting industry is undergoing a revolution. The type and amount of programming is growing expanentially, with an extraordinary demand far barderless, real-time news reporting.

These rapid changes have led to on increasing relionce on dawnsized, cast-effective digital equipment that gives video jaurnalists the speed and agility they need to keep up with events as they unfald around the world. And Panosanic DVCPRO-with higher picture and saund quality, cheaper hardware, tape and maintenance, and smoller equipment and tape size than any similar system an the market—is becoming the de facto ENG (Electronic News Gathering) standard.

Panasonic is a brand name of Matsushita Electric, a leader in all aspects of electronicsfrom AV and hi-fi equipment to computers and communications systems. With R&D and production facilities that span the globe, and an international network able to provide camprehensive technical support and ofter-soles service around-the-clock, we stand at the forefrant af the braadcasting revolution.

Our digital technology is making news.



Matsushita Electric Panasonic/Technics



# French lender seeks capital

the specialist French property lender, bopes substantially to reinforce its capital base by next year to become more financially indepen-

Andrew Jack in Paris. Mr Jacques Lebhar, chairman, said he wanted to increase the value of the group's shareholder funds by FFr350m (\$61.4m), lifting its Tier 1 solvency ratio above the minimum of 8 per cent set by the Bank for Interna-

CdE may raise capital through an offering on the financial markets, the entry of a new shareholder or by transfering funds from existing investors.

The action comes amid considerable discussion about the recomposition of Comptoir's ownership.

Under the terms of a financial rescue brokered in 1995, Assurances Générales de France, the insurance group. holds three quarters of the capital, a proportion it has

cent is held by Crédit Foncier de France, a rival property lender which the government took over last year in the face of financial difficulties. Mr Lebhar said this stake might be floated or

sold to an existing investor. CdE is moving towards losses in the wake of prop erty lending during the early 1990s led to its shares being

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# GROUPE PARIBAS

Groupe Paribas pursues the development of its international strategy and redeploys its activities in Belgium

Groupe Paribas has just announced two major operations:

- its intention to sell Paribas Belgique, a subsidiary commanding strong positions In general banking services, to the Belglan BACOB group;
- the agreement reached by Cobepa (e 64.9% controlled subsidiary of Groupe Paribas) and the Almanij-Kredietbank group regarding the partition of the equity portfolio held by Gevaert, the Belgian financial holding company.

These operations are in keeping with Groupe Paribas' corporate strategy of refocusing its activities onto its core businesses of international investment banking and specialised financial services; they also illustrate Paribas' determination to redeploy its resources in Belgium with a view to creating a structure better suited to the Bank's strategic core specialties.

Following the successful completion of these operations, Groupe Paribas will have two entities in Belgium -where the Bank has been established for the past 125 years- entirely Integrated into its International network and well-placed, on the eye of the Introduction of the single European currency, to meeting the needs of its major international customers. Paribas' presence in Belglum will henceforth be organized around the following entities:

- Cobena, a subsidiary of Paribas Principal Investments, whose equity portfolio will be strengthened by the contribution of half of Gevaert'a current business, giving Cobepe a more direct control over its interests and greater leverage in the implementation of its investment strategy in the Benelux;
- a banking branch, using the name of Paribas, whose activities will be focused on the Group's international Investment banking activities (Corporate banking, Fixed income, Equity, Advisory services, Asset Management and Securities services);
- a partnership with a major Belgian banking group enjoying extensive capacity for the distribution of financial products.

In this way, Groupe Paribas will maintain its century-old presence in Belglum while playing an active part, with the creation of two front-ranking Belgian institutions in this country. in the reshaping of the banking environment.

These operations will also allow Groupe Paribas more room, financially speaking, to manoeuvre. The increase in liquidity and improved financial ratios give Groupe Paribas new means to continue the international development of its strategic activities.



For the three months 27th May, 1997 to 27th August, 1997 the Notes will carry an interest rate of 5.875% per annum with a coupon amount of U.S. \$150.14 per U.S. \$10,000 principal amount, payable on 27th August, 1997.

Company, London

Agent Bank

CREDIT COMMERCIAL DE FRANCE FRF 600 000 000 (NOMINAL OUTSTANDING: FRF 100 950 000) REVERSE FLOATER BONDS DUE 1997 ISIN CODE: XS0040688151

For the period May 26, 1997 to November 26, 1997 the new rate has been fixed at 15,73299 % P.A. Next payment date: November 26, 1997 Coupon n°: 9 Amount : FRF 791.02 for the denomination of FRF 10 000

FRF 7910.20 for the denomination of FRF 100 000 FRF 79 101.98 for the denomination of FRF 1 000 000 THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST S.A. LUXEMBOURG

# COMPANIES AND FINANCE: UK

Alliance would be UK's first football link with an overseas club

# Caspian in Dutch talks

By Patrick Harverson and Simon Kuper

Caspian group, owner of Leeds United, have held in the footsteps of several talks with PSV Eindhoven. the top Dutch football club. about an alliance involving keen to develop alliances an exchange of equity stakes and an agreement to share links with a number of clubs

will be the first time e UK deal with Oxford United of club has linked with one Leading British football

clubs, which have boosted their commercial sctivities greatly in recent years, are teen to expand their sporting empires but are prebuying into their domestic stood that PSV, which

rivals. Therefore, soms clinched the Dutch champiare looking overseas for onship on Sunday, has new funds externally. growth.

They would be following big continental European clubs, which have also been overseas. In Italy, Parma has around the world and Juven-If the deal goes through, it tus is exploring a possible the English second division. In France, Paris Saint Germain has ties with Servette

of Geneva. Mr Chris Akers, chairman of Caspian, has also talked to two other Dutch clubs -Sparta Rotterdam and ADO vented by league rules from Den Haag. But it is under-

responded positively to Caspian's overtures.

Mr Akers yesterday said that Caspian or another company linked to Leeds could buy a stake in, or exchange shares with, a top Dutch club. He said Leeds could obtain sporting and financial benefits from such a deal, particularly if the partner were to float on a stock market.

PSV is owned by Philips, but the electronics group has recently been reducing its broeder strategic review.

chance of competing with its.

Other Dutch clubs are also interested in linking with their counterparts in the UK in order to tap into the business and marketing exper-

tise of the large British

clubs. Feyenoord Rotterdam, the club with the second largest supporter base in the Netherlands after Alax, claims also to have been approached by Caspian and its adviser, ING Barings.

Feyenoord, however! said it had turned down Caspian, involvement in sport as part largely because the company had demanded such a large stake that the club would The club believes its only have lost its independ-

# ooking to spice up the beat

the poor performance of EMTs record labels in North Americe - yesterday the company took ection by rationalising and resbuffling Some 35 executives,

mostly from its New York bead office, are leaving, and Mr Ken Berry, the Britishborn executive who has turned Virgin Records into one of EMI's most profitable labels, has been put in charge of all the group's record companies as president of recorded music. Mr Berry now faces the

challenge of restructuring EMI's North American interests, and increasing its market share there. He must slso creete more international superstars for the group - as Virgin has done with the Spice Girls and

Meanwhile, the investment community is assessing the implications of the ful US bands of the 1990s, management changes - and yesterday's news that EMI plans to return about £520m (\$842m) of capital to investors in a share buy-back has

Alice Rawsthorn examines the problems which EMI faces in the North American market

EMI's immediate concern is the fate of its North Amer-

It vies with Warner of the US for third or fourth place (worth \$40bn at retail last year), behind PolyGram of the Netherlands and Japan's Sony, but ahead of Germany's Bertelsmann and Canada's Seagram. Yet its market share is significantly lower in the US, where it jostles with Bertelsmann for

fifth or sixth position. The US is the world's largest and most profitable music market, and is also highly influential because it generates more global stars than any other country. Virgin has fared well there

Smashing Pumpkins, one of and, latterly, the Spice Girls.

EMI's other US labels are either associated with less fashionable genres, such as country and Christian

Its US margins have come under pressure. Sir Colin Southgate, chairman, estimates that the operating margins of EMTs US record labels fell to 5 per cent in the lest financial year on a slightly reduced market. share of 9.7 per cent. EMI's target is to raise

operating margins to 10 per cent over three years. Sir Colin reckons it should gain 2.5 per cent from yesterday's rationalisation plan, which includes closing offices and dropping poorly-performing artists, thereby reducing annual costs by up to £40m. EMI will have to extend its

in the UK, such as Radiohead and the Chemical as the lebel behind the Brothers, to the US. In theory, the timing looks good. The US music market is reviving: But Mr Berry must move swiftly if he is to take advantage of the hiatus in the US, and the recent recovery in global music sales.

Both Mr Berry's appoint-

plan were well-received by analysts. Even so, EMI's shares fell 48p to £11.72%p yesterday, reducing its market capitalisation to £5.09bn, from last August's peak of

The shares peaked when bid expectations heightened after the demerger of the Thorn rentals business last summer, and have fallen as speculation has faded.

The news that EMI is finally getting to grips with its problems in North Amerto remain independent, having unsuccessfully held informal merger talks with Seagram and Bertelsmann over the past 18 months.

Both sets of talks foundered because Sir Colin and his team were reluctant to cede control, and could not agree terms for a friendly odds on a bostile bid may

# EMI faces the music Share price relative to the Rest of Europ £732.3m

RESULTS			_					-			
	Turnor	or (2m)		e-tax it (Em)		S (p)	Current _ payment (p)	Date of payment	Corresponding dividend	Total for	Total lesi
CAT 6 miles to Mar 31	0.265	(1.83 )	8.41LA	(0.578L)	50.5L†	(9.8L)			_		
care UK 6 mths to Mar 31	12.4	(9.83)	11♥	(1.65)	24.08+	(3.16)	0.4	July 4	0.33		1
allywin	30.7	(29.9)	2.07	(2.26)	14.96	(16.26)	4.5	Aug 21	4.5	· 7.5	7.5
Mi Yr to Mar 31 🛧	3,390	(3,516)	283.9	(376 )	26.9	(47.9)	22	Oct 3		30	. 27 -
PA Inds 6 mins to Mar 31	2.74	(2.82)	0.285	(0.276♥)	2.21	(2.07)	1.1	June 9	0.97	-	1,94
IcLand Russel 6 mths to Mar 31	55.9	(55.3)	4,22	(3.72)	5.08	(4.75)	3.	July 30	2.85	-	6.7
IMT lints Yr to Mar 31	43	(45.4)	1.01	(14L+ )	1.5	(19.4L )	0.1	June 6		<b>D:1</b>	
EC 6 miths to Mar 31	41,2	(24.5)	1.96	(1)	7.48	(4.44† )	2.25	July 1	2		4.75
imart (J) 6 miles to Jan 31	9.35	(8.05)	1.78	(1.32)	11.88	(9,77)	2.6	July 14	2.5		.9.4
Smith (James) Ests Yr to Mar 24	9.38	(4.44)	4	(3.15 )	11.2	(9.4)	4		3.74	6.06	5.61
nvestment Trusts	144	(e)	Attrit Earnia	outable gu (Em)	Bri	5 (p)	Current (a)	Date of payment	Corresponding dividend	Total for	Total test
Dumedin W'wide 6 mths to Apr 30 *	195.76	(208.44)	1.87	(2.86 )	1.12	(1.71 )	0.48	June, 27	0.48		1.9 8
I&G Recovery	78.01	(80.37)	0.415	(0.222)	5.21	(5.46)	1.9	July 4	2.45	4.9	
lonks Yr to Apr 30	772.3	(717.2)	9.58	(10.1)	12.34	(13.04 )	6.2	Aug 4	6.2	27	5.3
Scottish 6 mths to Apr 30	348.7	(3224)	<b>e</b> 3	(9.28 )	2.93	(3.27)	2.06	July 18	1.96	4/	9.7 5.95

MINE OPERATOR

To The Holders Of Banco Central de . Costa Rica US \$86,611,115 Series A Interest Claims Bonds Due May 21, 2005 US \$76.435,529 Series B Interest Claims Boods Due May 21, 2005

NOTICE IS HEREBY GIVEN that the rate of interest from May 21, 1997 through and including Au-gust 20, 1997 is 6.664063% pons payable on August 21, 1997 will amount to \$639.72 per \$100,000 nominal face

First Trust of New York, N.A. as Fiscal Agent Dated: May 23, 1997

# UKRAINE COAL PROJECTS

CCI Holdings Limited invites expressions of interest and capability statements from companies with underground coal mining experience to financially participate and operate a number of significant coal projects in Ukraine-Donbass Region.

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THE SAKURASH

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### COMPANIES AND FINANCE: UK

# Lonrao to continue JCI merger talks

decided to continue reger talks with JCE the outh African mining hous fol-lowing a board meetin yes terday. Mr Nicholas Mrrell, Lonrho's chief executie, is due to meet Mr Mz Khumalo, JCI's chairman, bday. The talks about the £2bn (\$3.24bn) merger are long

still at the stage of loking at the idea of a mera and what financial bendts it might produce," burbo Lonrho and JCl, dvised

by Deutsche Morga Gren-fell and SBC varburg respectively, are a from position on price or the value of assets. Other issues to be negotiated islude the future of Lonrho latinum and how large Lorho's con-

trolling stake wilbe.
The outcome of set valuations, usually pdertaken during the due digence process, will be keyo the talks progressing furt

Both company trade at a although analets reckon that Lonrhoethares suffer



Nicholas Morrell, who will meet Mzi Khumalo of JCI today

between 15 per cent and 20 mining giant which controls per cent. Lonrho shares closed down 1/2p to 132p yes to swap its Lonrho shares terday, against 190p avyear for Lonrho's \$400m stake in Ashanti Goldfields of Ghana.

cated they see clear commercial benefits from combining their respective mining assets, which include coal.

# LEX COMMENT Halifax

So 23 per cent of Halifax sassassisshareholders plan to Historia ignore a barrage of free advice and sell their shares immediately. Given the experience of Alliance & Leicester since listing last month, this looks naiva. Not only did A&L shareholders: Who sold into the market: receive a higher price than those who sold in the auction process, but the price has since risen a further 13 per cent. Still, this approach may yet prove to have an element of street wisdom about it. While the argu-



ments for a re-rating of the banking sector are persuasive the 15 per cent outperformance of the market over the past two months resembles nothing so much as an invitation for a correction. So does the grey market price for Halifax of 705p, which puts it on a multiple of about 16% times 1997 earnings, a rating not much short of that enjoyed by Lloyds TSB, a bank which is more profitable than Halifax and increasing its earnings twice as fast. Still, given the technical squeeze under way, the chances are that the upward spiral in bank shares will continue. at least until Halifax enters the FTSE 100 index on June

Trying to choose the top will be a dangerous business the sector is very vulnerable to any bad news, such as a sethack in the gilts market. So for the risk averse, it makes perfectly good sense to pocket what will anyway be a handsome windfall. For those of sterner mettle though, Halifax is a sufficiently attractive husiness that long-term holders should be rewarded.

#### AEGON N.V., registered in The Hegue, The Netherlands FINAL DIVIDEND 1996

At the Annuel General Meeting of Shereholders held on 15 May, 1997, the finel dividend for the fiscel yeer 1996 wae fixed at NLG 1.61 per common share.

With reference to our advartisement of 22 Merch, 1997, the number of dividend coupons required in order to quelify for one new common share has been determined at 93, based upon the average shere price as at 27 May, 1997.

For shareholders who have elected for payment entirely in cash, dividand coupon no. 10 will pay NLG 1.61 less e 25% dividend

The finel dividend will be payable as from 30 May, 1997 et the heed officee of: ABN AMRO Benk N.V., Benk Labouchere N.V., Cooperatieve Centrale Reiffelsen-Boerenleenbenk B.A., Internetionale Nederlanden Bank N.V., MeasPierson N.V.; Kredietbank N.V., Brussele; Kredietbenk S.A. Luxembourgeoise, Luxemburg; Schwelzeriecher Bankverein, Schweizerische Kreditenstelt, Schweizerische Bankgesellscheft, Zürich, Beeel and Geneve; Deutsche Bank A.G., Düsseldorf end Berclays Benk Pic.

Rights to the dividend payment in cash or stock will be made evallable to holders of CF Certificates through those institutions which have been ecting as custodiens of the coupon sheets for their eheres at the close of business on 15 Mey, 1997.

The published commission rates will be peid to members of the Ameterdem Stock Exchange to enable them to exchange dividend coupon no. 10 for common sheres without charging

The Executive Board

The Hegue, 29 Mey, 1997 50 Mariahoayaplein



# Halifax windfall tempts holders to sell

A quart of all Halifax member have decided to sell theishares in the converting building society straighaway, netting imme diate findfalls that are expects to average more than £300 (\$3,726).

Halicx announced yesterday nat members have askerto eell 568m shares, wortlan estimated £4hn, at the action to be conducted. While IG Index's prices higher than even the most the FTSE 100 index. Quantifor istitutional investors on reflect only individual bets, enthusiastic estimates of tative investors who try to

ing building society's stock market flotation next Monday. That means 23 per cent. of Halifax shares will be on offer at the auction easing the fears of pension finds and insurance companies that they would be unable to lay their hands on the stock. Bets with IG Index, the

Friday, shead of the convert-

City bookmaker, suggest e price range of 705-715p at the close of trading next Mon-

several institutions have indicated that they may bid up to 700p at Friday's auction. Members who have chosen to sell straight eway will receive the average euction price.

opposition from Mr Tiny

Rowland, Lourho's former

chief executive of 33 years,

Savere and borrowere receiving the minimum andout of 200 shares could therefore receive nearly £1,400, while the average distribution of 380 shares would fetch more than £2,300. This price level is far

institutions will be squeezed out of the market by a lack Many institutions were burnt by their experience with Alliance & Leicester.

and rests on worries that

whose shares have soared by nearly £1 since it floated last month to 627%p yesterday. With a market capitalisation of £17.7bn, Halifax will

immediately become one of the 10 largest companies in

Fortune sells remaining

Halifax's underlying value. match the index are under particular pressure not to miss out on its shares. About 211m shares have so

> far not been claimed. are bemused et what they see as a hubble in UK banks shares. "We cannot help observing that at their curissues have probably gotten somewhat ahead of themselves," said Mr Raphael Soifer, banking analyst with

# Schroders arm sets up \$1bn fund UK onshore oil assets

chroders. yesterday aunched a \$1bn private equity fund, the largest buy-out fund outside the US.

The fund will invest in European conglomerates in the throes of restructuring and businesses put up for privatisation by European governments. It will also target family-run businesses.

Europe, said the fund aimed ally the intvate equity bust for an internal rate of return ness in continental Europe of 25 per cent e year. "We've was still in its infancy."

averaged that for our Euro-

European markets." It has taken Schröders a year to set up the fund which will succeed its country specific buy out funds. .The average size of the deals which the new fund will target is \$100m.

Mr Smitham denied the emergence of a pan-Euro-pean fund-indicated UK

where the owners are keen deals were becoming more to realise their investment but unwilling to list on an exchange.

Mr Peter Smitham, chair likely to be less competitive man of Schroder Ventures

By Robert Corzine

tribution and marketing group which focuses on China, is to sell its remaining UK onshore oil production assets. Mr Barry Cheung, the Hong Kongbased chief executive, said the group was in talks to sell East Midlands Oil and Gas, which reported lossee of £63,000 (\$102,000) for 1996.

Mr Cheung said that For-tune had also decided to sell its Fn Duo liquefied petro-leum gas business in China because of poor margins. Although LPG volumes

rose by more than .77 per of a \$157m eviation fuel joint cent last year to 37,000 topnes, the area in which Fu airports in southern and cen- that went with them.

Duo operates suffers from tral China.

Fortune relies on its Chinese oil trading business for the bulk of its profits, but Mr Cheung said contributious from its growing distribution, marketing and infrastructure investments in China should increase conelderably. "In three years trading will no longer be the dominant element in the earnings," he predicted. He said Fortune was on

track to raise £25m in a rights issue in June or July. Most of the proceeds would fund its 24.5 per cent share venture that will supply 16

pean funds over the past 10. oversupply. Mr Cheung said Mr Cheung said Mr Daniel chroder Ventures, the years, which works out et an Fortune Oil, the London the sale, however, was Chiu, Fortune's largest enture capital arm of 11 per cent premium to the listed petroleum trading, dis unlikely to result in a oss. shareholder with e 34 per cent stake, had already

decided to take up all of his shares. Some of the new funds will also be used to expand Fortune's network of 11 retail petrol stations in China. Although Fortune had so far opted for organic growth.

of its retail system, Mr Cheung said the company might also look at acquisitions. "There are opportuni ties to acquire 20-30 stations at a time," he said.

The chief executive added, however, that such a move would depend on the quality of the sites and the licences

#### NOTICE TO BONDHOLDERS

THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF THE BONDS. IF HOLDERS OF BONDS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD IMMEDIATELY SEEK PERSONAL FINANCIAL ADVICE FROM A STOCKBROKER, BANK MANAGER, SOLICITOR, ACCOUNTANT OR OTHER FINANCIAL ADVISER.

> Ladbroke Group Finance (Jersey) Limited (the Issuer) (incorporated with limited liability in Jersey) guaranteed on a subordinated basis by Ladbroke Group PLC (incorporated with limited liability in England)

£83,000,000 9 per cent. Convertible Capital Bonds Due 2005 (the Bonds)

NOTICE IS HEREBY GIVEN to Bondholders of the Issuer's election in accordance with Condition 8 of the Bonds, to convert the Bonds into Preference Shares which shall then be redeemed immediately upon allounent (Required Conversion and Redemption) at their paid-up value of £1,000 each together with accrued interest up to but excluding 30 June, 1997 (The Required Conversion Date).

Bondholders retain the right to convert and exchange Bonds for Ordinary Shares in the Guarantor until 23 June, 1997. The current Exchange Price is 364 pence.

Full details of the Required Conversion and Redemption and the Conversion and Exchange Rights are available at the specified office of the Principal Paying Exchange A cant and Posiciers and at the Conversion Agents listed below.

Bonds and Coupons will become void unless presented for payment within a period of ten years and five years respectively from the Relevant Date for payment thereof.

> Ladbroke Group Finance (Jersey) Limited Dated 28th Mey, 1997 PRINCIPAL PAYING AND CONVERSION AGENT The Royal Bank of Canada 71 Queen Victoria Street London EC4V 4DE

> > PAYING AND CONVERSION AGENT

Banque Paribas Luxembourg 10A Boulevard Royal L-2093, Luxembourg

ING Bank (Belgium) S.A. Rue de Ligne 1 B-1000 Brussels Belgium

### **III** justitia intrum (\*)

(Registered in Curação No. 41415)

Notice to Shareholders Shareholders of Intrum Justitia NV, a corporation organized and

existing under the laws of The Netherlands Antilles, with ered offices at Chumaceirokade 3, Willemstad, Curação, The Netherlands Antilles, are hereby informed that in the Annual General Meeting of May 27, 1997 it has been resolved to rmine the payment of the final dividend of 2.8 pence per share, payable on June 6, 1997 at the following address

Paying Agents

43 Boulevard Royal L-2955 Luxembourg Bearer shareholders are asked to submit Coupon no. 18 to the

Hambros Bank Limited 41 Tower Hill . London EC3N 4HA

. . .

Paying Agents for collection of the dividend.

SAKURA FINANCE HONGKONG LIMITED U.S.\$100,000,000 Guaranteed Finating Rate Notes due 1997 ent of principal and interest by THE SAKURA BANK, LIMITED

For the three month period Ryth May, 1997 to 27th August, 1997, the Notes will carry an interest rate of 6.0625% per amount with a coupon amount of U.S. \$15493 per U.S. \$10,000 Note and U.S. \$3,873.26 per U.S. \$250,000 Nice, payable on 27th August, 1997. Bankers Trust Agent Bank

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#### INVITATION FOR EXPRESSIONS OF INTEREST IN PURCHASING THE SHARES OF KERAFINA S.A.

Within the framework of Law 2000/91, the industrial Reconstruction Organisation (IRO) is contemplating the sale of the shares it owns in KERAFINA S.A. (hereinafter the Company 1. The IRO has also been authorised by the General Bank of Greece S.A. and ETBA S.A., both minority shareholders in the Company, to simultaneously negotiate the shares they own in the Company. Consequently, the total number of shares offered for sale corresponds to about 90% of KERAFINA's share capital. ETEBA S.A. and BANK OF AMERICA NTOSA have been appointed joint advisors to IRO for the above-mentioned sale.

KERAFINA was established in 1962, and engages in the production and marketing of vitreous porcelain sanitary ware. The Company accounts for about 25% of total Greek production and enjoys a substantial domestic market share. Kerafina's self-owned production facilities are conveniently located at the Kalamaki district of the province of Korinthia, 75 km. from the centre of Athens. The Company employs 190 people. The following table presents key financial information for the past 6ve years:

	(in mil	lions of dra	chmas)		
	1892	1993	1994	1995	1996
Turnover	1,175	1,196	1,381	1,659	1,706
Pre-tax results	37	4	-81	1	10
Total assets	1,441	1,447	1,693	1,872	1,996
Total own capital .	959	959	836	836	864

During the present phase of the sale process, interested parties are invited to obtain the Offering Memorandum prepared by the Advisors, after signing a confidentiality agreement. Potential investors may submit by June 13, 1997, in writing, their expression of interest for the purchase of the above-mentioned Company shares, which must contain at least the

· An indicative price for the purchase of the offered block of shares

• Their plans for the development of the Company

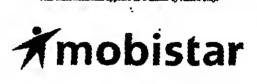
interested parties should also include in their expression of interest the additional information they require regarding the evaluation of the Company, and may note any issues which, in their opinion, would affect the submission of binding offers at a later stage. An invitation to submit binding offers will be published in the press after June 13, 1997

and will includes the timetable to be followed bereafter, the terms and conditions applicable for the submission of offers, as well as the criteria with which the offers will be avaluated. However, the IRO and the other selling parties retain the right to declare the procedure utill and wold in the event that the binding offers finally submitted are deemed to be

All parties interested in obtaining the Offering Memorandum or any other relative formation should contact the Advisors at the following addresses:

Attention: Mr. G Kontsondakis 14 Amatias Avenue 102 35 Athens, Greece

Attention: Mr. G Bravou 39 Paneoistimiou Street 105 64 Athens, Greece Tel. (801) 3296470 Fax: (801) 3296393 Tel. (301) 3265227 Fax: (301) 3241936



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Facility Ages

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Ruce Agent

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The Fuli Bank Limited

The Sanwa Bank Limited

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# Moscow increases offer

INTERNATIONAL BONDS By Edward Luce

Emerging market issuers last week's decision by the Federal Reserve to leave US interest rates unchanged with a series of landmark eurobond issues.

Generally tighter spreads and buoyant investor appetita prompted the City of Moscow to increase its debut eurobond offering by at least \$100m from earlier

The three-year \$500m deal, which Moscow officials say will be the first of many eurodollar issues, traded well in the secondary markets with US investors taking around 35 per cent. The remainder went mostly to European and Asian funds.

Officials at Credit Suisse First Boston, which jointly led the deal with Nomura International, said the issue tightened sharply after launch. Priced to yield 315 basis points over Treasuries, bids were accepted at a spread of 308 basis points over Treasuries last night. It was trading flat to the

Russian sovereign 41/2-year with its debut offering in strong response for its debut bond (issued last Novemberl." one trader said. "We would expect a Russian sovereign five-year to be priced yesterday took advantage of at about 315 basis points. so Moscow is trading very competitively."

With 6, credit rating of Ba2/BB-, which is "constrained" by the sovereign debt rating awarded to Russta, some traders said the Moscow eurobond should be trading through sovereign paper. "Moscow has a healthier credit outlook than the Federation of Russia," said one.

The success of Moscow's debut eurobond is likely to encourage other Russian issuers, such as the City of St Petersburg and the region of Nizhny Novgorod, to launch their debut offerings in the near future.

The Federation of Russia. which issoed its first D-Mark-denominated bond earlier this year, is planning to bring out its first sevenyear eurodollar issue within the next month. The market expects it to total up to \$1bn. LEBANON also benefited from market conditions and an element of novelty value

D-Marks. Priced to yield 175 offering in D-Marks, basis points over five-year although with a credit rating German bunds, the paper tightened rapidly to around 168 basis points after launch.

Officials at lead managers Commerzbank and Société Générale said about 30 per cent of the paper was taken by emerging market funds while Swiss retail investors showed particularly strong demand

Officials said Lebanon wanted to diversify its investor base and felt the D-Mark was the best vehicle to maximise the country's European exposure in advance of the launch of the euro in 1999. They said the issue, at just DM250m, was sold out very rapidly. "We could have increased the allotment quite substantially and still sold out," said one. "Lebanon is an improving credit story and the yield is attrac-

tive to retail investors." At Lebanon's request, the lead managers focused distri- fortably the tightest launch bution more on European than Middle Eastern investors, although 10 per cent of SocGen's share was taken by investors in the Gulf. SLOVENIA also elicited a

of A3/A, retail buyers were less visible. Priced to yield 43 basis points over sevenyear German bunds, the paper tightened by about 1

Officials at CSFB, lead manager with Dresdner Kleinwort Benson, said between 30 and 40 per cent of the paper went to UK institutional funds. The launch spread compared well with Slovenie's debut eurodollar last year which was priced to yield 58 basis points over Treasuries.

basis point after launch.

"It is very difficult to benchmark an issue like this because Slovenia is in a category of its own," said one trader. "It is still an emerging market issuer but it is trading at around the same levels as a Republic of Greece seven-year would probably be priced."

spread by an eastern European borrower to date. Elsewhere, BLFA, Bavar-

Yesterday's issue was com-

ia's main Landesbank. tapped the eurodollar sector for just the second time with

New international bond issues +14(WI 5yr) ABN Amra/SGST +30(#Mas/00) Salomon Brothers E US DOLLARS 99.80R May 2000 1.00A 99.668R Jun 2002 0.25R 9.500 500 Jun 2001 0.225R Finance for Danish Industry D-MARKS +20(41/4Feb02) Deutsche Morgan Grante Jun 2002 0.25R Doutsche Finance Neths-Jun 2004 0.35R Jun 2002 0.825R Jul 2007 0.00 Apr 2002 0.175R Jun 2000 1.375R 99.75R Bayerische Landesbank ABN Arreo/Merrill Lynch 102.96 99.85R 100.00R Oest Kommune sehold Bank Neva THE THE PARTY OF T Salaman Brothers Inti Oct 2007 100.00 100,00 # STERLING 8,125 DR Investments 100

Del Gottardo/Merrill 101.90 Apr 2004 2.50 E CANADIAN DOLLARS ... 98.725R Dec 2002 0.275R +25(7%-01) CEBC Wood Gundy Bayerische Vereinsbankisi 100 10bn 10bn 100.63 Jun 2002 1.625 III DANISH KRONER Kredietbenk Inti Group ABN Amro/BGL Commerzbank O'seas Fin European Inviment Bank(s) 101.885 Jul 2005 2.00 102.00 Dec 2002 1.875 H NEW ZEALAND DOLLARS

101.70 Jun 2002 2.00

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. \*\*Unilisted. \$Convertible. \*\* Floating-rate note. \*Semi-arraual coupon. R: Pixed re-offer prior; feet shown at re-offer level. 4) Fungible with DM300m. at) 3-mit Libor +½.%. b) Fixing: 9/6/97. Exchangeable into Surnitomo Trust 6. Bariling Co shares at Indicated 10% premium. Annual downward resets, min Y500. Callable from 1/10/02. C Pixing by 2/6/97. Exchangeable into shares of Toyo Trust 8. Bariling Co at Indicated 2.5% premium. Annual downward resets, min Y400. Callable from 30/9/02 at par. c1) indicated 1% to 30/9/02, then 6-mit Libor +250bp. d) Rungible with SFr150m. Plus 71 days accrued. e) 5% 10 7/7/01, then 6%. (i) Rungible with R1bn. e) Short 1st coupon.

zero 13,58R May 2012 0.20R

7.625

a five-year \$400m offering. Officials at SocGen, joint leads with ABN Amro, said that the BLFA was also planning to tap other currencies.

World Bankfill

spread of bunds over OATs widened not take place because the franc have been, mainly because holdings

by 1 basis point to 11 points, after remained strong on the foreign of OATs by overseas investors were

"The sell-off in the bond market did was not as pronounced as it might factor for most European bonds.

Price Indices UK Gitta

Up to 5 years (19)

5-15 years (21) Over 15 years (5) Irredeemables (5) All stocks (51)

Dec

yield 14 basis points over MENT BANK. The issue was

priced to yield 34 basis. SocGen also underwrote a points over equivalent Hong HK\$500m seven-year offering Kong government paper.

The paper was priced to by the EUROPEAN INVEST-

showed the strongest perfor-

mance, the 10-year bench-

mark bond rising 1.30 to

ITALIAN BTPS also rose

strongly. The 10-year bench-

mark BTP closed 0.20 higher

close at 119.80.

ABN Amro/CBA

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13.84 784 1.506 1.506 1.506 1.506 1.306 1.506 1.306 1.506 1.506 1.506 1.506 1.506 1.507 1.506 1.507 1.506

MANGE CROSS RATIO

 $\sim 3/27$ 

MON MONEY RATE

0.04 0.00 0.00 0.00

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・ 大学 報報 ・ 大学 報報

THE WHITE

Mr Phri

By Smer Iskandar

An isue of £286m of 25-year bong to halp fund the building of a \$337m power statio in the UK is expected latershis-week.

The 790MW Sutton Bridge Powe combined-cycle gas turbiè project in Lincolnshire's already under constructon. SBP is owned by Enrop of the US

BZV which is involved in tha isue alongside Merrill Lynch would not comment on the timing of the deal vesterdy.

The sue was yesterday awarde a BBB rating by Standar & Poor's, the US credit rung agency. S&P sid that compared

with over independent

power princers, SBP would

originall, be highly leveraged, with financing structure complising 87 per cent debt and 1 per cent equity. But S&Palso pointed out exceptionly strong construction arrangements" and strongt supported revennes, whic are in large part virtualy guaranteed by Enron thrugh 2014". However, invetment risk is expected to is after that date, during h so-called "merchant pove period" when the plant we have to bid daily into the K power pool. This will realt, says S&P, in "complete posure to fuel and electricy price and volume risk". urthermore, Enron expects o sell between 50 per centual 90 per cent of its particulation in the longer term.

"Enron . . . will hav limited incentive beyou its guarantees and comitments to support the priect if economics seriously ete-

# Benchmark US long bond yield rises above 7%

OAT futures recover from early weakness to end day slightly higher

tightening 4 points on Monday. exchange market, but the m
"The worst may be over," said Ms certainly more bearish now."

GOVERNMENT BONDS

By Jane Martinson in New York and

Samer Iskandar in London Nervousness in the US bond market saw the benchmark

yield of the 30-year bond rise above the 7 per cent barrier at mid-session yesterday. The long bond fell 4 to 95, pushing the yield to 7.022 per cent, the first time it bas risen above the 7 per cent mark for a month.

Traders blamed continued selling by hedge funds unwinding positions based

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Coupon Date

day. In the cash market, the yield on the strength of the dollar emphasised when the mar- and well above the average against the yen. One blamed ket took fright from upbeat for this year. the French election results

the long weekend was exag-

Day's Week Month change Yield ago ago

gerating any trend.

weakness to end the day slightly

higher, Samer Iskandar writes. The

June notional future on 10-year

OATs settled at 128.44, up 0.14, after

falling as low as 128.08 during the

9950 10000

Italy

consumer confidence figures. and said light volume after The Conference Board index revealed a larger than expected increase in confidence to The morning trend was 127.1 in May, a 28-year high

Phyllis Reed. European bond strate-

IN BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

III NOTIONAL ITALIAN GOVT, BOND (BTP) FUTURIES

129.82 -0.08 130.32 -0.09

(LIFFE)\* Lira 200m 100ths of 100%

1,18 0.98

0.76 1.06

130.07 130.57

The two-year oote fell & to

gist at BZW. Another analyst said: on the long end of the yield curve

100 ju yielding 6.249 per cent, and the 10-year bond by 1/4 to 86%, yielding 6.773 per cent. Europe's high yielding

0.98 1.21 1.49

58734 88500 4450 20461

Aug

126.90 129.51

markets benefited from the outcome of the first round of the French election, indicat-

exchange market, but the mood is at very low levels.

ing that the left-wing opposition might achieve a slight majority. 'It now looks like we are PORTUGUESE BONDS

Ms Reed also said selling pressure term, the outcome of the French

**FTSE** Actuaries Govt. Securities

119,97

204,32 195.55 195.42

-0.01 -0.09

-0.17

152,74

at BZW. "This makes it more likely that countries like Spain, for example, will make it into the first round."

She also said that in the longer

elections could become a bearish

Emu," said Ms Phyllis Reed

4.81 5 yrs 3.79 15 yrs 3.18 20 yrs 7.10 kred.†

at 96.84, its yield spread over bunds tightening by 9 basis points to 135 points. SPANISH BONOS also outperformed. Both the June bono future and the 10-year cash bond rose 0.45, to end

the day at 115.53 and 105.38 respectively. The yield spread of bonos over bunds narrowed by 6 basis points to 65 points.

riorate," S&P said. **UK** India May 27 May 23 Yr. ago May 27 May 23 Yr. ago May 27 May 23 Tr. 7.50 8.22 8.30 7,55 7.18 8.24 7.40 8.31 7.42 7.15 7.30 7.13 7,26 7,31, 7,43 Mey 27 Mey 28 Yr Jack May 27 May 23 Yr. ago

Sun Allence 74 08 2

Mey 23 May 22 May 21 May 20 May 19

FT Fixed Interest Indices Gilt Edged Activity Indices May 27 May 23 Mey 22 Mey 21 Mey 20 Yr ego High" Low

95.87 96.91 96.66 96.50 98.72 92.26 97.51 93.31 Git Edged bargains 5-day average NA NA 120.55 120.52 120.39 120.86 120.96 111.86 121.95 115.32 120.81 110.85 120.95 120.95 120.95 120.96 115.32 120.95 12

3.03 2.86 2.86

Australia		Сепроп	Date	Price	chenge	Yield	_ago	ago
		6,750	11/06	94.7195	+0.450	7,54	7,65	7.79
<b>Austria</b>		5.750	04/07	98.7000	-0.100	5.93	5.80	5.85
Balgium		6.250	03/07	101.7200	+0.030	6.01	5.89	5.94
Canada '		7,000	12/06	102,8000	-0.600	6.60	6.51	6.66
Denmark		6.000	03/06	110,4200	-0.260	B.41	6.33	6.54
France	BTAN	4.750	03/02	99,6971	+0.130	4.82	4.70	4,78
	OAT	5.500	04/07	97.6600	+0.150	5.82	5.66	5.71
Germany	Bund	6,000	07/07	100,5900	+0.050	5.92	5.81	5.80
ireland.		8,000	80/80	108.7100	+0.140	6.70	6.60	6.67
Italy		6,750	02/07	96.8400	+0.200	7.21†	7,05	7.42
Japen	No 145	5.500	03/02	116,1626	-0.110	1,84	1.74	1.41
	No 182	3.000	09/05	102.4190	-0.460	2.65	247	2.18
Netherlen		5.750	02/07	99.5000		5.B1	5.71	5.71
Portugal		9.500	02/08	119,6000	+1,300	6,45	6.38	6.79
Span		7.350	03/07	105.3800	+0.450	6.57	6.50	6.83
Sweden		8,000	08/07	108,7831	+0,440	7.04	6.95	7.17
UK Gitts		7.000	06/02	99-24	-2/32	7.06	6.95	7,18
		7.250	12/07	100-08	-4/32	7.22	7,09	7.48
		9.000	10/08	113-05	-3/32	7.28	7.15	7.57
US Treas	- T	6.625	05/07	98-27	-11/32	6.79	6.73	6.83
	3	6.625	02/27	94-30	-18/32	7.03	8.94	7.05
ECU (Frenc	h Govil	7.000	04/06	105.7000	+0.190	6.15	5.95	6.08
	sing, 'New Y			. 45.7 660				standard
	cluding with	holding tex	at 125 p	oar court bale			,	
Prices: US,			ES					
Pricos: US,	TERES	T RAT			Balls and E	Bond Yle	ids	
US IN	TERES	T RAT	e soonth		Ten	yes		6.28
US IN Latest	TERES	T RAT	dingus o		· Two	year		- 6.28 - 6.46
US IN Latest	TERES	T RAT	dingos en		· Two	yes		- 6.28 - 6.46

# **BOND FUTURES AND OPTIONS**

	Open	Sett price	Change	High	Low	Est. vol.	Open int
Jun	128.46	128.44	+0.14	128.50	128.08	206,969	157,748
Sep	126.98	126.88	+0.10	126.98	126.54	18,527	17,615
Dec	96.40	96.30	+0.10	96,40	96.40	2	_
E LONG	TERM FR	ENCH BOY	ер ортко	NS (MAT	IF)		
Strike		CAL	LS	****		PUTS -	
Price	Jur	ı Ju	1 8	iep	Jun	Jul	Sep
125	3.4	2.2	1 2	.59	_	0.34	0.72
126	2.44		1	.91	_	0.58	1.03
127	1.40	8.0	5 1.	.81	0.02	0.97	1.43
128	0.57	7 0.4	3 0.	.85	0.13	1.54	1.97
129	0.00	0.1	8 0.	.51	0.82	2.29	2.81
Est. vol. 10	tal, Calls 21,65	S Puna 61,43	2. Previous (	day's open	nt., Calls 148	,055 Puts 1	98,174.

Germany M NOTIONAL GERMAN BUND FUTURES (LIFFE) 0M250,000 100ths of 100%

ITALIAN GOVT. BOND ESTPS PUTURIES OPTIONS (LIFTE) Lira200m 100ths of 100% CALLS Dec Dec 23,72 23,22 Est, vol. total, Calls 1022 Puls 304, Previous day's poen int., Calls 26269 Puls 28628 I NOTIONAL SPANISH BOND FUTURES (MEFF) Sett price Change High LOW 114.75 NOTIONAL UK GILT FUTURES (LIFFE)\* 250,000 32nds of 100% Low Est. vol Open int. 112-12 112-22 -0-03 -0-01 112-17 112-26 112**-02** 112-12 94161 36078 Sep 112-16 112-22 -0-01 112-26 112-12 3607 LONG GULT FUTURES OPTIONS (LIFFE) £50,000 64ths of 100% 1-22 1-52 2-34 2-04 1-41 0-38 1-02 1-44 0-63 1-30 ECU BOND FUTURES (MATIF) ECU100,000 Sett price Change Est. vol. Open int. -0.08 94.20 94.26 53 us III US TREASURY BOND FUTURES (CBT) \$100,000 32rds of 100% 132,199 413,465 3,647 78,757 -0-12 -0-12 -0-13 M NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFFE) Y100m 100ths of 100% LOW Est. vol Open int. Low Est vol Open Int. 123.32 121.87 123.09 121.66 3305 1758

122.01

UK GILTS	PRIC	ES			-														ï	
Notes		Maid Red	Prior S	+ or –		eck	Majes	ric Y	held Red	Price £	+ar +		week	Notes	m)	7644 (2) P	You £	+ or -	_ 52 t High	week _
Shorts' (Lives up to Fire	Yeson)						Trages 7% pc 2006‡‡	7.51	7.25	1033	74	1874	9611	Index-Listed (b)						
Treas City 7pc 1997#	8.99	6.36					Trens Bpc 2002-6##	7.79	7.31	10233	-4	104,7	2552	45mgc '96## (135 G)	-		1144		1147	
Treas 84-pc 1997##		6.31					Trees 11 kpc 2003-7	8.74	7.21			1232	_	21200 101	2.63		186)3			178
Each 15pc 1997	14.50	6.40		_	11176			7.82					_	21zpc 103(78.5) 41apc 104#(735.6)	308		1624 <sub>8</sub> 1174	-16	1844	1737
Each (1-14)C 1998	9.68 7.21	8.47 8.61	102人		1053	1004			7.26			111&	_	20c 106(69.5)	3.14 3.27	3.55	1914	- 2	120 / 1953) 1764 1634	113\ 181\
Tress 151-pe 98#	13.96	6.75	111		109 <u>18</u>	111	Trees 7 1/4pc 2007#	7.23	7.21			102投	965 <sub>8</sub>	21-00 '09 (78.8)	3.35	3.59 3.62	172	-3	176.2	1624
Each 12pc 1986	11.19	6.78	107.6	_	111(2	107 à	Trapas Spc 2006 ##	795	7.27	113,2	-4	11555	103	21200 11	3.41	364	178	-2	163	167
Treas 9120c 1999##	9.13	6.84			106	9711	Tream 8pc 2009	7.59	7.29	10513	74	1074	975	21296 73(89.2)	146	3.66	145%	-4	15033	137
Trees Pag Rate 1998##			100.2		100.3		Treas & 1/4ge 2010##	6.87	7.31	91	-4	96%	8213	21205 '19	3.49		155/2	<b>−</b> <u>I</u> }	161/4	1464
Each 124pc 1999	11.24	8.90			1132	1093	Conv 9ce Ln 2011 ##	7.64	7,31	114%	٠.	117%		21/200 '20	322		149点		154.2	
Treas 101 <sub>2</sub> pc 1999		6.81	106.2			10812			1001	111.4	•		,2	25-pc 744(97 7) 44-pc 7504(135 1)	157 156		12345 1213		12844 1264	
1reas Opc 1990 #	6.10	6.87	9879	-4	9014	967											_		_	-
Coorsesion 10 <sup>1</sup> 4pc 1999		<b>8.9</b> 6		-		1062								Prospective real redem	pëon :	ale on	projec	and in	<b>Nation</b>	Q [1]
Coar Spc 2000##		9.98	105	⊸þ		103[3								10% and (2) 5%. (b) Fig. indexing \$6 6 months p.						
1reas 13pc 2000	11.18	7.05	1164	~,		1162	Own Patern Verm							reflect rebasing of RPI	20 10	Govena Osta Fa		1987	Coo	ACU K
Trees 14pc 1996-1		6.66	10833			10533	Over Fifteen Yours Trees Ope 2012##	7.81	7.32	1154	-4	110	105³a	factor 3,945. RPI for Se	otembe	1998	153.6	and fo	r April	1997
Tress Spc 2000##	7.77	702		-4		10133				-			_	156.3.						
Trees Fitg Rate 2001	A	7.4	100,4	_	100,7		Trees 51 <sub>2</sub> pc 2008-12##	6.45	7.06		3		76/3							
Treas 16pc 2001	8.14 7.02	7.10	1083 <u>.</u> 9911		11233	98[3	Treas 8pc 2013##	7.52	7.32	106(3	-35	1091	964							
Trees 7pc 2001 #	1.02	7.08	क्यां	74	1911	87	Treas 74pt 2012-15#	7.40	7.33	10313	76	108	937							
							Trees Spc 2015†#	7.47	7.29	1074	-8	1992	968							
							Treas 83 pc 2017##	7.62	7.33	_		1174								
							11400 Bally 00114	1.02	1.33	1 444[8	-10-	11/18	14213							

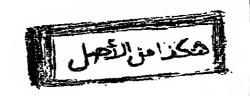
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re ly Filhers Years												-		Outer I been a	4401	-			
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es 10pc 2003	8.79		11372	- 4	116.	1112	Gertated							Asian Dev 1014DC 2009	8.49	7.05	120%		1237
		7 13	1143	-6	1215	113	Codeted				_			BB 441 BB4B				_	
ading 3 <sup>1</sup> 20c 1999-4	4.09	5.96			87-2	79.A	COPPLE 4PC	7.60	-	52%	-35	54](	-446	Feeds 13J-oc 2008	A 75				13912
mersion 91 <sub>2</sub> 9c 2004	8.41		1123	-3	1145	10813	War Lean 3 <sup>1</sup> 20¢‡‡	7.40	-	47.5±	-2	49基	411	Liverpool 3 <sup>5</sup> 205 kmd	7.95	_			44
89 6-Lpt 2004##			233	-3	20 P		Conv 3120c '61 Aft	5.47		844	-12	20.	4007	) [7, 3nc "19 80.	769		3910		39
w 9 1 <sub>2</sub> nc 2005	8.37		113]]		1228	1085		~~			-134	-017	849	Manchester 11 <sup>1</sup> 20% 2007 .	9.02		12712		12712
us, 12 <sup>1</sup> 2pc 2003-5	9.85		13633	-1	1294	124.7		7.65		<b>38</b> 2					3.66		- 12		82
an fi 1 <sub>2</sub> pc 2005##			105	-ã	109%	10733	Console 21 <sub>2</sub> 00	7,44	-	23/3	-2	35 <sub>/</sub> }	29[3	N'uide Angla 3% oc 2021.	-		143{}		1474
es 71:0c 2006##	7.37		10112	-2	103	95.1	Trees. 21280	7.39	-	3313	ولب	342	29.3	44pc IL 2024	-		138		14217
											-			•					

FT/ISMA INTERNATIONAL BOND SERVICE onel bonds for which there is an adequate secondary market. Latest prices at 7:00 pm on May 27 bound Bid Offer Chy Yield US DOLLAR STRAIGHTS 4000 109<sup>3</sup>t 1000 107<sup>3</sup>t 3000 103<sup>3</sup>t 3000 105 1 7A7 1 7.54 \_\_\_\_ 2000 1085s \_\_\_\_ 750 955s \_\_\_\_ 400 10434 Firemd 7 00 2 \_\_ Asian Dev Bank 6<sup>1</sup>4 05 \_\_\_\_\_ Austria 6<sup>1</sup>2 00 \_\_\_\_\_ Baden-Whiertt L-Fin 6<sup>1</sup>4 00 \_\_\_ 1 706 SWISS FRANC STRAIGHTS . 500 43<sup>3</sup>g 1000 106<sup>3</sup>4 1000 105<sup>3</sup>g 1000 103<sup>3</sup>1 1000 52<sup>1</sup>4 1000 101 400 124<sup>1</sup>2 200 89<sup>3</sup>8 200 110<sup>1</sup>4 May 1012 14 £ 1000 103<sup>1</sup>4 .300 116<sup>1</sup>4 .300 111<sup>1</sup>2 1000 105<sup>1</sup>4 .100 115<sup>1</sup>3 .600 109 Bayer Verenstok 81<sub>8</sub> 00 Balgium 51<sub>2</sub> 03 \_\_\_\_ Orderio 113 01 2 6.83 Helaba Finance 3%, 00 . 8.04 Izeland 7% 00 . 1000 93 1500 103<sup>1</sup><sub>11</sub> 1500 95<sup>1</sup><sub>21</sub> 1500 96<sup>1</sup><sub>4</sub> 1000 96<sup>1</sup><sub>4</sub> 300 194<sup>1</sup><sub>4</sub> 300 967<sup>1</sup><sub>4</sub> 500 957<sup>1</sup><sub>4</sub> 500 957<sup>1</sup><sub>4</sub> 150 103<sup>1</sup><sub>4</sub> British Columbia 7½ 02 \_ British Gas 0.2 Canada 63 05 400 1157 100 104 450 1217 500 1967 700 32 600 118 World Bank 9 99 NZS Credit Local 6 Dt FFr Ortagio 6% 00 7.54 8.49 7.21 East Japan Railway 65 04 Sweden 44, 02 . World Bank 0.21 EB 6 04 .... Ex-Im Bank Japan 8 02 . Export Dev Corp 912 08 . Excen Capital 0 04 Fed Home Loan 73 99 ... Federal Nati Mont 7,40 04 . 1500 101<sup>3</sup>1
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-- 100000 1143<sub>6</sub> Finland 7% 04 \_\_\_\_\_ Ford Motor Credit 61-2 02 99.58 99.77 99.75 99.52 96.26 96.98 99.76 99.98 CCCE O OR FOU Mexico 9% 07 Minfin Austra 94 01 ... Molaysia (c 05

Nova Scotia & 99

Ortugal ra 90 DM

Quebec Hydro 0 08 Partugal 5% 03 \_\_\_\_ Quebec Hydro 8% 98 나 6.57 나 6.50 나 6.94 나 7.00 나 6.32 103 985 97 seued Price Bid Other Press. Dermark 81<sub>2</sub> 02 Ecu ..... 1000 113 1100 1035 1150 1163 750 1142 2500 1225 1000 1154 Hong Kong Land 4 (1) Land Secs 63, 02 2 Learno 73, 05 2 3.77 Folund 81- 07 Equ. 5.53 Linked Kingdom Q<sup>1</sup>q 07 Ecu 2787 115<sup>1</sup>q 5.53 Linked Kingdom Q<sup>1</sup>q 07 Ecu 2787 115<sup>2</sup>q 5.57 ADC 10 99 A\$ 100 108<sup>1</sup>g 5.47 Comm Bis Australia 13<sup>1</sup>q 99 A\$ 100 114<sup>1</sup>g 4.12 BB 7<sup>2</sup>q 99 A\$ 350 100 4.16 Nat Australia Bank 6<sup>1</sup>q 99 A\$ 250 100 6.58 Tressury Zero 0 20 A\$ 1000 16<sup>2</sup>g 4.80 R3 I Bank 7<sup>2</sup>q 03 A\$ 125 122<sup>1</sup>q 5.41 State Sk NSW 9 02 A\$ 300 107 3.13 Sin Austr God Fin 9 02 A\$ 150 106<sup>2</sup>q 5.60 World Bank 6<sup>1</sup>q 00 A\$ 100 100 MBL Int Pin 3 02 Surplice 1 2 02 200 38.0007 Surplice 1 2 02 200 200 376 Supplice 1 2 02 200 376 Supplice 1 3 0 1 4000 3884 Surplice 1 3 0 1 306 3805 . 750 1230.53 133 1333 ...250 ... 76 934 944 10000 1059.4 1004 1014 17% 102% 107% 107%



### **CURRENCIES AND MONEY**

# French Emu call helps the dollar

MARKETS REPORT

By Simon Kuper

monetary union.

The dollar rose after the its peg and let it float. London close when Mr Philenforce niggling fiscal tarcentre-right wins the eleccentre-right suffered a surprise defeat to the socialists in last Sunday's first round, prompting Mr Alain Juppé, prime minister, to resign.

Mr Michael Paulus, vice president and head of sales at Bank of America in New York, said the prospect was

growing of a "broad" Emu. market response has been Czech Republic which would include Italy, relatively muted." Spain and Portugal.

The dollar surged late move by lar yesterday was a against the D-Mark and yesterday on the prospect of fall of about 10 per cent in a large number of countries the Czech koruna, after the joining the start of European Czech Republic on Monday day's close. The franc was at released the currency from FFr3.377 to the D-Mark late

The dollar had gained French National Assembly, the French election result, harely moved. The Swiss said the European Union nor from a spectacular surge franc fell after the Swiss should allow "the maximum in US consumer confidence number of countries" to join for May to a 28-year high of prepared to lower money Emu. The EU should not 127.1. The major currencies were barely moved at yestergets, said Mr Seguin, tipped day's London close. Mr as the possible new prime Robin Aspinall, chief econominister if the ruling French mist at National Australia Bank in London, said: "The tion run-off oo Sunday. The French result is the sort of event that can change the

	of Euro		
Poun	d in New Y	ork .	
May 27	····Latest ···	- Prev c	300
£ spot	1.6330	1.634	5

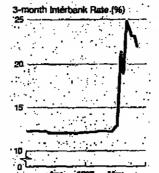
1.6327 1.6236

But after the London close But the higgest market the dollar rose to DM1.705 Y116.6 against the yen, 1.4 pfennigs and Y1.2 above Friyesterday, down from Friday's FFr3,369. The southern ippe Seguin, speaker of the little earlier in the day from European currencles were National Bank said it was market rates to weaken the

> fell modestly on the election likely to create a weak single the start of 1997. result, as the socialists had currency. said that they would he unwilling to take austerity measures to equip France for and constitutional court TOTHER CUR Emu. The Bank of France was soon seen intervening to than countenance a weak support its currency.

currency.

But later the franc recovered against the D-Mark, as Emu happening is a good the market decided that deal less certain today than Emu would probably go



However, some strategists said that the German public would sooner delay Emu euro. Mr Aspinall said: "I believe that the prospect of it was a few days ago."

■ The Czech koruna dived sharply last week in a bid t after being freed from its peg defend the currency. Afte against a dollar and D-Mark basket. It will now shadow the D-Mark. The Czech National Bank was yester- terday many rates ha day seen intervening to stem returned to Friday's highs.

For weeks the koruna had struggled near the bottom of the in a range of about Kr17 Its old 7.5 per cent band Kr19.5 to the D-Mark late against the basket, pressur- this year. But Mr Steve Jen ised by the slowdown in the nions, emerging markets Czech economy, the growth analyst at Credit Agricole in the current account defi- Indosuez in London, said 80 cit, and a general run on per cent of devaluations emerging markets curren- occurred in two stages. This cies that hegan with the implied that the koruoa Thai baht. The koruna has would fall further, he said. ■ The French franc initially ahead but was now more now fallen 17 per cent since

The Czech National Bank

May 27	_	£			S	
Czech Re	53 8037	-	53,7503	32,9150	-	32,9980
Hungary	795.501		296,710	182,070		182 120
litari 💮	4887.60		4885.50	3000.00	-	3000.00
Keenh	0.4920		0,4923	0.3021	•	0.3022
Poland	5.2568		5,2672	3.2200	•	3.2330
Record	5378.53		9385 82	5759.00	•	5761.00
UAL	5.9612		5,9842	36728		3.6731

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exchange rate regime rate initially fell, but by late yes

The bank indicated that expected the currency to set

But Mr Richard Gray, chief emerging markets economist at Bank of Amerbad raised interest rates ica in London, said forex speculators had made less on their defeat of the koruna than they had lost in their failed attempt to prompt a baht devaluation.

The Slovak koruna fell with its Czech sister yesterday, but pressure on the Pol ish zloty eased.

night	One	Three	Su mths	One year	Lomb.	Dis.	Re
3);	32	3,	31	3;	÷40	250	
	32	31	33	3,2	3.10	-	4
	3'₺	314	316	3.	4 50	2.50	3.1
	62	62	618	61%	-	-	63
	6.9	5	60	65	8.25	6.75	6
	31-	32	32	3**	-	3.00	2
1%	12	15	15	177	-	1 00	
54			52	63	-	: 00	
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ndon							
-	52	59	5."	6,	-	-	
-	546	5.59	5.72	601	-	_	
_	4.	42	417	4.0	-	-	
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Musubishi, Berdi Musubishi, Berdi Mid rales are sho	eys and Natio	noi Weatmin	Gler			
EURO CL	JRRENC	Y INTE	REST	RATES		
May 27	Short term	7 стув пореж	One month	Thice months	S <sub>I</sub> x months	Qne Year
Balgian Franc Danish kvone German Mark	3½ - 3¼ 3½ - 3¼ 3½ - 3½		33 <sub>9</sub> - 31 <sub>4</sub> 35 <sub>8</sub> - 31 <sub>2</sub> 33 - 212	3% 34 311 - 315	3 <sup>3</sup> 6 + 3 <sup>3</sup> 1 3 <sup>7</sup> 4 + 3 <sup>7</sup> 1	31: - 33: 31: - 31: 31: - 32

36 - 36 36 - 35 56 - 35 56 - 56 16 - 26 16 - 26 56 - 56 18 - 26 56 - 56 18 - 26 56 - 56 18 - 36 318 312 513 514 515 618 216 517 618 35: - 35: 35: - 31: 5:2 - 51: 5:2 - 51: 6:2 - 6:2 1: - 1: 3:4 - 3: 5:4 - 3: 7:2 - 7 6:5 - 4: 45: - 4: 511 614 12 314 515 618 Sterling
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Japanese Yen
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Asian \$Sir				8 · 34	45e - 41g	3,4 - 3,5	459
		H PEOR F					91e
	Open	Sett price	Change	High	Low	Est, vol	Open
Jun	96.28	96.30	+0.09	96 31	96.22	48,113	57,75
Sep	96.33	96.31	+0.06	96.33	96.24	31,639	60.06
Dec	96.33	95.32	+0.07	96.34	96.25	15,685	32.73
I THRE	BONT	H EURONA	IRK FUT	URES (LI	FEC DM1	n poetts o	100%
	Open		Change	-	Low	Est. vol	
Jun	96.80	96 81	-0 01	96.81	96 80	10011	18
Sep	96.72	96.73		96.74	96 7.	1_057	2133
Dec	96.58	96.58	-0.01	96.59	96 56	19376	2374
Mor	26.44	96 44	•	96.45	96,12	13(-40	091
ONE 1		UROMARI					
	Open	Sett price	Change	High	FCM	Est vol	
Jun	96.83	96.83		96 83	96.83	4	168:
ابدل		96.81				9	400
Aug		96 80				Q	L 19
Sep		96 78				0	3
THREE		EUROLIA					
	Open	Sett price	Change	High	Low	Est vol	
Jun	93.33	93.27	-0.08	93.34	93.74	25689	10454
Sep	93.59	93 58	-0 07	93 E1	93 54	14231	9235
Dec	93.74	93,7,3	-Q 06	93.75	93 68	4525	5412
Mpr	93.76	93 79	-0.05	93 79	93.75	4776	3510
THREE!	MONTH E	URIO SWISS	FRANC FU	TURES (U	FFE; SFr1m	points of 10	0/5
	Open	Sett price		High	Cow	Est, vol	Open i
Jun	96.58	95.67	+0.22	96,68	98 56	17269	5225
Sep	96.57	98.62	+0.18	98.64	96 55	23120	5908
Dec	98.37	98 41	+0.16	98,43	98.34	7412	27.62
Mar	98.23	98.27	+0.15	96.27	98.21	254	1289
THREE	MONTH	EUROYE	FUTUR		) A100m b		
	Open	Sett price	-	Hìạh	Low	Est vot	
Jun		99,37	+0.01			0	Q
Sep		99.14				0	Q
Dec		98 89	-0.02			٥	Q
THREE	MONTH	ECU FUT	IRES (LIF	FE) Ecul	m pomis o	100%	
	Open	Sett price	Change	High	Low	Eạt. rol	Open a
tun	95,80	95 82	-0.04	95 82	95 80	1150	7882
Sep	95,80	95.81	-0.04	95.81	95 78	1174	6451
Dec	95.73	95.73	-0.04	95 74	95 73	166	5468
Mar	95,65	95.64	<b>-0</b> 04	95.65	95 64	103	3531
		HOME ILLIFF	E) L1000m	n pents o	1 100%		
Strike		CAL	8			PUTS -	
ou inc		- CAL				6-1-0	-

# Europe Austra Belgum Denmark Finland France Germany Greece Ireland Italy Formapal Spain Swedenia UK SOR† American Brazi Canada Medico M 0.3 1.0705 0.7 -0.5 2721,63 0.4 3.3 55,269 3.9 3.4 3.0718 3.4 3.1 11.2004 2.9 0.8 -1.0 230,41 1.4 2.2 12,197 2.1 4.9 2,1972 4.9 1 4216 -0.0018 207 - 225 1 4264 1,4161 1.4169 2.2 (A13 2.4 169750 1.3859 2.5

CHISS RATES AND DERIVATIVES

10J 18.46 16.35 4.845 1.886 4778 5.449 20.17 469.6 406.8 21.79 4.039 1.749 3.831 54.18 10 8.656 2.625 1.022 2589 2.853 10.93 265.3 .221.5 11.81 2.183 0.947 2.130 Denmark (DKr)
France (FFr)
Germenv (DM)
Ireland (E)
Italy (L)
Nonway (MKr)
Portugal (Es)
Spain (Pta)
Sweden (Skn)
Sweden (Skn)
Sweden (SKn) 2.953 10.93 3.334 12.33 1.125 4.163 2.890 10.70 0.114 0.422 1 3.702 2.701 10 1.113 4.120 1.333 4.935 2.501 9.258 1.348 4.995 3.117 11.54 1.396 5.132 1.813 7.083 1.641 6.074 2.192 8.115 11.81 2.188 13.33 2.471 14.497 0.834 11.56 2.142 0.456 0.085 3.988 0.741 10.80 2.002 4.450 0.825 5.330 0.888 10 1.854 5.395 1 12.48 2.310 5.548 1.027 7.850 1.418 8.561 1.216 8.765 1.625 10 3.373 8.668 0.342 2.999 7.502 4.047 8.346 4.158 5.739 4.922 6.576 51.13 20.63 53.03 2.033 18.35 49.57 20.42 24.46 45.90 24.76 57.19 25.44 35.11 1,154 0,389 1 0,039 0,346 0,935 0,461 0,865 0,467 1,078 0,480 0,682 0,568 0,759 259.5 101.0 259.7 10.25 89.84 242.7 100 119.8 224.7 121.2 280.0 124.6 171.8 147.4 197.0 11.29 3.808 9.788 0.386 3.387 9.148 3.770 4.515 8.470 4.570 10.55 4.695 6.489 5.557 7.425 2.964 1 2.570 0.101 0.889 2.402 0.990 1.185 2.224 1.200 2.771 1.233 1.701 1.458 1.949 2923 986.0 2534 100 876.7 2368 975.8 1169 2193 1163 2732 1213 1677 1439 1922 250.1 84.36 216.8 8.556 75.01 83.49 100 187.6 101.2 233.8 104.0 143.5 123.1 164.4 1,070 0 361 0,927 0,037 0,321 0,867 0,428 0,803 0,433 1 0,445 0,614 0,526 203.2 68.54 178.1 8.952 60.94 164.6 67.83 81.25 152.4 82.23 189.9 64.49 118.6 2.405 0.811 2.085 0.092 0.791 1.949 0.803 0.962 1.804 0.973 2.248 1 1.380 1.184 1.581 1.625 0.703

Franch Franch, Monetopher Knoner, and Swedish Knoner pay 10: Belgen Franc, Yon, Espacia, Lie and Person per 100. Owing to rechnical problems at The WM Company on May 26th, the later fay 27th seem incorrect. For control data please control the FT Resides Enquiry Sankoa. Fax No. 0171 873 3084.

	Open	Latest	Change	High	Low	Est. vol	Open Int
Jun	0 5948	0.5897	-0.0018	0.5968	0.5890	8,415	74,720
Sep	0.6000	0.5935	-0.0018	0.6050	0.5933	608	4,591
Dec	0.5985	0.5985	-0.0009	-	-	1	517
la con	0.7175	0.7072	-0.0074	0.7102	0.7073	9.958	44.972
Jun	0.7175 0.7275	0.7072	-0.0074	0.7102	0.7153	723	5.618
Sep			-0.0054	0.7250	0.7250	2	442
Dec	0.7250	0.7250	-0.0034	0.7230	0.12.00	_	

D-MARK FUTURES (IMM) DM 125.000 per DM

Cents of Tax dep. (£100,000)

The Co-operative Banks 00 Lloyds Bank Courts & Co 6.00 Midland Sank

600

LONDON MO May 27	Over- right	7 days	One	Three months	Six months	One year
Interbank Sterling	83a - 512	6 <sup>3</sup> 9 · 6 <sup>3</sup> 8	63 - 65	63 - 816	634 - 658	74 - 61
Sterling CDs		•	6.4	63 - 64	612 · 612	663 - 65
Trensury Bills	-		53 - 53	612 - 63		
	-	-	632 - 632	616 - 64	84 - 64	
Bark Bills Local authority deps.	6 - 5!2	64 - 64	64 64	63 63	613 - 612	612 · 64
Discount Market deps	81 614	6,4 · 814		-	-	•
Uh, cleaning bank base	lending r	ate 61 <sub>4</sub> per	cent from	Mary 6, 15	997	
		Up to 1 month	)-3 month	3-6 months	6-9 months	9-12 months
Certs of Tax dep. (£10		212	512			44

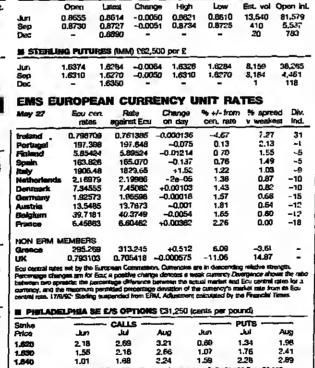
AMMON	a municipat de la compa	greed rate for od Mar 28, 19	and what a	0, 1997, Sc	hemes IV &	V 6.450pc.	Finance
the see fire	en filme 6/70	e from May 1.	7227				
THE	EE MONTH	STERLIN	a FUTUR	ES (LIFFE	2 500,00	points of	100%
	Open	Sett price	Change	fligh	Low		Орел т
	93.42	B3.40	-0.04	93.42	93.40	13893	115773
lun Seo	93.18	93.17	-0.03	93.19	93.16	9203	105258
vec Xec	92.96	92.97	-0.03	92,99	92.97	6868	96056
Aar	92.83	92.83	-0.02	92.84	92.83	3226	60212
lun.	92.74	92.73	-0.02	92.74	92.73	2189	43415
		a Open where	est flora, Alle	for previous	as day		

Strike		- CALLS -			PUÏŜ	
Price	Jun	Sep	Dec	Jun	Sap	Dec
9325	0.16	0.09	0.08	0.01	0.17	0.36
350	0.02	0.02	0.03	0.12	<i>0.35</i>	0.56
	•	o	0.01	0.35	0.58	0.79
3375	യ. മൂർട 3686 Pr	- 2507 Gm		worn one. Cal	b 177013 Pi	rbs 174063

	BA	SE LENDING RATES	
Alling Trust Bank OHlenny Ansbacher Bank of Batada Banko Babao Vissaya Bank of Cyprus Bank of Indiano Bank of India Bank of Sootano Bank of Sootano Banka Bank Brig Bank Bank	600 600 600 600 600 600 575 600 6,00	Cyprus Popular Bank & Colombia	00.3 00.8 00.8 00.8
Cathonia NA	00 8 00.5 00 8	Luian Hodge Bank 6.00 • Members of Landon  Cleanori, Ioseph & Sons 8.00 Invasament Banking  Association	

Mount Clad Corp 6.25

6.00 6.00



M JAPANESE YEN FUTURES (IMM) Yen 12.5m per Yen 100

	Price	Ju	п	Jul	Aug	Jui	n	Jul	Αυg
_	0.585	0.6		1.20	1.48	0.2	7	0.46	0.64
	0.590	0.5		).90	1.18	0.4	5	0.66	0.84
	0.595	0.3	8 (	1.65	0.95	0.7	3	0.92	1 09
	Previous de	ry's vol., Cal	570 Put	616 . Pres	day's o	open int. (	Calls 22.7	61Puts 31	618
3									
,			1. A. S.		100	$g_{\mathcal{C}} \cdot g \cdot G$	100		151 m
	IN THREE	E MONTH	EUROD	OLIAR (	MM) \$1	im point	of 100	%	
	1	Open	Lziesi	Chang	e H	gh	LOW	Est. vol	Open int
_	Jun	94.17	<del>94</del> ,17	-D.Q1			4_17	32,390	435,816
	Sep	93,88	93,95	-0.02			3.94	55,379	
	Dec	93.73	93,70	-	93	.73 9	C. 89	40,244	357,270
3									
OC-	M US TR	EASURY	BULL FU	TURES (I	MM) \$1	m per 10	X3%		
00 00	Jun	94.82	94.82	-	94	.82 9	4.82	120	4,796
00	Se <sub>2</sub> ρ	94.55	94,56	-	94	.57 9	4.56	35	4,975
00	All Open in	lerest figs. :	se io, ba	vious day					
00		HARK OP	TIONS (I	JIFFE) DM	1m poi	nts of 10	10%		
00	Strike		c/	LLS			F	ייי פוטי	
75	Price	<b>Jus</b> n	Jul	Aug	Sep	Jun	Jul	Aug	Sep
00	9675	0.06	0.03	0.04	0.06	0	0.05	80.0	0,08
00	9700	0	0.01	D.01 J	2.01	0.19	0.28	0.28	0.28
00	9725	0	0	0	0	0,44	0.52	0 52	0.52
	Est vol. to:	el Call 391 Switss fil	11 Puts 16 LANC OF	31. Provide T <b>10HS</b> (L	o dey's JFFE) S	openint, Frimpo	Calls 48 olnts of	10037 Puts 100%	301074
- 1	Strike		CA	LIS			F	U7S	
	Price	Jun		ĕр	Dec	Jun		Sép	Dec
ł	9875	0.04	0.	07	0.06	0.12		.20	0.40
1	9900	0			0.02	0.33		.40	0.81
- 1									

# 

773.185 -3.9 1.5088 0.5 1.578.3 -1.4 35.035 2.8 1.9090 2.6 7.0552 2.9 171.885 0.1 143.515 0.0 7.6405 1.5 1.4131 4.1 1.628 0.7 1.1472 -1.5

0.9998 1,0720 1,3754 7,9220

0.9999 1,0736 1,3807 7,9320

### NOTICE TO THE BONDHOLDERS OF U\$\$67,000,000 Lite-On Technology Corporation 0.75 per cent, Convertible Bonds due 2004 ("The Company" and The "Bonds" respectively! Notice of Closed Period and Conversion Price Adjustm

Notice of Closed Period and Conversion Price Adjustment
NOTICE IS HÉREBY GIVEN to the holders of the curstanding Bonds of
Lue-On Technology Corporation title "Company"; that there will be a Bonns
Issue of 81,300,000 New Ordinary Shares of NT\$10 each (which includes
6,552,000 thares to employees) on the basis of 300 New Ordinary Shares for
every 4,000 existing Ordinary Shares held pursuant to the Company's
shareholders' approval obtained at the Annual Southholders Meeting held on
6 May 1997.

In accordance with the Terms and Conditions of the Bonds, the Conversion

6 May 1997. In accordance with the Terms and Conditions of the Bonds, the Conversion Right of the Bondholders will be suspended from 23 May to 0 June, 1907. The shareholders eighter will be closed from 5 June to 0 June, 1007 to determine shareholders entitlements to this Bonus Isane. As a result of this Bonus Isane, the Convension Price will be adjusted from NTS02 per share to NTS09.17 per share effective from a June, 1007.

May 28, 1997, London By Ceibank, N.A. (Corporate Agency & Trusti, Agent Bank CITIBANCO



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NOTICE OF EARLY REDEMPTION
To the Holders of Investor International Placements Limited
Investor International Placements Limited
ECU200,000,000
7 14 % Secured Exchangeable Bonds duc 2001 (the "Bonds")

0.09 0.26 0.49

0.13 0.20 0.33

(the "Bonds")

NOTICE IS HEREBY CIVEN that pursuant to Condition 8(B) of the Bonds all of the outstanding Bonds will be redeemed by the issuer on 30 June, 1997 (the "Redemption Date"). The Bonds will be redeemed at their Principal Amount together with the avented interest to the Redemption Date. Psyment of principal and interest will be made against presentation and surrender of the Bonds with all immutured Compons appearanting thereto at the specified affice of any of the Paying Agents listed below. Payments will be made by an ECC chaque drawn on or by transfer to an ECC necount maintained by the payee with a bank in Brussels.

In accordance with Condition 7 of the Bonds. Bondholders can exchange their Bonds for Series B shares in Investor AB any title up to and including 11 June, 1997 by giving matice in accordance with Condition 7. In the event it receives a notice of exchange, the Company intends to exercise its option to pay the Bondholders the cash equivalent amount.

Principal Paying Agent Morgan Guaranty Trust Company of New York 60 Victoria Etabankmeut Loudon EU4Y 0JP Paying Agents

Banque General da Luxembourg S.A. 50 Avenue J.F. Kennedy L-2951 Luxembourg

Morgan Guaranty Trust Company of New York Avenue des Arts, 35 B-1040 Brussels

Investor International Placements Limited By: Morgan Charanty Trust Company of New York as Principal Paying Agent Descrit M



For further information, please contact:

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Internationale Nederlanden Bank N.V. U.S.\$100,000,000 Subordinated Collared Floating Rate Notes due 2003 or the aneron period 17th May, 1997 o 28th Joorender, 1997 the Notes will corry an interest and of \$1 [5759 per annum, the interest amount parable per US \$1,000 Nate will be US \$24.30, and for the US \$10,000 Nate will be US \$244.50, and for the US. \$250 000 New will be \$1.5 \$7,347 01. parable on 28th November, 1997 Last Jantile Laured war wat Lating

# Tea prices strengthen on drought in Kenya

By Gary Mead in London and Kunal Bose in Calcutta

Severe drought in Kenye has slashed its tea crop by almost 40 per cent in the first three months of 1997, according to the latest official figures. First-quarter prokilos, against 93.5m kilos for the same period last year.

are now anticipating Kenyan pro- than 30 per cent, from £1.12 a kg recently. India is the world's larg- winter in Assam and West Bengal.

than 225m kilos, against 255m in an auction last week. 1996," said Mr Timothy Carter, broker with Thompson Lloyd & Ewart, London's longest-established tea brokers.

Prices have strengthened as news of the drought's severity has duction is down to around 55m started to filter out. At London auctions for medium quality tea the type in which Kenya speci-"This is a buge shortfall and we alises - prices have risen by more prices there have also firmed tion suffered from a prolonged

duction this year to total no more this time last year to £1.47 a kg at est producer and consumer of tea. India produced 54.06m kg of tea in tion of between 8m kg and 10m kg then 275m kilos accinet 255m in an eviction last year to £1.47 a kg at est producer and consumer of tea.

Egypt and Pakistan. UK traders said they cannot yet see any signs of retailers increasing prices though this may change if tight

supplies persist. Buyers are already looking else- after the 1997 season opened with where, including India, although negligible stocks and tea produc-

Kenya exports 90 per cent of its stays inside the country. Prices against 58.78m kg in the same Assam and West Bengal. tea, the bulk of it to the UK, are set to climb even further as period in 1996. the much coveted second crop comes under the bammer in

around two weeks. According to industry officials, the market has remained bullish

Commodities trading in China

"beneficial rain in March" gave e boost to plucking in April when from 52.78m kg in the same month rise in the internal demand for e vear earlier.

brokers Paramount Tea, said tea prices is underpinned by a there would be a loss of produc-

although 80 per cent of production the period to the end of March, this month because of drought in

"The 1997 Indian crop is likely The Tea Board said that the to fall short of 800m kg, compared with 780m kg last year," he said. "The incremental production will production rose to at least 58m kg not be enough to take care of the tea, unless we are ready to sacri-Mr Vijay Dudeja, chairman of fice exports. The bullishness in India's international pepper tight supply situation."

tor is planning a database

exchanges to monitor trad-

Beijing has also issued

stern warnings in the official

media, suggesting an

Swindling ... is frequent."

The Chinese leadership is

control of its youthful mar-

kets and Mr Tian Jiyun, the

vice-chairman of the

National People's Congress,

China's parliament, earlier

this year called for the quick

enactment of long-delayed

laws to govern the securities

Officials at the Shanghai

Metals Exchange are also

boping for consolidation:

Within two or three years,

na's futures exchanges to

and futures industries.

speculative brokerages.

ing and price movements.

By Kunel Bose in Calcutta Global futures trading on

> exchange should begin in the middle of next month. The start comes after delays caused by problems with subscriptions to the clearing house, the Indian Pepper and Spices Trading

June start

pepper

Association said. The venture, at Cochin in the Indian state of Kerala, will be the country's first linking the 14 futures international commodity exchange - although the association has not yet given a precise date for the start of trading.

The annual global trade in impending crackdown on pepper is worth about \$275m, and the delay at Last week, the China Daily observed: "Many illegitimate Cochin has caused concern to foreign trading houses. brokers seriously harm legal Banks and financial institubroking activities, resulting tions, which will subscribe in chaos in the industry. 45 per cent of the capital of the clearing house, have yet to receive the go-ahead from clearly keen to keep tight India's central bank.

The association said 33 of its 144 members operating on the domestic exchange would participate in international futures trading. Foreign trading houses can operate on the Cochin. change by forming registered companies in India or by creating branch offices. They can also trade as registered non-members through registered members.

· Vietnam's black pepper

Chicken part range

dir.

**WERNSEY** 

BRECOGNISEDI

merge and reconfigure." market has been at a near they say. "We predict an standstill this week, with integrated non-ferrous methuyers looking elsewhere for supplies as the end of als futures market will be harvest season That is certainly what approaches, dealers in Ho international metals compa-

Chi Minh City said Prices had climbed to \$3,000-\$3.100 a tonne, from \$2,500 in early-You cannot yet say that Shanghai is a mature metals January. "Farmers have sold practi-

cally all their pepper and exporters don't have much eft either," one dealer said. "But recent price volatility has caused some exporters James Harding to delay shipments."

# Coffee rally continues

### MARKETS REPORT

By Gary Mead and Robert Corzine

The coffee price rally took off again yesterday, with prices in New York pushed to a new peak.

Strong interest in the arabica futures traded on the Coffee, Sugar and Cocoa Exchange helped the July contract to a record 269.50 cents e pound in early trading. It leter retreated to 267.20 cents a pound, up 10.35 cents on Monday.

Trader said heavy buying interest was behind the rally. "There are a lack of sellers in this market," said one. "Nothing is stopping it

A volatile mixture of tight production runs. The recent supply, low stocks and fear of frost in Brazil has been behind the rises on the particularly hard. futures exchanges which drive world coffee prices.

On the London International Financial Futures Exchange, robusta coffee fol- next price move. lowed in New York's wake, with the July contract closing up \$15 at \$2,101 e tonne. having peaked earlier in the day at \$2,102.

The markets are keeping an eye on Brazilian weather forecasts, though no freeze is forecast for this week.

their recent gains as a bout

# Shanghai exchange weathers the storm

The Shanghai Metal Exchange, China's largest market for non-ferrous metals is five years old today, something Brent Blend for July delivof an achievement in a counery, the international belltry where officialdom is wether, plummeting by instinctively wary of the about e dollar. In late Lonfutures industry and other fledgling exchanges have withered away.

The exchange has weathered not only the Sumitomoinduced collapse of the copper market and halting growth in domestic demand for metals but also the freonent interventions of the Chinese government.

in the couple of years after its launch in 1992, Shanghai's metal markets were popular with speculators and investors arbitrage-trading against contracts on the London Metal Exchange, But Beijing soon imposed strict regulations restricting spec-Total exchange volume

last year was little more than a third of what it was in 1994. The SHME posted trading volume of 11m tonnes of metals valued at Yn230bn (\$27.7bn) in 1996.

Other provincial commodities markets have disappeared altogether. There were once 30 futures exchanges in China, but the number has fallen to 14, as some financial and commodity contracts have been suspended by the authorities and disreputable exchanges have been closed. Metals exchanges still

over China - Shenzhen,

in cities all

operate

123 4,626 8 1,216 1 15

12,360 89,675

Chongqing, Beijing, Tianjin, Chengdu, Guangdong and Shenyang - but the head of an international metals trading firm in Shanghai says: "The only market we watch is Shanghai, the others are mostly tiny and alwaya unpredictable. Shanghai is the only place you can begin to analyse

China's exchanges still make markets in a number of obscure soft commodities snch as peanut kernels. mung beans, Tianjin red beans, Shenyang barley and plywood - but trade in these contracts tends to be thin, if it continues at all. Scandals

logically.

and apeculation have seen off other contracts. Sugar futures suspended last year after the authorities became concerned about the escalating

price for sugar, driven by

the soaring futures price.

mall, provincial commodities markets seem to offer a tempting playground to the ambitious fraudster. Earlier this year it emerged that an enterprising investor had attempted to corner the green bean futures market on the Zhengzhou Commodity Exchange in central China

1023 1014 940 28,188 1040 1034 126 15,674 1035 1027 334 28,712 1045 1040 200 31,716

-9 1462 1444 4,198 31,557 -10 1489 1474 589 13,888 -12 1515 1510 138 18,412 -7 1542 1536 78 20,984

-1 2005 1995 33 281 +18 2102 2065 2,536 25,080

COFFEE 'C' CSCE (37,500tbs; cents/fbs) 274.30 +17.45 275.00 255.40 3.884 14.584 237.50 +11.45 239.50 224.75 1.291 7,615 201.95 +5.75 202.20 195.00 533 4,332 186.65 +3.90 187.00 182.75 204 2,038

178.00 +3.00 178.00 178.00 35 172.00 +8.00 172.00 169.00 20

WHITE SUGAR LIFFE (50 tornes; \$/forme)

SUGAR "11" CSCE (112,000bs; cents/bs)

■ COTTON NYCE (50,000fbs; cents/fbs)

11.16 +0.05 11.17 11.04 4.225 74.845 10.94 +0.03 10.94 10.84 1.224 44,873 10.89 +0.04 10.80 10.81 10.92 25.285 10.50 +0.05 10.90 10.74 233 6.265 10.73 +0.06 10.70 105 2.891 10.54 +0.05 10.51 10.51 4 560 8.990 155.684

-0.5 321.0 320.1 2,532 12,594

-0.5 32.0 302.1 2.5.2 12.594 -1.2 310.2 309.4 310 5.380 -0.5 307.0 307.0 27 1.827 -1.2 307.5 307.2 27 1.584 +0.3 307.4 307.4 10 699 +0.2 307.3 307.0 240 459

21.775

■ COFFEE (ICO) (US cents/pound)

1052 80 16,145

20 522 5,038 96,028

later, another trader was it should be possible for Chiacolded for faking green bean trading reports. Mr You Niandong, adviser

to an agricultural produce company in Yunnan, southwest China, says traders often "gamble" ou contracts such as mung beans. "On these small contracts, it is easy to push up the price," he says. Speculation, or "stir-fry-

ine" as it is disparagingly known in China, has given the futures markets e bad name in government circles. For the China Securities Regulatory Commission, the watchword in 1997 is risk

MEAT AND LIVESTOCK

■ LIVE CATTLE CME (40,000lbs; certs/lbs)

E LEAN HOGS CME (40,000lbs; cents/lbs)

81,000 - 92,000 90,600 113 91,900 -0.6 92,975 61,650 1,916 91,925 +0.125 91,500 90,450 486 77,500 -0.15 77,500 77,000 70

LONDON TRADED OPTIONS

LONDON SPOT MARKETS

W.T.L \$20.89-0.91z -0.750

\$19.27-9.30

\$184-187 \$190-192

\$179-180

11.2-11.4

11.420

125.0c

91.37p 129.94p 98.52p

\$271.70

-2.0

-1.07° -1.35

-7.11°

+10.0

ton (0171) 350 8792

CRUDE OIL FOB (per barrel)

MATURAL GAS Pend

Gold (per troy az) Silver (per troy az) Platinum (per troy az.)

Tin (New York)

Cattle (live weight) Sheep (live weight) Pigs (live weight)

Lon. day sugar (rew) Lon. day sugar (wte)

Lon. day sugar (wte) Sariey (Eng. feed) Maize (US No3 Yellow)

Wheat (US Dark North)

**OTHER** 

976 29,711

37

Strike orice 5 towns - Calis -

E ALLIMANRIM

(Grade A) LME

E COFFEE LIFFE

COCOA LIFFE

1700 .

64,900 -0.5 65.225 64.550 3,287 25,507 65.275 -0.3 65.525 64.650 2,819 39,564 68,775 -0.3 68,800 88,425 1,945 19,663 71,250 -0.35 71,507 71,050 1,951 19,61 71,475 -0.075 71,800 71,375 411 5,005 73,250 -0.125 73,375 73,150 144 1,749 8,800 107,664

81,200 +0.55 81,725 80,350 2,826 - 10,764

61,850 +0.525 82,375 80,600 2,784 10,278 79.850 +0.825 80.400 78.450 1,475 71.925 +0.45 72.700 71.100 718

market," says one trader.

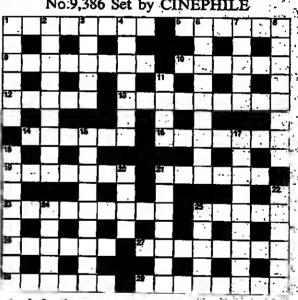
They are going to have to

shut down the smaller places

and consolidate the business

nies are hoping.

# JOTTER PAD



1 Southern duck, once the solver's, becomes furtive

10 A cross on a T works like e

16 Enforcer of tribute to former Thespian (7)
19 Tell what happened when the voting was close (7)
21 Weep about the woman get22 The ugly duckling sounds

25 Only F turned to Z (2,8) 26 Hill relieved by Z (6) 27 Runner, a Catholic, takes one on with force (8)

(7)
22 The ugly duckling sounds
like a little seal (6)
24 Game that's a fiddle from the bottom upwards (5) 25 Tender? Keep bold or worse may follow (5) Solution 9,385 ENDSOFTHEFABRY
A 1 U C 7 S O C
1 S H S H O T
S TYPUSE GREVERS
E 0 5

Evot has a tenant (5)

from its room and replace with a Lawrence (8)

with bits of the truth, if a

on one (9)
17 Comparatively economical

18 He can put one in the ring

or higher (8)

COMMODITIES PRICES BASE METALS

LONDON METAL EXCHANGE

Catalia	3 mths
1627.5-28.5	1640-47
1615-6	1625-6
	1659/1635
1634-34.5	1648-47
	1635-36
268,197	
65,988	
LOY (S per to	nne)
1465-75	1490-500
1465-75	1485-85
	1510/1495
1475-78	1500-02
	1490-95
5,222	
715	
	1627.5-28.5 1615-6 1634-34.5 268,197 65,988 LOY & per to: 1465-75 1465-75 1475-76

AM Official Kerb close	1475-78	1500-02 1490-95
Open Int.	5,222	1400-00
Total daily turnover	715	
LEAD (\$ per ton	ne)	
Close	628.5-29.5	637-36
Previous	626.5-7.5	635-6
High/low	630	340/334
AM Official	629.5-30	637-8
Kerb close		633-34
Open Int.	36,587	
Total daily tumover	7,207	
■ NICKEL (S per t	orme)	
Close	7240-50	7350-60
Previous	7455-65	7565-70
High/low		7560/7300
AM Official	7325-30	7440-45

AM Official	7325-30	7440-45
Kerb close		7301-02
Open Int.	49,144	
Total daily tumover	13,847	
TIN (S per torne)		_
Close	5665-75	5720-30
Previous	5690-700	5740-50
High/low		5740/5715
AM Official	5670-60	5725-30
Kerb close		5730-35
Open int.	14,885	
Total daily turnover	2,788	
ZINC, special hi	gh grade (\$	per tonne)
Clone	1340-41	1362-63

Total daily turnover	2,788	
ZINC, special t	igh grade (\$ p	per tonne)
Close	1340-41	1362-63
Previous High/fow	1339.5-40.5	1360-61
AM Official Kerb close	1348-47	1355-66 1659-60
Open Int.	89,382	
Total daily turnover	11,734	
E COPPER, grade	A (S per tonn	(e)
Close	2589.5-91.5	2513-14
Previous	2590.5-2.5	2513-5
High/low	2581/2580	2517/2500
AM Official	2582-83	2509, 10

Previous	2590.5-2.5	2513-5
High/low	2581/2580	2517/2500
AM Official	2582-83	2509-10
Kerb close		2509-10
Open Int.	39,144	
Total delly turnover	137,327	
E LIME AM Officia LIME Closing S		
C 4 0000 5 4 000		G_4_ 4 40-4

	Sett	Day's				Open
	price	chunge	High	1.00	Yol	
May	118.10	-0.45	118.60	117.70	413	796
JUNE 1	11640	-0.40	118.50	117.70	139	3,548
Jei	118.40	-0.35	118.60	117.50	4,772	34,150
Aug	115.85	-0.30	118.00	115.30	169	1,841
Sep	114.00	-0.15	114.15	113.10	1,495	6.602

PRECIOUS METALS

Gold(Troy oz)	S price	viupe 3	SFr equiv
Close	343.70-344.20		
Opening	342.70-343.00		
Morning fix	343.55	210.058	485.024
Afternoon for	343.65	210.600	487.193
Day's High	344.35/344.65		
Day's Low	342,70-343.00		
Previous clase	342,70-343,20		

Day's Low 342.70-343.	00
Previous clase 342.70-343.	20
Loco Ldn Mean Gold La	ending Rates (Vs USS)
1 month4.84	
2 months4.83	12 months4.61
3 months4.82	

Silver Fix	p/troy oz.	US ats equiv.
Spot	290.90	474.75
3 months	295,05	480.70
S months	299.30	486.70
1 year	309.25	499.80
Gold Coins	\$ price	£ equiv.
Krugerrand	342-344	210-211
Maple Leaf	-	-
New Sovereign	80-83	49-51

don trading Brent was quoted at \$19.25 e harrel, compared with its close before the long US and UK holiday weekend of \$20.25. Although the downward move was sudden, traders said volumes were low. The fall followed steady gains over the past two weeks.

fuelled in part by speculative funds flowing into long positions in the futures markets. Traders could give no single overriding reason for yesterday's fall, although the market may have been undermined in part by reports of several refineries

in western Europe cutting

crude price rise bas hit Asian and European refiners The market is waiting for inventory statistics from the US, due later today and tomorrow, for clues to the

On the London Metal Exchange three-month nickel fell \$229 to \$7,301 e tonne during afternoon 'kerh" trading. Dealers suggested the next technical barrier was \$7,110, the low point reached on April 14. Three-month copper finished Oil prices lost much of \$13 lower at \$2,507, while other metals hovered around of weakness sent the price of their opening prices.

GOLD COMEX (100 Troy ax.; \$/troy az.)

344.5 +1.7 - 11. - 14.7 +1.6 345.3 343.1 18,189 41,589 347.1 +1.5 347.8 345.8 5,126 35,64 41.5 353.4 352.0 (1,607 23,450 355.4 +1.5 353.6 355.1 15 6,840

397.0 +8.6 401.0 388.1 1,828 13,832 383.5 +8.1 397.5 388.5 123 4,620

177.00 +3.80 - - 1 174.50 +3.80 178.70 173.00 1,211 3,790

472.2 +1.1 472.0 471.5 49 54 474.8 +1.0 476.0 472.5 11,768 56,989 479.7 +1.0 481.0 477.0 340 6,517 486.9 +1.0 489.0 485.0 190 7,330

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.)

M PALLADRUM NYMEX (100 Troy oz.; S/troy oz.)

SELVER COMEX (5,000 Troy ez.; Cents/troy ez.)

■ CRUDE OIL NYMEX (1,000 berrels, S/berrel)

20.89 -9.74 21.57 20.65 38,950 112k 20.95 -0.71 21.87 20.75 18.333 47.837 20.97 -0.59 21.48 20.65 7.029 30.355 20.63 -0.60 21.33 20.70 2.424 18.242 20.75 -0.55 21.00 20.60 1,366 18.701

20.61 -0.56 21.00 20.50 3.034 37,000

12.25 -0.75 18.88 19.12 19.499 72.301 19.37 -0.63 19.90 19.21 7,783 37,878 19.43 -0.59 19.98 19.22 1,278 11,173 19.44 -0.57 18.92 19.44 606 8.427 19.50 -0.48 19.91 19.50 203 6.027 19.42 -0.51 19.67 18.40 489 12.270

55.80 -1.72 57.52 56.00 8.332 18.083 56.65 -1.83 57.15 54.90 7.516 37.653 58.10 -1.78 57.50 56.50 1.100 17.908 56.85 -1.63 58.20 56.30 1.304 9.261 57.55 -1.63 58.30 57.00 111 8.054 58.20 -1.53 59.50 58.00 450 7.593 58.20 -1.53 59.50 58.00 450 7.593

-5.75 176.25 171.75 9,083 23,777

173.00 -5.50 177.00 172.75 3,608 13,064 175.25 -5.00 178.25 175.00 1,170 7,995 177.00 -5.00 180.00 177.00 140 3,950

2385 +0.080 2365 2275 27,773 21,305

2.320 +0.039 2.330 2.270 2.315 15.948 2.325 +0.042 2.330 2.275 2.195 19.620 2.415 +0.029 2.430 2.360 1,178 7,924

65.00 -1.92 96.60 64.10 16,855 23,597 63.15 -1.75 84.50 62.10 10,757 37.499

-1.75 61.70 60.50 90 58.40 58.30 - 50.50 59.50

WILEADED GASOLINE

NYMEX (42,000 US galls.; c/US galls.)

2.370 2.280 10.245 39,740 2.355 2.280 2.827 20,345

63.20 61.30 2.905 10.139 61.70 60.30 768 4.639 58.40 58.30 198 3.242 50.50 59.50 10 1.895

28,535 122,965

772 4,634

15,313 67,422

**ENERGY** 

E CRUDE OIL IPE (\$/barrel)

GRAINS AND OIL SEEDS Precious Metals continued WHEAT LIFFE (100 tonnes; & per torne)

89.70	-0.55	89.75	89.70	10	1,445	May	999	-5	-	-	-
91,60	-0.70	-	-	_	157	Jul .	1019	-5	1023	1014	940
93.60	-0.70	91.75	93.50	. 8	3,582	Sept	1037	4	1040	1034	126
95,60	-0.70	95,75	95,75	3	1,618	Dec	1031	4	1035	1027	334
97.60	-0.70	-	-	_	725	Mar .	1041	-5	1045	1040	200
99,60	-0.70	-	_	_	390	May	1063	4	1055	1052	
				21	7,510	Total					1,749
HEAT C	aT (5,00	Obu mi	n; cent	<b>9/50to</b> t	(lenaus	■ COC	COA CSC	Æ (10	tonnes	\$/tor	-
363.50	-11.5	376.00	383.00	12,130	47,703	Jul	1452	-8	1462	1444	4,198
371.00	-14.5	384.25	370.00	3.133	14,200	Sep	1481	-10	1489	1474	589
383.50	-9.75	395.25	383.00	1,724	17,798	Dec	1512	-12	1515	1510	138
386.00	-8	393.50	384.00	53	1,458	Mar	1536	-7	1542	1536	78
378.00	-4	387.00	378.00	_	17	May	1560	-7	-	1559	10
372.00	-3	378.00	372.00	27	377	Jul	1580	-7	1575	1575	20
				17,069	81,582	Total					5,033
VIZE CO	(5,000	bu mi	Ç Cent	/56b b	ushel)	E COC	OA (ICC	O) (SC	R's/tor	rre <del>)</del>	
254.25	-625	271.00	264.00	28,011	122,159	Ray Z			Pris	70	ħ
254.00	-4.75	259.25	253,50	3,205	30,222	Daily			. 1137.7	8	1
252.00	-4.5	257.00	251.50	18,712	12,855	E COR	FEE LIFE	E (5 t	389770	\$/ton	m
258.25	-4	262.75	258.00	418	12.201	=		_,-,-			,

	_		444	•••		-
				17,069	81,500	To
Œ C8	7 (5,00	0 bu mi	rç cent	/56b b	ushel)	=
254.25	-6.25	271.00	264.00	28,011	122,159	-
254.00	-4.75	259.25	253,50	3,205	30,222	Da
				18,712		-
				418		=
252.00	-4.5	265.00	262.00	14	1,234	W
255,75	-4.75	270.25	265.50	110	3,018	
				50,684	25,026	30
LEY L	HFE (	00 ton	nes; £	per ton	ne)	No.
88.60	-0.40	-	-	_	29	
90.90		-	-	_	1,103	To
92.60	-0.15	-	-	-	142	

15	-	-	-	-	94.60
-	-	-	-	-	96.60
1,290	•				
bushe)	<b>10</b> 500	orin; co	65,00000	NS CET	TYABEA
92,845	39,458	630.50	844.50	-4.75	<b>531.25</b>
24,410	7,560	789.00	802.00	-9.5	790.50
9,336	1,498	705.00	717.00	-11.75	705.50
49,515	14.251	664.00	678.00	-12.5	665.00
5.234	450	666.00	680.00	-11.75	668.50
849	28	573.00	684.00	-125	673.50
163,733					
ts/fbl	75. COT	0.0000	CBT (E	N OIL	YABEAY

673.50	-125	684.00	<b>673.00</b>	28 63,364	949 183,733
YABEA	N OIL	CBT (E	10000L	75. CGFT	ts/fbl
23.29	-0.03	23.51	23.25	6,287	50,616
23.48	-0.03	23.69	23.47	2,613	14,385
23.63	-0.05	23.80	23.60	585	6.955
23.94	-0.06	23.88	73.60	158	8.945
23.81	-0.08	24.03	23.75	1,412	18,177
23.96	-0.03	24.11	24.04	207	1,254
				13,369	102,847
YABEAL	MEA	T CB1	(100 a	ora; \$/	ton)
277.1	-3.1	281.5	276.7	19,430	50,385
258.7	-4,9	264.5	258.5	6,084	15,444
239.5	-4.7	243.5	239.5	1,139	9,884

SQ	YABEA	MEA	T CBJ	(100 a	ors; \$/	ton)
	277.1	-3.1	281.5	276.7	19,430	50,385
	258.7	-4.9	264.5	258.5	6,084	15,444
	239.5	-4.7	243.5	239.5	1,139	9,884
	225.0	4	229.0	2245	879	10,390
	216.4	-43	221.0	218.2	3,787	20,245
	214.0	-3.8	217.8	214.0	212	2.070
					32,490	111,033
20	TATOES	LIFFE	(20 to	nnes;	E per t	onne)
20	TATOES 30.0	LIFFE	(20 tc	nnes;	E per t	onne)
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FUTURES DATA

Minnor metals

Price from Friday. Europeen free market, from Metal Bulletin, 5 per lb in warshouse, unless otherwise stated (last week's in brackets, where chunged). Antimony: 99.65%, 5 per tonne. 2,150-2,250. Bismettin min. 99.95%, tonne lots 3,45-3,70 (3,40-3.70). Cadmium min. 99.85%, cents a pound, 55.00-80.00 (50.00-60.00). Cobalt: Må free market, min. 99.85%, cents a pound, 55.00-80.00 (50.00-60.00). Cobalt: Må free market, min. 99.85%, 21,25-22.00 (21,90-22.50). Mercury: min. 99.95%, 5 per 76 lb flast, 153-168. Molybdenum: drummed molybolic codds, 4,60-

s9.97%, 5 per /o to trask, 158-169. Molyto-denums drummed molybolic codde, 4.60-4.70 (4.45-4.60). Selentums min 99.5%, 2.30-2.80 (2.35-2.90). Tungeten one stan-dard min. 65%, 5 per torne unit (10kg) WO<sub>2</sub> cit, 45-55. Verandiums min. 96%, Cit, 3.75-3.83. Uraniums Nuexco unrestricted exchange value, 11.25 (11.50).

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VOLUME DATA

Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CBT, CBC and IPE Crude Oil are one day in arrears. Yolume & Open Interest totals are for all traded months.

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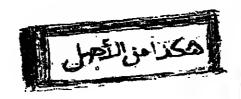
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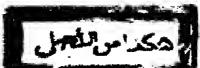
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Call the FT Cityline Help Desk on (+44 171) 873 4978 for more details | Interest OFFSHORE | Compto | First | Fir AND OVERSEAS (REGULATED)(\*\*) (SIB RECOGNISED) 2.06 Shorted Asset Managament Ltd State Found Managament Ltd RAM Fund Managament Ltd AM Good Found Managament Ltd AM Good Found Managament Ltd Creat Ltd ISLE OF MAN : (SIB RECOGNISED) First Martine Particle IAN \$6.01 Second Ventury Particle IAN \$8.79 | Indicate State | Series | Se | C1 49 | 194 | -0.01 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | IRELAND (SIB RECOGNISED) - 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# FT MANAGED FUNDS SERVICE Offshore Insurances and Other Funds FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Deak on (+44 171) 873 4978 for more d 1 Board Lav Ltd (4) Bushilla Fund of Funds Ltd Credit Agricule Grown Grown Way Lad MW to quoted the MIPS Mayliciam Feathly Courter Income Enverying Markets Dect. US 1993 Yand Control County Market County Market County Market County Market County Market PRISTITUTE +11.00 DARGEROUS -77.83 \$1559.01 +27.43 \$200.06 -4.84 \$1533.30 +4.64 \$1533.30 +4.64 \$1533.30 +4.64 \$1533.30 +4.64 \$1533.30 +4.65 \$1535.30 +4.65 \$ PES Focus-Park Place LDC Promier Life 1 Nos Essie Sus, Treat Co Ltd \$7,4495 7,5773 17.4488 7.5773 18.00 \$2.00 \$120.62 \$120.62 \$1270.24 \$14771.13 \$14771.288 - THE COLUMN THE COLUM rest Co 111 19807 284 812.11 Figure 17th 522 65 2536 41.15 Page 17th 525 52 45.00 41.15 Page 17th 525 5 Banco do Brasil - 50 Femil Canal - Brasil - 50 Femil Canal - Brasilan Field ac \$120,182172 Canal D-Brasilan Field ac \$120,182172 Chan D-Brasilan Field bin \$1140,707000 38.41 8.01 +8.05 \$11.02 12.50 \$10.02 10.24 +0.01 \$10.03 10.05 +0.05 \$10.03 10.05 +0.05 \$10.03 10.05 +0.05 \$10.03 10.05 +0.01 \$10.03 10.05 +0.01 \$10.03 10.05 +0.01 \$10.03 10.05 +0.01 \$10.03 10.05 +0.01 \$10.03 10.05 +0.01 ## 1.842 -0.001 ## 1.842 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.001 ## 1.843 -0.002 ## 1.843 -0.003 ## 1.742 -0.003 ## 1.742 -0.003 ## 1.742 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.743 -0.003 ## 1.744 -0.003 MORE PEOPLE LIVING LONGER INTO

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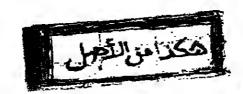
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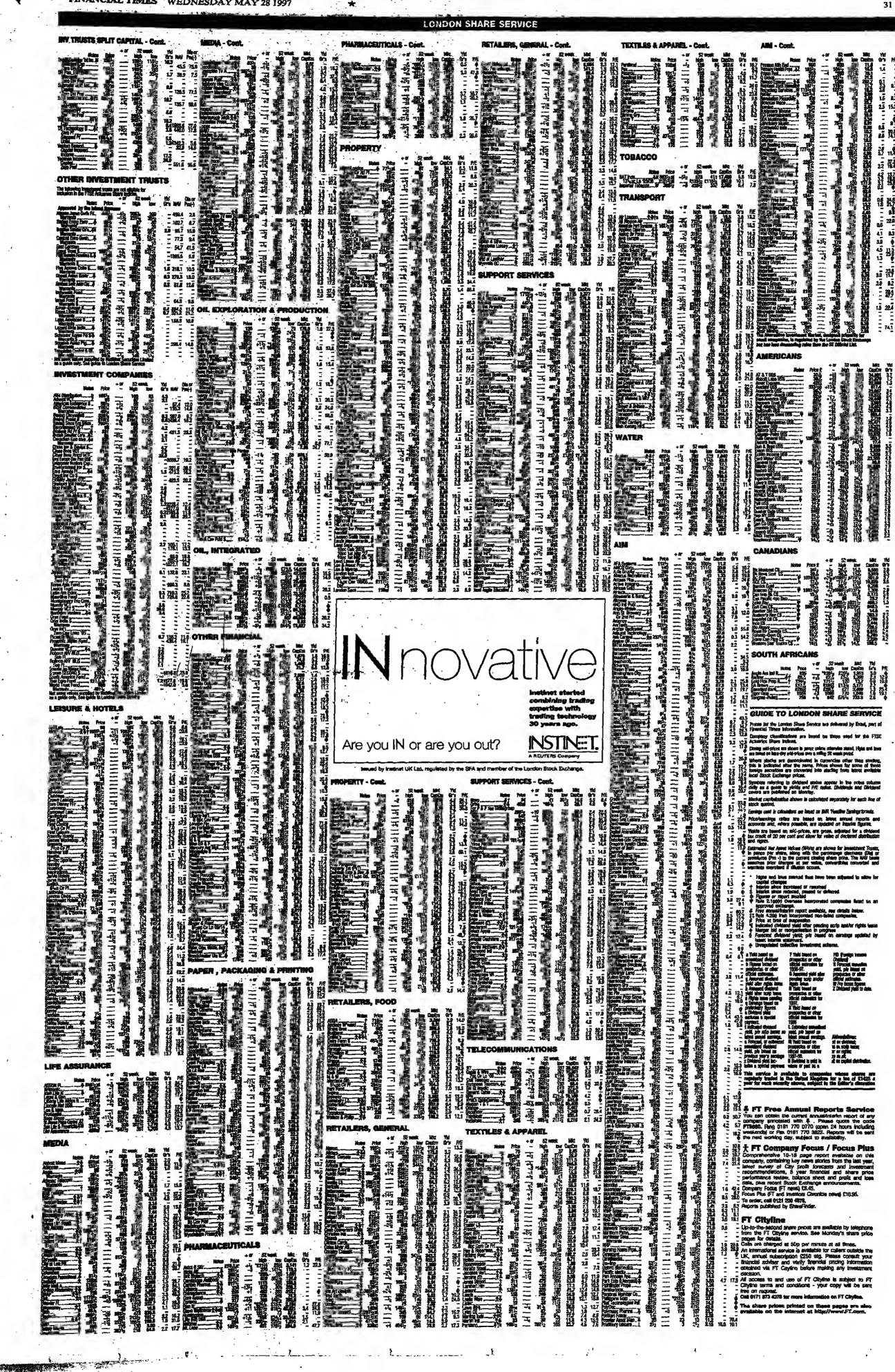
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# Footsie hitches a lift from financial stocks

MARKET REPORT

By Philip Coggan Markets Editor

The FTSE 100 index looked, briefly, set to record an all-time closing high yesterday, until a weak start on Wall Street caused shares to come off their best.

By mid-morning, the leading index had risen 30.6 to 4,692.4, just shy of the 4,693.9 mark at which the market closed on May 16 (the intra-day high, recorded on the same day, was 4,723.7).

Last Friday's record close on Wall Street and e firm performance on continental European markets on Monday helped to

was little in the way of domestic economic or corporate news, save for some poorly received figures from EMI, and there was a slightly subdued air to proceedings after the long weekend.

The market's rise was not that broadly-based, however, with 49 Footsie stocks falling and 43 rising on the day. Leading the pack was the financial sector, with optimism about the Halifax flotation feeding through to the banks and a similar feeling about ance stocks.

Mr Robert Buckland, UK equity

bolster early sentiment. There feature of the next few weeks. benchmarks, The FTSE 250 index market has been soggy in the

showing that consumer confi- larger stocks. dence was at its highest level for The US economic statistics interest rates." 28 years, caused shares to fall on pushed the yield on the 30-year Wall Street, as fears revived that Treasury bond above 7 per cent interest rates would need to be raised to head off inflationary That might cause some jitters in pressures. An early decline in the US stock market and should Dow Jones Industrial Average, prompt some caution about the which was 22 points lower by the prospects for UK equities, accordtime London closed, caused Foot-Norwich Union helping insur- sie to shed part of its earlier strategist at NatWest Securities.

The leading index closed up strategist at HSBC James Capel. 19.8 at 4.681.6; but there were the benchmark 10-year gilt three said the flotations would be a big much smaller gains for the other ticks down on the day. "The gilt were in non-Footsie stocks.

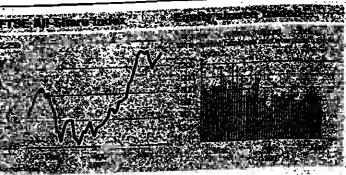
during London trading yesterday. ing to Mr David McBain, UK

The domestic bond market gave equities no support, with By 6pm, only 607.6m shares had

"Halifax and Norwich Union will added just 1.3 to reach 4,508.0, past two weeks," said HSBC's Mr together make up 2 per cent of the All-Share," he pointed out. while the SmallCap inched up 0.4 Buckland. "It has given up to 2,300.2 The post-election rally around half the gains it made on Later on, figures from the US has tended to be focused on the the decision to give the Bank of England the freedom to set

> NatWest's Mr McBain said a limiting factor for UK markets could be that the valuation of equities relative to index-linked gilts had risen to levels not seen since 1987.

> Volume was subdued, with many traders tempted by the school half-term break to take the holiday-shortened week off. been traded, 52 per cent of which



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SE All-Share yield 3.48 3.49	Long gitt/equity yld ratio. 2.13 2.09
### ### ##############################	Worst performing sectors  1 Diversified Inds 2 Retailers: Food 3 Tobacco

# **Halifax** lifts the banks

By Peter John and Joel Kibazo

Banking shares spearheaded the market's rise ahead of the flotation of the Halifax building society next week.

Reports in the weekend press that suggested Halifax would start to trade at around 700p a share were backed by financial bookmaker IG Index, which was yesterday taking "buy" bets at 705p and "sells" at 715p.

IG offered its initial quote on Halifax last Thursday and, over the past three trading days, has seen the bid quote rise almost 7 per cent.

Mr Giles Wilkes of IG said: "It does look as though we are getting both kinds of business at this level." But of intense bid speculation for he added that IG's Alliance & Leicester quotation opened and one broker suggested a at some 10 percentage points below the float price. Also dealers expect a further surge on flotation and some were arguing Halifax could hit 8000 in the short term.

All the Halifax proxies were sharply higher. Lloyds TSB rose 181/4 to 6361/4p, Barclays 321/4 to £12.71, Royal Bank of Scotland 16 to 6281/p and HSBC 401/4 to £18.84%p in the ordinaries.

The squeeze is also having an impact on insurers ahead General, seen as the closest poor operating margins, and

equivalent to Norwich, one bearish broker reiterated fumped 18 to 481p, the biggest percentage gain in the Footsie.

EMI. one of the world's registered the day's sharpest tumbling 48% to £11.72%p.

The retreat followed the downgrading of current year profit expectations after the company posted final figures for the year to March 1997.

Profits (before exceptionals) improved 3.6 per cent to £390.5m but analysts downgraded current year estimates by around £14m to between £400m and £410m to take account of the "higher

than expected currency hit". Plans for the group to return about £520m to shareholders in a bny-back did little to improve sentiment towards the stock, although one trader said the news had prevented a steeper slide.

Media conglomerate Pearson shed 41/2 to 7171/2p. The group has been the subject the best part of 18 months break-up bid for the group is likely to be north of £10 a share. However, several fund managers think that is an optimistic figure, believing a predator could win the day with an offer of between 800p and 900p a share.

ostensibly discouraging environment to hit a new intraday and closing high. Oil prices were falling sharply, Shell is said to have cut crude throughput at its Perof the flotation of Norwich nis refinery in Rotterdam by Union later in June. Legal & about 14 per cent because of

its "sell" stance vesterday. Nevertheless, the shares jumped 20 to £12.09½p.

On the plus side, the comlargest music companies. pany held the first of two presentations to analysts m decline in the FTSE 100, the afternoon, And although the meeting ended too late to influence the stock, it added to a sense of fundamental optimism. One analyst said: There is a genuine feeling that Shell is changing and

there is only one way that estimates are going - up." Enterprise Oil shrugged aside news thet one of the directors had been selling shares and added 11/4 at 680p.

Rumour-driven Zeneca fell sharply in pre-market trading as news of Roche's \$11bn bid for Boehringer Mannhelm put paid to any lingering hope that the Swiss company might be keen on the pharmaceuticals group.

had become increasingly low-grade and the shares recovered to end the day only 2 off at £18.76%p.

The other pharmaceuticals leaders were helped by Friday's record close on Wall Street. SmithKline Beecham lifted 211/2 to £10.65%p and Glaxo Wellcome gained 11 to £12.02%p, its rise softened by recent talk that US investors

have been net sellers. National Power was off 10 in early dealing after Merrill Lynch cut its current year profit forecast for the company to £790m from £830m

The downgrade followed National Power's full-year figures last week, which were below analysts' forecasts. However, the shares recovered to close just 3

Leading defence-related issues were hit by first

May 27 May 23 May 22 May 21 May 20 Yr ago "High "Low 3002.7 3003.0 2997.5 2997.7 2961.9 2793.8 3018.6 2668.8 8.68 3.66 3.67 3.68 6.71 3.98 4.22 3.62 16.14 16.13 16.10 18.05 17.91 16.22 18.33 15.80 17.96 17.95 17.92 17.97 17.73 18.01 18.14 15.71

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 3007.3 3008.7 3012.2 3010.5 3004.2 3007.5 3005.8 3005.1 3000.9 3013.3 2998.1 May 27 May 23 May 22 May 21 May 20 Yr ago 45,881 45,063 45,222 48,250 46,558 33,935 - NA NA 2761.7 2473,9 1306.2 - NA NA 40,744 39,627 39,912 - NA NA 689,1 647.1 474,3 Equity turnover (2m)† Equity bargains† Shares traded (mil)† †Excluding later-market an Shell Transport bucked an nal Limited 1997. All rights reserved. 'For 1997.

> 52 Week highs and lows LiffE Equity option Total Highs 122 Total contracts Calls 25,486 648 1,612 May 27 'Data based on Equity shares listed on the London Share Service.

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However, the speculation round results in the French to return \$400m of cash to general election. The fear is that a victory for the left would threaten privatisation of Thomson-CSF, the defence

electronics giant. UK defence specialists had expected a privatised Thomson to link up with a UK group, helping consolidate Europe's defence sector.

Shares in British Aerospace shed 16 to £12.39%p. while those of GEC eased 4 to 354p. Problems with the Trent 700 engine saw Rolls-Royce fall 8 to 242%p. Smiths Industries closed 3 off at 763%p as it hosted an analysts' visit to its plant in Cheltenham.

BBA Group improved 81/2 to 329%p, following a Merrilli Lynch recommendation. The broker upgraded its recommendation from "neutral" to "accumulate" saying, "We believe BBA can sustain earnings per share growth of

15 per cent per annum."

Among football stocks, a dark cloud descended over several issues in the sector. Sheffield United, which failed to gain promotion to the English Premier League at the weekend, saw its shares slide 20 to 45p, while those of Southampton Leisure, owner of Southampton football club, surrendered 11 to 90%p following news of the resignation of the club's football coach.

The poor sentiment in several football-related stocks spread to Newcastle United. The shares gave up 21/4 to 114p. However, NatWest Securities, the company broker, yesterday urged investors to "add" to holdings. It believes that "signifi-

cant upside across all major revenue streams and a quality of earnings which sets Newcastle apart from the majority of its peers supports a positive investment In retailers, Boots was a

talking point as reports that Copyright, FISE in the group may be planning

shareholders did the rounds. The speculation followed a weekend press report and rumours in the market suggested the company may move quickly in an attempt to pre-empt likely tax changes. Boots rose 12 to

Talk that British Airways is planning an acquisition in Italy was dismissed by leading analysts. However, the shares still managed a 14% decline to 711p on the rumours. Volume was 3.4m.

satellite television company,

programme suppliers.

FUTURES AND OPTIONS

E FTSE 190 ENDEX FUTURIES (LIFFE) \$25 per full index point Open Sett price Change High Low-4678.0 4687.0 +18.0 4726.0 4719.5 +13.5 4678.0 4787.5 4716.5 4726.0 4768.0 # FTSE 250 RIDEX FUTURES (LIFFE) 210 per full index point 45190 - +20 4570.5 IF FTSE 100 INDEX OPTION (LIFFE) (4680 ) 210 per full index point Flextech, the cable and a sum style first 100 index option (LIFFE) 210 per full index point

TRADING VOLUME

2,000 1,500 1,300 2,800 2,800 403 1,100 2,100 446

Stocks Yesterder

Vot. Closing Day's 000s price change

			EVE		SSUE						'	: .
	Ant	MACL					Close				٠.	_
	paid	cab	199				price		Net			
P	110	(Eur)	High	- LOW	· Stock :		Р.	+/-	dv.	00V. 3	403 -	HOK _
•	F.P.	3,652	655	53212	Aliance &	elc	62712	~10 <sup>1</sup> 2	L16.3	2.5	32	15.4
S	FP.	94.5	1200	820	Aston Villa		225		PB.8	1.8	-1.3	453
	F.P.	3,894	306 <sup>1</sup> 2	26012	Cable & W	releas	2612	٠.		-	-	-
•	F.P.		102	97-2	Caradon B		101	-1	-	-		÷
100	F.P.	25.0	100	. 100	Downing H	VCT :	100			-	•	-
§40	F.P.	3.36	422	30	TEngles		34 2	+1	٠.	-	-	٠.
§140	F.P.	11.4	147 2	112-2	Heart of Mi	cition .	1122	-212	-	-	-	-
5	.F.P.			1502			180		-	-	-	-
100	F.P.	3.15	105 <sup>T</sup> 2	1022	Integrated	As Mg .	100		-	-		•
§110	F.P.	5.17	13012	122-2	Lady in Le	NO.	124 2	+1	<b>b</b> -	-	. •	· -
5	F.P.	a.76	11912	1122	Longbridge	inti .	1192		-	-	-	16.7
50	F.P.	19.8	5412	472	TNMT		501 <sub>2</sub>			_	-	-
§10	FP.	5.48	14%	. 12	Newmak	Tech	. 13		···· =	-	-	-
100					Penina AM		100			-		-
-	F.P.	20.3	7012		Petra Dia		69 2.		-	-	-	
-	F.P.	0.83	4912	1312	Do Warra	MB	4012	+4	· =	-	-	
143		21.B	15512		Qualcarant	,	15512		Q23%	-	1.5	-
§117	F.P.	16.2	12412	12012	Salehurst		12212		13.75	1,3	3.8	19.6
6	F.P.	10.1	612	5	<b>†South Bes</b>	ch Chie	64			-	-	-
§100	F.P.	10.B	10812	10212	Soccer In	restrant	10712		· '-	-	-	-
58	F.P.	5.04	4	312	Versalle G	UED	312	-4		-		-

	-							_		
FTSE GOLD MINES INDEX										
	May 26	% chy on dry	May 23	Year ago	Gross (Ilv yield %	P/E ratio	52 w	eck Low		
Gold Milner Index((31) as Regional Indices	1550.25	+0.4	1663,57	2306.63	2,18		2378.96	1494.60		
Africa (14) Australaulg (6) North America (11)	1751,14 1768,04 1486,40	+1.0	1748.20	3000.31 2575.40 2046,30		27,83 19,56 61,21	3144.05 2677.22 2126.45	1748.20		

	May 27	Day's chge%	May 23	May 22	May 21	Year	Div. ykski%	Net cover	PYE	Xd adj.	Total Fletum
SE 100	4681.6		4661.8			_		_			1993.9
SE 260	4508.0		4506.7							87.97	
SE 250 ex IT	4518.5	m.us	4518.9	4515.2	4514,7	4543.7				70.41	
SE 350	2265.6	+0.3	2257.7	2253.3	2249.3	1904.6	3.52	1.95		37.26	
SE 350 ex 11	2265.4	+0.3	2257.5	2253.2	2249.3	_	3.54	1.96		. 4.97	
SE 350 Higher Yield	2209.2	+0.3	2202.1	2196.0	2193.2	1830.1	4.51	1,83	15.17	43.31	1626.6
SE 350 Lower Yield	2327.0	+0.4	2318.2	2313.6	2310.5	1986.4	2.49	2.18	23.01	30.72	1657.2
SE SmallCap	2300.24		2299,81	2299.95	2301.57	2231.92	3.05	1.70	24.08	30.35	1947.2
SE SmallCap ex IT	2280.03		2291.01	2292.64	2294.75	2227.88	3.27	1.78		32.32	
SE All-Share	2223.91	+0.3	2216.70	2212.70	2209.21	1889.89	3.48	1.94		36.04	
SE All-Share ex IT	2223.A7		2216.27								1009.1

LINE JOS GV (I	22.00	TULE			-			1.00	17.30	. 4.35	IUIU.
FTSE 350 Higher Yield	2209.2	+0.3	2202.1	2196.0	2193.2	1830.1	4.51	1.83	15.17	43,31	1626.
FTSE 350 Lower Yield	2327.0	+0.4	2318.2					2.18		30,72	
FTSE SmallCap	2300.24		2299,81					1.70		30.35	
T'SE SmallCap ex IT	2280.03			2292.64				1.78		32.32	
TSE All-Share	2223.91										
			2216.70					1.94		36.04	
TSE All-Share ex IT	2223.A7		2216.27	2212,44	2208.97	•	3.53	1.98	18.15	4.80	1009.
I FTSE Actuaries Indu	istry \$	iecte	rs								
	-	Day's				Year	Dlv.	Not	P/E	Xd ad	. Tota
	May 27	chge%	May 23	May 22	May 21	800	yield%	COVER	ratio	ytd	Retu
In this or surpressions	4440.40	-00	_								
10 MINERAL EXTRACTION(20)	4419,19		4384.18					500		85.94	
12 Extractive Industries(5)	4485,70		4505.32					2.38		104.80	1374.
15 Oil, Integrated(3)	4562.93	+1.1	4513.29	4495.78	4473.28	3552.71	3.64	1.96	17.54	90.91	2100.
16 Oil Exploration & Prod(12)	3618,77	-0.2	3822,22	3630.87	3637.35	2483,22	1.60	2.22	35,30	36.78	2215.
O GEN INDUSTRIALS(268)	1928.30	09	1934.77	1020 00	1025 60	2404 65	440	100	_		
								1.80		33.01	
21 Building & Construction(35)	1383.40		1382.55					1.68		23.61	
2 Building Mattle & Merchs(30)	1867,67		1864.60					2.77		34.84	
3 Chemicals(26)	2353.74	+0,7	2337.84	2336.17	2328.94	2531.64	4.47	1,47	18.06	49,97	1167.
4 Diversified Industrials(16)	1351.96	-1.6	1373.89	1376,37	1387.91	1700.66	5.39	1,87	11.74	36.42	800.9
5 Electronic & Elect Equip(38)	2067.43	-0.5	2078.82	2065,41	2072,58	2462.99	3.81	1.56		14,36	
8 Engineering(69)	2497.60		2510,52					2.46		32.11	
7 Engineering. Vehicles(13)	2815.31		2812.41					±			
8 Paper, Pokg & Printing(27)	2234,74		2244.65							38.65	
								1,87		41.86	
9 Textiles & Apparel(14)	1042.14	00	1045,10	1044,32	1041,5/	1391.39	6.76	0.96	19.20	36.36	682.
0 CONSUMER GOODS(84)	4502,94	+0.5	4482.07	4491,40	4484.78	3555.37	3.37	1.81	20.45	84.74	1797
2 Alcoholic Beverages(7)	3357.53		3345.27					1.98		76.56	
3 Food Producers(25)	2959,79		2959.10					1.85		59.48	
4 Household Goods(17)	2939.16		2944.98					2.30			
6 Health Care(15)	2185.70		2175.13						10.37	54.72	1208.
7 Pharmaceuticals(18)								1.59		32.09	
	7128.31		7057.10					1.71		104.77	
8 Tobacco(2)	4649,24	-1.0	4697.26	4000,66	<u>4618.77</u>	43/5.21	5.82	1.87	11.46	147.58	1237.
0 SERVICES(271)	2680,38	-0.3	2688.65	2687.R1	2685.79	2537 24	294	1.97	21 59	36.38	1440
1 Distributors(30)	2734.97		2742.15					1.94			
2 Leisure & Hotels(31)	3450.46		3468.96							40.14	
3 Media(44)	4330,43		4341.88					1.77	26.58	<b>60.10</b>	1910.
4 Retailers, Food(15)								1.90	28.74	58.25	1607.
	2071.81		2102.43					2.21		50.87	
5 Retailers, General(53)	2097.92		2093.43					2.07		34,03	
7 Breweries, Pubs & Rest.(22)	3301,07		3305.58					2.21	16.76	33.86	1636.
8 Support Services(54)	3053.91		3051.12					2.66	27.63	22.11	1988.
9 Trænsport(22)	2815. <u>46</u>	0.6	2833,04	2653.56	2867,39	2425.15	3.50	1,30			
O UTILITIESENI	0000 45							1.00	27.44	30.52	1214
2 Electricity(9)			2012 64	AD40 04	0000 40			_		30,52	
C (100-11-0-11/3)	2806.15		2810.61			2372.45	4.98	1.50	16,85	22,49	1283
A Char Charle deser	3112,95	-0.2	311297	3131.29	3124.28	2372.45 2655.85	4.93 5.72	1.50	16,85	_	1283
	3112,95 1781,49	-0.2 -0.4	3118.97 1788.22	3131.29 1783.18	3124.28 1771.40	2372.45 2655.85 1200.57	4.98 5.72 8,85	1.50	16.85 10.83	22,49	1283. 1719.
6 Telecommunications(8)	31 12,95 1781,49 2268,16	-0.2 -0.4 -0.2	311297 1788.22 2272.73	3131.29 1783.18 2285.17	3124.28 1771.40 2297.31	2372.45 2655.85 1200.57 2012.88	4.93 5.72 8.85 3.87	1.50	16.85 10.83	22,49 22,08 68,13	1283. 1719. 1017.
6 Telecommunications(8)	3112,95 1781,49	-0.2 -0.4 -0.2	3118.97 1788.22	3131.29 1783.18 2285.17	3124.28 1771.40 2297.31	2372.45 2655.85 1200.57 2012.88	4.93 5.72 8.85 3.87	1.50 2.02 ‡	16.85 10.83 ‡	22,49 22,08 68,13 9,54	1283. 1719. 1017. 1075.
6 Telecommunications(8) 8 Water(12)	3112,95 1781,49 2268,16 2817,21	-0.2 -0.4 -0.2 +0.3	3118.97 1788.22 2272.73 2610.14	3131.29 1783.18 2285.17 2597.64	3124.28 1771.40 2297.31 2601.88	2372.45 2655.85 1200.57 2012.88 2175.14	4.93 5.72 6.85 3.87 5.69	1.50 2.02 ‡ 1.71 2.33	16.85 10.83 ‡ 18.90 9.43	22,49 22,08 68,13 9,54 0,00	1283. 1719. 1017. 1075. 1513.
6 Telecommunications(8) 8 Water(12) 9 NON-FINANCIALS(674)	3112,95 1781,49 2268,16 2817,21 2228,94	-0.2 -0.4 -0.2 +0.3	3118.97 1788.22 2272.73 2610.14 2228.10	3131,29 1783,18 2285,17 2597,84 2227,50	3124.28 1771.40 2297.31 2601.88 2224.60	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93	4.93 5.72 8.85 3.87 5.69 3.61	1.50 2.02 ‡	16.85 10.83 ‡ 18.90 9.43	22,49 22,08 68,13 9,54	1283. 1719. 1017. 1075. 1513.
6 Telecommunications(8) 8 Water(12) 9 NON-PINANCIALS(674) 0 FINANCIALS(106)	3112,95 1781,49 2268,16 2817,21	-0.2 -0.4 -0.2 +0.3	3118.97 1788.22 2272.73 2610.14	3131,29 1783,18 2285,17 2597,84 2227,50	3124.28 1771.40 2297.31 2601.88 2224.60	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93	4.93 5.72 8.85 3.87 5.69 3.61	1.50 2.02 ‡ 1.71 2.33	16.85 10.83 18.90 9.43 16.81	22,49 22,08 68,13 9,54 0,00 35,03	1283.1719.1017.1075.1513.1785.
6 Telecommunications(8) 8 Water(12) 9 NON-PINANCIALS(674) 0 FINANCIALS(106)	3112,95 1781,49 2268,16 2817,21 2228,94	-0.2 -0.4 -0.2 +0.3	3118.97 1788.22 2272.73 2610.14 2228.10	3131,29 1783,18 2285,17 2597,84 2227,50 4357,56	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93 2899.85	4.93 5.72 8.85 3.87 5.69 3.61	1.50 2.02 1.71 2.33 1.84 2.38	16.85 10.83 18.90 9.43 16.81	22,49 22,08 68,13 9,54 0,00 35,03	1283.1719.1017.1075.1513.1785.1
6 Telecontructions(8) 8 Water(12) 9 NON-FINANCIALS(074) 0 FINANCIALS(108) 1 Benks, Retall(5)	3112.95 1781.49 2268.16 2817.21 2228.94 4444.51 6767.29	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83	3131,29 1783,18 2285,17 2597,64 2227,50 4357,56 8552,64	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93 2899.85 3939.46	4.93 5.72 6.85 3.87 5.69 3.61 3.24 2.97	1.50 2.02 1.71 2.33 1.84 2.38 2.65	16.85 10.83 18.90 9.43 16.81 16.21 15.87	22,49 22,08 68,13 9,54 0,00 35,08 84,77 129,00	1283, 1719, 1017, 1075, 1513, 1765, 2004, 2316,
6 Telecommunications(8) 8 Water(12) 9 NON-FRIANCIALS(074) 0 FINANCIALS(106) 1 Banks, Refall(5) 3 Insurance(18)	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.4	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83 1788.18	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 1524.74	4.93 5.72 6.85 3.67 5.69 3.61 3.24 2.97 4.86	1.50 2.02 ‡ 1.71 2.33 1.84 2.85 2.65 2.52	18,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18	22,49 22,08 68.13 9,54 0,00 35,03 84,77 129,00 54,22	1283. 1719. 1017. 1975. 1513. 1785. 2004. 2316. 1423.
6 Telecommunications(8) 8 Water(12) 9 NON-FINANCIALS(074) 0 FINANCIALS(106) 1 Benica, Retail(8) 3 Insurance(18) 4 Life Assurance(7)	3112.95 1781.49 2268.16 2817.21 2228.94 4444.51 6767.29 1781.44 5109.30	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.4 +0.8	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83 1788.18 5088.93	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 5094.12	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5062.61	2372.45 2655.85 1200.57 2012.66 2175.14 2012.93 2899.85 3939.46 1524.74 3508.80	4.98 5.72 6.85 3.87 5.69 3.61 3.24 2.97 4.86 3.48	1.50 2.02 1.71 2.33 1.84 2.85 2.65 2.62 1.96	18,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48	22.49 22.08 68.13 9.54 0.00 35.08 84.77 129.00 54.22 121.00	1283. 1719. 1017. 1075. 1513. 1765. 2004. 2316. 1423. 2231.
6 Teleconymunications(8) 8 Water(12) 9 NON-FINANCIALS(074) 0 FINANCIALS(106) 1 Benka, Refall(5) 3 Insurance(18) 4 Life Assurance(7) 7 Other Financial(29)	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 3271,90	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.4 +0.8 +0.4	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83 1788.18 5088.93 3258.83	3131.29 1783.18 2285.17 2597.64 2227.50 4357.56 8552.64 1811.23 5094.12 3255.76	\$124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5062.61 3257.10	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93 2899.85 3939.46 1524.74 3508.89 2739.89	4.98 5.72 8.85 3.67 5.69 3.61 3.24 2.97 4.86 3.48 3.30	1.50 2.02 ‡ 1.71 2.33 1.84 2.85 2.65 2.62 1.96 1.88	16.85 10.83 18.90 9.43 16.81 16.21 15.87 10.18 18.48 20.12	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26	1283. 1719. 1017. 1975. 1513. 1785. 2004. 2316. 1423. 2231. 1935.
6 Telecommunications(8) 8 Water(12) 9 NON-FINANCIALS(074) 0 FINANCIALS(106) 1 Benks, Refall(5) 3 Insurance(18) 4 Life Assurance(7) 7 Other Financial(29)	3112.95 1781.49 2268.16 2817.21 2228.94 4444.51 6767.29 1781.44 5109.30	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.4 +0.8 +0.4	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83 1788.18 5088.93	3131.29 1783.18 2285.17 2597.64 2227.50 4357.56 8552.64 1811.23 5094.12 3255.76	\$124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5062.61 3257.10	2372.45 2655.85 1200.57 2012.88 2175.14 2012.93 2899.85 3939.46 1524.74 3508.89 2739.89	4.98 5.72 8.85 3.87 5.69 3.61 3.24 2.97 4.86 3.48 3.30	1.50 2.02 1.71 2.33 1.84 2.85 2.65 2.62 1.96	16.85 10.83 18.90 9.43 16.81 16.21 15.87 10.18 18.48 20.12	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26	1283. 1719. 1017. 1975. 1513. 1785. 2004. 2316. 1423. 2231. 1935.
6 Telecommunications(8) 8 Water(12) 9 NON-FINANCIALS(674) 10 FINANCIALS(106) 11 Banies, Retall(5) 13 Insurance(18) 14 Life Assurance(7) 17 Other Financial(29) 18 Property(44)	3112,95 1781,49 2268,16 2817,21 2226,94 4444,51 6767,29 1781,44 5109,30 3271,90 2038,53	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.4 +0.8 +0.4 +0.3	\$118.97 1788.22 2272.73 2610.14 2228.10 4387.09 6639.83 1788.18 5068.93 3268.83 2033.55	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 5094.12 3255.76 2029.07	\$124.28 1771.40 2297.31 2601.88 2224.60 4348.71 6548.53 1803.26 5062.61 3257.10 2010.68	2372.45 2655.85 1200.57 2012.66 2175.14 2012.93 2698.65 3939.46 1524.74 3508.69 2739.69 1531.69	4.98 5.72 6.85 3.67 5.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15	1.50 2.02 ‡ 1.71 2.33 1.84 2.85 2.65 2.52 1.96 1.88 1.29	16,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25	1283. 1719. 1017. 1975. 1513. 1785. 2004. 2316. 1423. 2231. 1935. 1299.
66 Telecommunications(8) 88 Water(12) 99 NON-FINANCIALS(674) 10 FINANCIALS(106) 11 Banks, Retall(5) 13 Insurance(18) 14 Life Assurance(7) 17 Other Financial(29) 18 Property(44) 10 INVESTMENT TRUSTS(127)	3112,95 1781,48 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 3271,90 2039,53 3416,57	-0.2 -0.4 -0.2 +0.3 +1.9 +0.4 +0.8 +0.4 +0.3	3112,97 1788,22 2272,73 2610,14 2228,10 4387,09 6639,83 1788,18 5088,93 3268,83 2083,55 3402,44	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 5094.12 3255.76 2029.07 3388.80	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5062.61 3257.10 2010.68 3382.58	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 1524.74 3508.69 2739.69 1531.69	4.98 5.72 6.85 3.67 5.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15	1.50 2.02 ‡ 1.71 2.33 1.84 2.85 2.65 2.62 1.96 1.88	16,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26	1283: 1719. 1017. 1975. 1513. 1765. 2004. 2316: 1423. 2231. 1935. 1299.
66 Telecommunications(8) 88 Water(12) 99 NON-FINANCIALS(674) 10 FINANCIALS(106) 11 Banks, Retall(5) 13 Insurance(18) 14 Life Assurance(7) 17 Other Financial(29) 18 Property(44) 10 INVESTMENT TRUSTS(127)	3112,95 1781,49 2268,16 2817,21 2226,94 4444,51 6767,29 1781,44 5109,30 3271,90 2038,53	-0.2 -0.4 -0.2 +0.3 +1.9 +0.4 +0.8 +0.4 +0.3	3112,97 1788,22 2272,73 2610,14 2228,10 4387,09 6639,83 1788,18 5088,93 3268,83 2083,55 3402,44	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 5094.12 3255.76 2029.07 3388.80	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5062.61 3257.10 2010.68 3382.58	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 1524.74 3508.69 2739.69 1531.69	4.98 5.72 6.85 3.67 5.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15	1.50 2.02 1.71 2.33 1.84 2.85 2.65 2.52 1.96 1.88 1.29 1.18	16,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97 50,88	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54	1283: 1719. 1017. 1075. 1513. 1765. 2004. 2316: 1423. 2231. 1935. 1299.
16 Telecommunications(8) 88 Water(12) 15 NON-FINANCIALS(874) 10 FINANCIALS(106) 11 Banks, Retail(5) 13 Insurance(18) 14 Life Assurance(7) 17 Other Financial(29) 18 Property(44) 10 INVESTMENT TRUSTS(127) 19 FTSE All-Share(907)	3112,95 1781,48 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 3271,90 2038,53 3416,57 2223,91	-0.2 -0.4 -0.2 +0.3 +1.3 +1.9 +0.8 +0.4 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2228,10 4387,09 6639,83 1788,18 5088,93 3258,83 2033,25 3402,44	3131.29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 3255.76 2029.07 3368.80 2212.70	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.58 3382.58 2209.21	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 1524.74 3508.69 2739.69 1531.69	4.98 5.72 8.85 3.67 5.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15 2.18	1.50 2.02 1.71 2.33 1.84 2.85 2.52 1.96 1.88 1.29 1.18	16,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97 50,88 18,54	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54 38,04	1283: 1719: 1017: 1075: 1513: 1765: 2004: 2316: 1423: 2231: 1935: 1299: 1219:
44 Gas Distribution(2) 45 Telecommunications(8) 48 Water(1;2) 49 NON-FINANCIALS(674) 40 FINANCIALS(106) 41 Banks, Refall(8) 43 Insurance(18) 44 Life Assurance(7) 57 Other Financial(29) 68 Property(44) 60 INVESTMENT TRUSTS(127) 65 FTSE All-Share(807) 65 FTSE All-Share (807)	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 5109,30 3271,90 2038,53 3416,57 2223,91 2223,47	-0.2 -0.4 -0.2 +0.3 +1.9 +0.4 +0.8 +0.4 +0.3 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2228,10 4387,09 6639,83 1788,18 5068,93 3258,83 2083,55 3402,44 2216,70 2216,27	3131 29 1783.18 2285.17 2597.84 2227.50 4357.56 8552.64 1811.23 3255.76 2029.07 3368.80 2212.70 2212.44	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.58 3382.58 2208.21 2208.97	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 31524.76 3508.69 2739.89 1531.59 1889.89	4.98 5.72 6.85 3.67 5.69 3.61 3.24 2.97 4.86 3.45 3.30 8.15 2.18 3.48 3.53	1.50 2.02 1.71 2.33 1.84 2.85 2.65 2.52 1.96 1.88 1.29 1.18	16,85 10,83 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97 50,88 18,54	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54	1283. 1719. 1017. 1975. 1513. 1785. 2004. 2316. 1423. 1298. 1219. 1962.
6 Telecommunications(8) 8 Water(12) 9 NON-FENANCIALS(874) 15 Benies, Refail(8) 15 Insurance(18) 14 Life Assurance(7) 17 Other Pinancial(29) 18 Property(44) 10 INVESTMENT TRUSTS(127) 19 FTSE All-Share(897) 15 FTSE All-Share ex IT(780)	3112,95 1781,48 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 3271,90 2038,53 3416,57 2223,91	-0.2 -0.4 -0.2 +0.3 +1.9 +0.4 +0.8 +0.4 +0.3 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2226,10 4387,09 6639,83 1788,18 5068,93 3258,83 2033,55 3402,44 2216,70 1290,32	3131 29 1788.18 2285.17 2597.50 4357.56 4357.56 4357.56 4357.56 2029.07 3398.80 2212.70 2212.44	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.68 3382.58 2209.21 2208.97	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 3594.69 2739.69 1531.59 3231.36	4.93 5.72 8.85 3.67 6.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15 2.18 3.48 3.53	1.50 2.02 1.71 2.33 1.84 2.85 2.52 1.96 1.88 1.29 1.18	16,85 10,83 2 18,90 9,43 16,81 16,21 15,87 10,18 18,48 20,12 30,97 50,88 18,54 16,15	22,49 22,08 68,13 9,54 0,00 35,08 84,77 129,00 54,22 121,00 38,26 15,25 28,54 4,80	1283. 1719. 1017. 1975. 1513. 1765. 2004. 2316. 1423. 1296. 1219. 1962. 1009.
6 Telecommunications(8) 8 Water(12) 9 NON-FENANCIALS(674) 1 Banks, Retail(5) 1 Banks, Retail(5) 4 Life Assurance(16) 4 Life Assurance(7) 7 Other Pinancial(29) 8 Property(44) 0 INVESTMENT TRUSTS(127) 9 FTSE All-Share(997) 5 FTSE All-Share ex IT(780)	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 5109,30 3271,90 2038,53 3416,57 2223,91 2223,47	-0.2 -0.4 -0.2 +0.3 +1.9 +0.4 +0.8 +0.4 +0.3 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2226,10 4387,09 6639,83 1788,18 5068,93 3258,83 2033,55 3402,44 2216,70 1290,32	3131 29 1788.18 2285.17 2597.50 4357.56 4357.56 4357.56 4357.56 2029.07 3398.80 2212.70 2212.44	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.68 3382.58 2209.21 2208.97	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 3594.69 2739.69 1531.59 3231.36	4.93 5.72 8.85 3.67 6.69 3.61 3.24 2.97 4.86 3.48 3.30 8.15 2.18 3.48 3.53	1.50 2.02 1.71 2.33 1.84 2.85 2.65 2.62 1.96 1.88 T.29 1.18 1.94 1.95	16,85 10,83 ‡ 18,90 9,43 16,81 16,81 15,87 10,18 18,48 20,12 30,97 50,88 18,54 16,15	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54 4,80 17,31	1283. 1719. 1017. 1975. 1513. 1765. 2004. 2316. 1423. 12231. 1296. 1219. 1962. 1009.
6 Telecommunications(8) 8 Water(12) 9 NON-FRIANCIALS(874) 0 FINANCIALS(108) 1 Banks, Refall(5) 3 Insurance(18) 4 Life Assurance(7) 7 Other Financial(29) 8 Property(44) 0 INVESTMENT TRUSTS(127) 9 FTSE All-Share(907) 5 FTSE All-Share ox (T(780) SE Fledgling SE Fledgling ex (T	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 3271,90 2038,53 3416,57 2223,91 2223,47 1287,77 1300,84	-0.2 -0.4 -0.3 +1.3 +1.9 +0.4 +0.8 +0.4 +0.3 +0.3 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2228,10 4387,09 6398,83 1788,18 5088,93 3268,83 2083,55 3402,44 2216,70 2218,27 1290,32 1304,23	3131_29 1783_18 2285_17 2597_50 4357_50 4357_50 4357_50 4357_50 4357_50 2029_07 3386_80 2212_70 2212_44 1290_49 1305_37	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.68 3382.58 2209.21 2208.97 1291.77 1307.23	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 3594.69 2739.69 1531.59 3231.36	4.93 5.72 8.85 3.67 5.69 3.61 3.24 2.97 4.86 3.46 3.30 8.15 2.18 3.48 3.53	1.50 2.02 ‡ 1.71 2.33 1.84 2.86 2.62 1.96 1.88 1.29 1.19 1.94 1.95 0.79 0.78	16,85 10,83 ‡ 18,90 9,43 16,81 16,81 15,87 10,18 18,48 20,12 30,97 50,88 18,54 16,15 52,19 48,82	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54 4,80 17,31 16,37	1283. 1719. 1017. 1975. 1513. 1765. 2004. 2316. 1423. 2231. 1935. 1299. 1219. 1962. 1009. 1388.
6 Telecommunications(8) 8 Water(12) 9 NON-FRIANCIALS(074) 0 FINANCIALS(106) 1 Banks, Retall(5) 3 Insurance(18) 4 Lifts Assurance(7) 7 Other Financial(29) 8 Property(44) 0 INVESTMENT TRUSTS(127) 9 FTSE AH-Share(907) 5 FTSE AH-Share ex IT(780)	3112,95 1781,49 2268,16 2817,21 2228,94 4444,51 6767,29 1781,44 5109,30 2038,53 3418,57 2223,91 2223,47	-0.2 -0.4 -0.3 +1.3 +1.9 +0.4 +0.8 +0.4 +0.3 +0.3 +0.3 +0.3	3112,97 1788,22 2272,73 2610,14 2226,10 4387,09 6639,83 1788,18 5068,93 3258,83 2033,55 3402,44 2216,70 1290,32	3131_29 1783_18 2285_17 2597_50 4357_50 4357_50 4357_50 4357_50 4357_50 2029_07 3386_80 2212_70 2212_44 1290_49 1305_37	3124.28 1771.40 2297.31 2601.88 2224.60 4346.71 6546.53 1803.26 5082.61 3257.10 2010.68 3382.58 2209.21 2208.97 1291.77 1307.23	2372.45 2655.85 1200.57 2012.86 2175.14 2012.93 2899.85 3939.46 3594.69 2739.69 1531.59 3231.36	4.93 5.72 8.85 3.67 5.69 3.61 3.24 2.97 4.86 3.46 3.30 8.15 2.18 3.48 3.53	1.50 2.02 ‡ 1.71 2.33 1.84 2.86 2.62 1.96 1.88 1.29 1.19 1.94 1.95 0.79 0.78	16,85 10,83 ‡ 18,90 9,43 16,81 16,81 15,87 10,18 18,48 20,12 30,97 50,88 18,54 16,15	22,49 22,08 68,13 9,54 0,00 35,03 84,77 129,00 54,22 121,00 38,26 15,25 28,54 4,80 17,31 16,37	1283. 1719. 1017. 1975. 1513. 1765. 2004. 2316. 1423. 2231. 1935. 1299. 1219. 1962. 1009. 1388.

**A** Hourly movements Open 9.00

4861.2 4675.8 4681.0 4687.0 4679.8 4689.1 4686.0 4682.8 4579.9 4682.4 4661.2 4511.1 4510.5 4512.0 4512.7 4512.3 4512.2 4510.8 4510.0 4508.6 4512.8 4508.0 2257.9 2263.5 2268.1 2268.1 2262.2 2268.9 2267.5 2268.1 2264.9 2270.1 2257.9 2300.37 2300.56 2300.88 2300.68 2300.83 2300.38 2300.36 2300.36 2300.87 2299.99 2216.92 2222.08 2227.64 2226.25 2223.57 2226.94 2225.69 2224.44 2223.35 2228.11 2216.82 FTSF 250 FTSE SmallCar Time of FTSE 100 Day's high: 10:15 AM Day's low: 8:50 AM. FTSE 100 1997 High: 4881.6 (27/05/97) Low: 4056.6 (10/01/97)
Time of FTSE AM-Share Day's high: 10:15 AM Day's low: 8:30 AM. FTSE AM-Share 1997 High: 2223.90 (27/05/97) Low: 1999.78 (12/01/97) Further information is available on http://www.ftse.com or contact FTSE international on +44 (0)171 448 1810.

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† Sector P/E ratios greater than 80 and net covers greater than 30 are not show

10.00



16.10 High/de

### **CONTRACTS & TENDERS**

HZ - HRVATSKE ZELJEZNICE - CROATIAN RAILWAYS Mihanoviceva 12 Zagreb, Croatia

Considering the Statutes on Goods and Services Purchase and Contract Award Procedures (National sazette no. 33/97 of March 28, 1997) HZ-Hrvatske zeljeznice (Croatian Railways)

INTERNATIONAL TENDERS FOR DELIVERY AND ASSEMBLY OF THE GROUND-TO-TRAIN RADIO SYSTEM ALONG "LIKA" RAILWAY LINE

The purchase objects are:

Estimated equipment for the ground-to-train radio system I. Radio dispatching center pcs pcs pcs pcs km 2. Base station 3. Tandem Distributor 4. Base station box 5. Antenna mast 6. Antenna cable Telecommunications cable

8. Power supply cable Antenna
 Mobile equipment 11. Leakly coaxial cable The ground-train radio exchanges are located in Ostarije, Gospic, Knin and Split. Tenders are invited from companies with successful quality insurance system provided with

ISO 9000 standards' certificate issued by authorised independent institution. The bidding companies should be able to supply credit in 100% amount for designing, necessary measurements, equipment delivery, assembly and setting the system in motion. The tenders should be prepared considering the bidding documentation that can be obtained at

HZ - Croatian Railways, HZ - Infrastructures, Department for Signalling and mications, Trg kralja Tomislava 11 (first floor, room 102), Zagreb, Croatia (phone +385 1 18 31 05, fax: +385 1 18 28 05) with preliminary payment in the amount of 3.600 km on the giro account no. 30101-601-85044 at Privredna banka Zagreb or 1000 DM on the foreign currency account no. 30101-620-37-7000280-0182800-121474 at the same bank. The tender has to contain:

I. Individual and total prices of the equipment and work. Spare equipment and spare parts for two years' maintenance.

Tools and instruments for current maintenance, testing and measurements.

The bidder's references for delivery and assembly of the tendered equipment to the railway companies members of UIC (International Union of Railways) and to HZ. Spare parts catalogue in Croatian language on floppy discs. Guarantee period for equipment, work and system.

Sections of the ground-to-train radio system accomplishment. VI The tender with more acceptable loan conditions regarding grace period, interest rate and

Payment and loan conditions.

repayment period will be preferred. The tenders should be sent to the following address HZ-HRVATSKE ZELJEZNICE HZ-INFRASTRUKTURA

Trg kralja Tomislava 11/I 10000 Zagreb, Crostia VIII The tender should be sent in double sealed envelope. Both outside and inside envelopes should have visible sign:

HZ-HRVATSKE ZELJEZNICE HZ-INFRASTRUKTURA Elektrotehnicki poslovi Trg kralja Tomislava 11/1

10000 Zagreb, Croatia "NE OTVARATI - DO NOT OPEN - TENDER FOR DELIVERY AND ASSEMBLY OF GROUND-TO-TRAIN RADIO SYSTEM ALONG THE LIKA RAILWAY LINE"

Along with the inside envelope the outside envelope should contain the bidder's address (for the return of tenders that come with delay) The tenders should be written in English or Croatian.

IX Only the tenders received by 11.00 on the 7th July, 1997 will be taken in consideration.

The opening of the tenders will take place on 7th July, 1997 at 12.00 noon at HZ-Infrastructure

headquarters, Zagreb, Trg kraija Tomislava 11, room no. 102.

XI The results of the bidding procedure will be sent to bidders within 30 days.

**HZ-HRVATSKE ZELJEZNICE** 

General Motors Corporation Notice is hereby given that resulting from the corporation's declaration of a dividend of \$0.50 (gross) per share of the contained or \$3.59 (grous) per states of the common stock of this corporation payable on 10 June 1997 there will become due in respect of the bearer depository receipts a gross distribution of 2.50 cents per unit. The depositary will give further notice of the sterling equivalent of the net distribution per unit payable on and after the 17th June 1997. All claims must be accessed by the common the common than the common accompanied by a completed claim form and USA tax declaration obtainable from the depositary. Claimants other than UK baoks and members of the Stock Barchys Bank PLC BGSS London Counter Services, 8 Angel Court, London ECZR 7HT



world Stock Markets | Record | Color | Col | Color | Colo 20100231 201 License Constitution of the Constitution of th 11.355 5.4400 3.475 3.475 4.250 3.475 4.250 4.250 4.425 5.425 5.425 6.445 11.445 6.445 11.445 6.445 11.445 6.445 11.445 6.445 11.445 6.445 11.445 6.44 ARE RESIDENT OF THE PROPERTY O Rockwell - a world leader in industrial automation, semiconductor systems and avionics & communication. AGMAND AMAGE AND AMAGE A 🗘 Rockwell THE RESERVE OF THE RE 17.00 11.00 1.80% 1.24% 1.25% | NOTICES | 10.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16.00 | 16 ALISTRALIA (May 27 / Austs) US INDICES # TOKYO - MOST ACTIVE STOCKS: Tuesday, May 27, Change on day +75 +1 +14 +32 +20 Closing Prices 857 239 469 374 2180 Change on day -8 -9 +49 +29 +10 Stocks Traded 14.3m 7.4m 4.9m 4.4m 4.4m Closing Prices 542 351 992 647 1380 Traded 4,0m 3,4m 3,3m 3,3m 3,2m 

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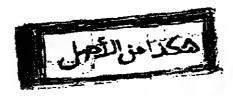
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# **Dow rises** on merger reports

US blue chips shrugged off early weakness at midsession, helped by a technology stocks rally and by takeover speculation, writes Jane Martinson in New York.

The Dow Jones Industrial Average rose 39.97 to 7385.88 at 1pm, erasing earlier losses. Interest rate fears had been blamed for some of tha earlier deterioration. The 30-year benchmark note fell ± to 95, pushing the yield above the psychologically important 7 per cent barrier.

The subsequent rally was led by AT&T as the market reacted favourably to reports thet the telecommunications group was in merger discussions with SBC Communications. AT&T, e Dow component rose \$1% or 4 per cent to \$37%, while SBC gained \$% or 1.5 per cent to \$37%. Mr Eric Miller, chief

investment officer at Donaldson Lufkin & Jenrette, said thet the bond market would not depress share prices significantly until the vield went "decisively above the 7 per cent barrier". He predicted further ehort-term gains in the market, chiefly because "the Fed is on hold" after failing to raise interest

The technology-driven Nasdaq composite index treal gave up 65 cents to showed little sensitivity to the interest rate outlook with strong and early gains. lt rose 18.82 to 1.408.54. A strong performance last ern Telecom 70 cents to week helped the index beat C\$117.30,

tion. Intel, Microsoft and Dell were among the gainers. The Russell 2000, the smaller company index that

records last set in January

before it suffered a correc-

has also underperformed against the blue chips over the past year, similarly shrugged off interest rate fears. The last time the benchmark yield breached the 7 per cent barrier the index suffered a month-long correction. Yesterday it rose The more broadly-based

\$ & P 500 rose 4.03 to 851.06. IBM and Boeing were among blue chip gainers. The former flirted with an all-time closing high et \$177%, up \$4% or 2.5 per cent following an upbeat analysts' presentation in the past month. Boeing was hit by profittakers last week after the European Union expressed concerns over competition.

TORONTO moved lower as the rally of the past three seecions eparked profit-taking. Golds made ground, but all other leading sectors retreated. At noon, tha 300 composite index was off 53.73 at 6,437.40.

Banks showed clear weakness ahead of first-quarter results statemente from Bank of Montreal and Bank of Nova Scotia. Bank of Mon-C\$54.40 and Bank of Nova Scotia 35 cents to C\$58.45.

Alcan Aluminium shed 40 cents to C\$49.50 and North-

### Mixed start for leaders

early trading. MEXICO CITY opened flat as ADR weakness on Wall Street filtered into the market. With talk of US fading, the Cifra retail 13.20 pesos, while Ahmsa, the steelmaker, dipped 12 the IBC index.

Leading Latin American centavos to 18.10 pesos. At stock markets were mixed in midsession the IPC index was off 18.09 at 3,966,93.

SANTIAGO also edged lower, the IPSA index showing a decline of 0.26 to 125.08 a deal with Wal-Mart of the at midsession. But CAR-ACAS pushed higher to rack chain shed 10 centavos to up a midsession improvement of 41.24 to 6,868.74 on

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Austria	+3.08	+6.65	+14.18	+14.37	+9.37	+4.19
Belglum	+1.14	+4.27	+31.72	+21.76	+16.34	+10.8
Denmark	-0.44	+5.72	+41.72	+20.54	+15.93	+10.4
Finland	+2.30	+9.20	+56.25	+26.09	+19.59	+13.9
France	-0.79	+7.51	+29.77	+18.20	+13.24	+7.8
Germany	-0.02	+6.07	+38.81	+23.47	+16.15	+12.5
Ireland	-0.34	+7.48	+28.32	+18.01	+10.66	+5.4
Italy	-0.76	+2.52	+17.66	+19.60	+14.61	+9.1
Netherlands	+1.23	+6.67	+40.94	+23.44	+17.94	+12.35
Norway	+2.97	+5.42	+35.82	+16.82	+11.17	+5.90
Spain	+2.70	+11.86	+59.42	+27,10	+21.71	+15.8
Sweden	+3.19	+11.25	+47.88	+23.24	+18.35	+10.8
Switzerland	+0.44	+8.38	+43.87	+30.67	+30.89	+24.6
UK	-0.60	+5.83	+20.89	+11.13	+11.13	+5.8
EUROPE	+0.15	+6.77	+31.30	+18.63	+15.77	+10.2
Australia	+1.58	+4.70	+10.41	+8.22	+9.52	+4.3
Hong Kong	+2.24	+11.42	+17.37	+0.30	+5.23	+0.24
Indonesia	+0.46	-1.73	n.a.	+1.94	+3.55	-1.3
Japen	-0.90	+5.30	-8.23	+1.77	+7.46	+2.3
Malaysia	+4.28	-1.15	-4.76	-12.80	-7.58	-11.97
New Zealand	+0.30	+3.52	+9.22	-2.07	+0.54	-4.24
Philippines	+3.33	-8.46	п.а.	-21.80	-18.15	-22.04
Singapore	+0.72	+3.99	-5.46	-5.11	-2.70	-7.9
Thailand	+6.58	-20.69	-62.97	-32.92	-29.60	-32.99
Canada	+3.30	+10.78	+26.91	+9.76	+15.00	+8.5
USA	+2.06	+10.73	+24.46	+13.54	+16.25	+13.5
Brazii,	+1.75	+6.86	+65.94	+40.20	+40.20	+36.13
Mexico	+2.47	+5.33	+17.05	+17.95	+20.00	+17.85
South Africa	-1.39	-0.25	+3.59	+6.46	+16.89	+11.3
WORLD INDEX	+1.04	+8.27	+18.11	+11.81	+15.21	+9.7

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NATIONAL AND REGIONAL MARKETS

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The World Index (2473).....248.37

# Sell-off fears weaken Deutsche Telekom

Domestic considerations took over in FRANKFURT. From looking at 3,700 early in the day, and an all-time intra-day high of 3,691.56, the Dax index came back with a weak bond market to close 3.88 lower at an Ibisindicated 3.665.43.

Turnover was up from DM10.2bn to DM10.3bn. The German government's funding requirements, and

their potential effect on Deutsche Telekom, came hack to haunt investors. The company came to the market, arguably overpriced.

in mid-November, the shares had a couple of months in the doghouse and were restored to favour with a gain of 37.7 per cent, from DM29.88 to DM41.13, over the four-month period to May 12. Yesterday, Deutsche Telekom fell DM1.33 or 3.3 per cent to DM38.72. First, Bonn sources were reported as saying that the

government planned to sell

287m Telekom shares in

1997, although new share-

holders were originally

promised that the government stake would be held until after the millenium. Secondly, just before the Ibis close. Telekom itself said that it would keep its right to a capital increase, meaning more potential supply for the market to absorb, even if the government went ahead and sold its stake.



Other domestic sector news got a mixed reaction. Metro, the retailing conglomerate, was feted with a DM6.90 or 3.9 per cent gain at DM184.40. Metro's results were slightly better than expected, said Mr William Cullum at Paribas. There were indications that its profits were moving reasonably vigorously in the right direction and the company said yesterday that it might well bid for AVA, the food hypermarket group, which itself rose DM35 or 6.7 per cent to DM555.

However, there was reaction in the construction industry, which had seen occasional bouts of bottom fishing this year. Bilfinger & Berger produced DVFA earnings figures below analysts' targets, and fell DM2 or 3 per cent to DM65. The

analysts said that its performance did not compare with that of Hochtlef, but Hochtief, unfortunately, fell DM2.40 or 3.1 per cent to

PARIS steadled. Off 108 points on Monday on political uncertainty, the CAC 40 index clawed back 25.60 to 2,680.34 after dropping to 2,641.88 early in the session.

"The departure of Juppé shows that the Chirac camp are determined to wrest the initiative if possible. It'a going to be a volatile ride until Sunday's final round in the voting, and it could get even bumpier once the result is known," said one

In spite of yesterday's

modest recovery for shares,

bourse sentiment was said to be "still very fragile". Low turnover was a direct reflection of this, with less than 12m shares changing hands. Renault stayed out of favour, losing FFr2.10 to FFr144.50 amid talk that a change of government could dilute its restructuring plans. Worries that its merger with the state-owned Aerospatiale could be vetoed left Dassault FFr62 lower at

On the upside, Air Liquide rebounded FFr31 or 8.5 per cent to FFr910 as Monday'e upbeat presentation to analysts lifted it above the

MADRID galloped to yet another high, telling itself

Oki Electric Industry.

Harima Heavy Industries,

which also announced lack-

lustre earnings, fell Y23 to

Two banks which posted

recurring losses for the busi-

ness year paid the price; Nip-

pon Credit Bank fell Y8 to

Y239 and Nippon Trust Bank by Y26 to Y380.

General contractors retreated after a government

panel on fiscal reform rec-

ommended large cuts in pub-

lic works spending. Shimizu

slid Y14 to Y700 and Kajima

Y14 to Y646.

FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 18.00 14.00 15.00 Close Hourty changes FTSS Surchark 100 2372.25 2372.76 2371.53 2372.74 2373.48 2373.56 2372.02 2370.09 FTSS Surchark 200 2334.86 2398.14 2398.11 2385.76 2397.52 2394.82 2395.00 2392.37

Naty 20 Kiny 19 May 23 May 22 May 21 2397.33 2342.61 2359.41 2375.09 2354.38 2355.14 2381,76 2385.22 May: 100 - 2374.67; 200 - 2400.04 Laudiny: 100 - 2396.92 200 - 2380.45. † Philis

that although a new coalition in France might bring a hoed jumped Fl 2.40 to watered down version of Fl 65.40 following a broker European monetary union, Spain could still profit from Emu as long as it happened on time. The general index about the Roche acquisition rose 7.03 or 1.2 per cent to

Communications led the sector gains with a rise of 2.1 per cent, Telefonica putting on Pta95 at Pta4,520 in heavy trade bolstered by foreign buying.

Gas Natural added Pta920 or 3.2 per cent at Pta29,800 after news of a four for one ehare split and, in banks, Santander put on Pta200 et Pta12,750 after it announced the purchase of a majority stake in an Argentine bank

AMSTERDAM eased lower to finish with the AEX index down 6.06 et 806.13. Dealers said that eelling pressure was relatively light. Nedlloyd was the one

index stock to stay upright, adding 10 cents to F1 47.70. PolyGram was the back marker, off Fl 2.00 or 2.1 per

In Osaka, tha OSE average fell 121.24 to 20,758.15 and

volume edged down to 12.3m

shares. In London, the ISE/

Nikkei 50 index rose 5.89 to

JAKARTA moved ahead

but activity was said to be

low ahead of tomorrow's

general election. The com-

posite index gained 5.65 or

There was bargain hunt-

ing among higger capitalisa-

tion stocks and it was a rela-

tively busy day for some

smaller caps. One of these,

Mas Murni, a property

group, topped the activity

charts, trading 33.1m shares

0.9 per cent to 668.85 in mod-

est turnover of Ro315hm.

Among second liners, Pakrecommendation. Océ added FI 5.80 to FI 247.80.

ZURICH thought again of Boehringer, decided that short-term earnings dilution might have longer term advantages and left the certificates SFr190 higher at SFr13,195. The broad market, however, was unsettled by early weakness in the Dow and by US consumer confidence data at a 28-year high. The SMI index closed 6.7

lower et 5,190.0. MILAN moved higher, helped by reports that the government was planning to reduce inter-connection charges for mobile phone operators. Stet added L143 to L8.675 and Tim gained L45 to L4.680. Olivetti, which has a sizeable stake in the sector via its Omnitel unit, gained L7.90 to L505. At the close the Mibtel index was up 84

at 12,337. VIENNA squeaked to a third consecutive record

on continued talk of a possi-

ble takeover or rights issue.

profit-taking with the

or 0.9 per cent to 8,123.26 on

turnover, described as

muted, at T\$73.6bn. Trading

focused heavily on electron-

ics shares, Winbond gained T\$1.10 to T\$38.90 and Acer

T\$0.50 to T\$76.50, but there

was heavy selling elsewhere

in the sector, which ended

SINGAPORE moved, the

Straits Times Industrial

index closing 19.69 higher at

off 1.3 per cent.

TAIPEI closed lower on

and rising Rp125 to Rp1,050 buying by a small number of

weighted index slipping 71.40 - tion, leapt 21 cents or 7.3 per

2,076.01. However, brokers its own B share index up 4.73

noted signs of late, concerted or 3.2 per cent at 151.07.

flurry of profit-taking left the ATX index only 1.58 higher at 1,310.7. Mayr-Melnhof, the cartonboard maker, caught up with the broad market with a gain of Sch24.10 or 4 per cent at Sch627.10; but Bank Austria prefs fell Sch9.20 to Sch436 after Vienna's ruling city coalition agreed to sell a 49 per cent voting stake, heralding Austria's biggest bank privatisation to date.

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Fig. 1

ISTANBUL, which dropped last week on political uncer-tainty, enjoyed a 3.6 per cent rebound: but caution remained, even after press reports suggested that Mr Necmettin Erbakan, Turkey's Islamist prime minister, had agreed to an army plan to sack scores of Islamist officers at yesterday's Supreme Military Council meeting. The IMKB-National 100 index closed 53 higher at 1.523.

PRAGUE'S RPIX index recovered a further 60.8 or 8.2 per cent to 1,043.5, following a drop of 29.2 per cent in the real-time index in the three months to May 21.

This followed a sharp fall in the koruna after the abandonment of the currency's link to the US dollar. But analysts warned that the euphoria would fade as investors faced the reality of high interest rates, and poor corporate fundamentals.

Written and edited by William

investors, and said that It

in systems network integra-

cent to S\$3.10 on a newspa-

per report that it was fea-

tured as one of the top Sing-

apore stock picks in a US

SHANGHAI saw institu-

tional support buying of

shares with a heavy index

weighting, and the B share

index rose 3.625 or 4.4 per

cent to 85.763; SHENZHEN,

recently more volatile,

staged a recovery that left

Datacraft Asia, a specialist

# Manila extends recovery to fourth straight day

1,569.67.

### ASIA PACIFIC

A late surge puahed MANILA ahead for the fourth session running and left the composite index 112.71 or 4.3 per cent higher on the day at 2,710.91.

Initially limited to second liners, buying spread to leading stocks and created the second sharpest single day advance of the year.

There was a clear upswing for sentiment said brokers, although the low volumes suggested that part of the day's gains were technical. At 2.1hn pesos, turnover was well below average.

Among blue chips, Ayala Land rose 1.25 pesos to 9.75 pesos and Manila Electric gained 7 pesos to 137 pesos. One broker said there were clear signs of bargain hunting after the recent

TOKYO fell below 20,000 on selling by domestic institutions, although blue chip exporters advanced on the entry of individual investors to the market, writes Gwen

The Nikkei 225 average slid 153.61 to 19.889.89 after moving between 19.848.38 and 20.149.01. Early trading was lifted by the edvance of international blue chips but, in spite of the increased individual investment on the Fujitsu Y20 to Y1,380.

huy aide, hefty domestic institutional selling dampbowever, fell Y21 to Y585 on Monday's lower than expecened share prices in the ted results. Ishikawajima-

Volume rose from 269m shares to an estimated 306m. Declines led advances 733 to 341, with 184 unchanged. The Topix index of all firstsection stocks shed 10.16 to 1,484.45 and the capitalweighted Nikkei 300 was down 2.00 at 287.26.

Individuals continued to buy Shinko Electric, the prepaid card maker, in response to Friday's reports that NTT, the telecommunications leader, would use the cards in a new pay-telephone system. Shinko, the dey's most active issue, jumped Y75 to Y542.

The dollar's appreciation to the Y116 level encouraged renewed interest in exportdriven issues, although lingering concerns about further turbulence in currency markets limited their rise. TDK added Y60 to Y8,630 and Pioneer Electronic Y10 dollar's recovery to the Y116 to Y2,580, but Sony fell Y10 level and traders noted the to Y9,690 and carmakers Y80 et Y3,510 and Honda

down Y40 at Y3,540. Minolta added Y30 to Y760 on strong profits and sales in the business year to March. Among other issues to benefit from positive earnings announcements, Toshiba edged up Y5 to Y715 and

### South Africa closes flat

Volumes were healthy, but the main indices showed little overall movement. The all-share index ended 2.2

lower at 7,065.3. Both industrials and golds were flat. Industrials ended off 0.8 at 8.319.3 and the

0.8 3.79
1.3 1.86
1.0 1.96
0.3 1.48
0.5 1.53
-3.8 2.65
1.4 2.93
0.8 1.68
0.1 3.02
-1.6 2.25
0.4 0.81
0.0 1.33
0.0 1.21
1.1 2.36
0.4 4.24
0.9 2.04
0.9 2.04
0.9 2.07
2.3 2.32
0.4 1.96
0.3 1.28
-4.0 6.09
0.0 3.655
0.0 1.78

1.78 2.62 1.83

2.03 1.78

2.04

2.75 2.01 1.71 2.12

0.1 1.91

1.0

0.1

Shares in Johanneshurg 1,186.5 despite a generally continued to trade narrowly. better day for the hullion price. ABI jumped R1.10 to R27.70 as a rival soft drinks hottling group, New Age Beverages, filed for liquidation. Suncrusb gained 20

ceots to R9.20. SonthWits bardened 3 cents to 25 cents amid talk golds index eased 2.3 to of management changes.

231.51 210.57 188.87 203.49 210.08 234.37 188.44 205.13 197.88 179.96 144.32 173.91 173.85 200.41 174.70 189.64 252.34 228.52 184.06 221.80 217.16 254.76 206.70 189.64 252.36 189.15 151.69 182.73 268.82 209.69 154.12 164.10 388.69 353.54 283.52 341.65 340.38 389.66 292.69 296.04 279.94 254.55 204.12 245.67 299.58 279.84 185.57 193.38 230.32 210.03 168.44 202.97 208.34 232.34 185.94 194.78 213.83 194.48 155.97 167.95 187.95 216.74 167.18 167.74 508.25 482.29 370.73 446.74 505.06 17.91 407.55 432.87 346.65 315.30 252.85 304.69 323.05 350.96 270.08 278.47 132.14 120.18 98.38 118.15 98.38 158.26 107.57 154.63 531.03 483.01 387.35 466.78 511.61 660.85 510.10 564.33

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307.05 279.28 223.97 299.89 268.10 320.55 258.97 281.11 201.21 183.01 148.77 176.86 186.55 201.88 176.94 185.70 241.01 218.22 175.80 211.84 211.48 241.19 199.58 212.12 304.62 277.07 222.20 267.78 253.44 305.08 233.10 248.44

246.06 223.80 179.48 216.28 217.09 248.37 202.32 213.82

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# PREPARING FOR

AN FT GUIDE

The quality of technical preparations and pace of decision making have given Emu an air of inevitability. But exclusions from the first wave could prove explosive. Lionel Barber reports

## Run-up for leap into the unknown

Fasten your safety belts. The . Labour's landslide election plan to leunch European economic and monetary union on January 1, 1999 is accelerating into a nerve-racking end-game.

Once sceptical financial markets heve turned into true believers in the single currency. Banks and big business are investing heavily to prepare for the euro. The French and German governments are ademant that Emu will be the cornerstone of a more united Europe. An air of inevitability surrounds the project.

Yet Emn retains e capacity to surprise. Growth in Europe remains sluggish by US or Asian standards, making it harder for countries to meet the Maastricht treaty deficit targets. Last week, the German government, in an act of desperation, announced it was planning to revalue the gold and foreign currency reserves of the Bundesbank, in order to meet the deficit target of 8 per cent of GDP in 1997.

For better or worse, Emu has become the defining issue in European politics. In Britain, the Conservative party's civil war over Europe and monetary union led to

victory. In Germany, Chancellor Helmut Kohl has chosen to stand for an unprecedented fifth term in office. next October, largely on the single currency ticket.

in Italy and Spain, prime ministers of coalition governments of the centre-left and centre-right have declared their policy to be "Emu or bust". In France, President Jacques Chirac has called a snap general election, probably to clear the decks before e fresh round of spending cuts needed to meet the public deficit criterion.

One senior European cen-tral banker complains that Mr Chirac's move reflects the "sect-like" epproach to monetary union. Certainly, a wide gap exists between the political elites who support Emu as the catalyst for deeper integration and ordinary citizens who associate it with deflation and high unemployment.

So what are the prospects for a timely launch? Which countries are likely to meet the Masstricht criteria? And what are the likely political implications of the Emu

The first argument in favour of a successful launch simply too deeply committed to retreat. Chancellor Kohl embodies the iron will to make Emu happen; his recent declaration that a delay would be "intolerable"

may even have been a hint to Mr Waigel to press ahead with the revaluation of the Bundesbank despite the ineviteble charges of accounting chicanery and the damage to the prestige of the Bundesbank. Second, however unfairly, European leaders are linking Emn's fate to the success of the other big EU project: the

> around the turn of the cen-Third, technical preparations are more or less in place, thanks to sterling work by the European Monetary Institute, the Frankfurtbased precursor of the European Central Bank, and the

tral and eastern Europe

European Commission in The breakthrough came in Madrid in December 1995 when EU leaders agreed to the "double big-bang" epproach on the introduc-

tion of the single currency. Exchange rates for qualifying countries will be fixed irrevocably on January 1. 1999 when the euro will become the major transaction currency for governments and corporate treasurers. Euro-notes and coins

will enter circulation between January 1, 2002 and June 2002. Six months ago, in Dublin, EU leaders followed up with planned enlargement to cena hard-fought agreement on e growth and stability pact to govern budgetary discipline among members of the euro zone; and they forged a second accord on e

revamped exchange rate

mechanism to regulate rela-

tionship between the "ins" and "outs". They also settled the legal status of the euro. The quality of technical preparation and the pace of political decision-making has given finance and industry the incentive to start invest-

skills needed in the post-Emn world. An informal alliance exists between hig business and the technocrats similar to the one which underpinned the leunch of the single market ten years

The daily mantra is that all will be revealed in May 1998 when EU leaders choose which countries have met the Maastricht criteria; but there are inherent contradictions which make the project, at least in some eyes,

The basic tension exists between the independent professionals in the central banks and the politicians. The professionals fear that if countries without a record of sound public finances and exchange rate stability join Emn early, the stability of the central bank and the euro could be compromised. Yet politicians are reluctant to countenance a "narrow"

compounded by the "German problem' Officially, Emu is open to

ment must be eble to show that the Maastricht rules are being applied rigorously, or risk an edverse ruling from the German constitutional court or a popular backlash egainst Europe, Already, more than two-thirds of the German public are sceptical about surrendering the D-Mark.

German officials admit that the Maastricht criteria were intended to reduce the chances of weaker economies, notably debt-ridden Italy joining Emu in 1999. Yet the Italian government, while scrambling to meet the deficit target with a mixture of one-off measures and promises of structural reform, has warned that the consequences of exclusion from Emu would be dire: a ing in the new software and Emu because it could split slide back into the political

of the 1970s, even e secession of the rich north to the euro

One compromise would be for latecomers to wait 12-18 months before joining mone tary union in, say, 2000, well ahead of the introduction of euro-notes and coins. A sweetener would be to hold open one or two of the six seats of the executive board of the ECB. But when the prospective deal leaked out earlier this year, it met with denunciations from Rome and accusations in the press

of "monetary racism" Somehow, someone has to find e way of defusing the explosive politics of Emu. Monetary officials believe that the financial markets may settle the question of Emn later this year, secondguessing the politicians and pushing up the interest rates of those countries unlikely

continued on page 2

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UK and Eire

Spain and Portugal page 5

Banking

page 6

Checklist

how to prepare

S anges ontracts

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## ECONOMIC IMPACT • by Wolfgang Münchau **Predictions of** widespread risk and reward

There will be deep structural implications for Europe's economies

parallels that measure up in significance to European economic and monstary union (Emu). The most obvious is the German Zollverein in 1834, the customs union of German states that gave rise first to a fixed-exchange rate system between the gulden, the sonthern German currency, and the thaler, the northern German curreccy. which merged into the mark in 1873. Historians still disagree over wbether customs union and monetary union gave rise to political union. bnt the parallels to currentday Europe are evident.

Emu is without doubt the most important economic event in post-war European history, and it may turn out to have been the most important economic event in most of our lifetimes. At the same time. Emu is fraught with lmmeasurable risks, and could still turn out to be an economic disaster. This is precisely because it carries deep structural implications for Europe's economies, for Europe's companies and employees, and for competition in general.

Contrary to widespread helief, Emu is not about lower transaction costs in cross-border operations, or and all the other relatively petty reasons that have been

Debt and deficit

so. Some companies will go D-Marks - the currency of bust as a direct result of choice in the EU's black Emu. Others could find windfall gains. There will be employees who will lose at considerable risk. This their jobs as a result of Emu. There will be many winners There are not many historic and many losers, but their national, regional and sector distribution is impossible to forecast. This is where the political risks set in.

The pure macroeconomic effects of Emu, by contrast, are somewhat easier to assess, with the usual caveat that applies to all economic forecasting.

The first prediction is that Emu will lead to a significant redistribution of wealth in the EU. This is not necessarily a redistribution from poor to rich or vice versa. but more likely a redistribution across the board.

The single currency will hit many sectors of the economy unevenly. Many industrial companies have warned that they will consolidate the number of their EUbased factories. Surveys sugwill consolidate their banking relations - the result being a likely haemorrhage of small banks.

Big international companies hope to benefit strongly from the euro; mid-sized companies are more lukewarm, whils many small companies fear that the euro will bring only cost, but no benefits and perhaps even

Some economists even about lower bedging costs, suggest that governments could find Emu scting as a wealth tax on the black economy, which is after all s cash-based ecocomy. Under a real economic impact. Emu, black marketeers would at one point have to

foreseeable, some less easily transfer their ill-gotten economy - into euros, thereby putting themselves could be a popular move, but given the size of the black Europe, it could instead turn out to be a highly unpopular

> Much of this enhanced competition and the ensuing redistribution of wealth and income should have come as a direct result of the single European market. But this did not happen because the residual exchange-rate risk left much of the single market's economic potential untapped. A single currency will make prices not just comparable across nations but also more transparent. It degree of price arbitrage across the EU, for example on the part of mail order companies, which can be relied upon to explain price diffarentials with ruthless efficiency. The euro economy is likely to react to signals far more efficiently than nationally based

Independently of Emu, the single market is likely to grow in importance in any case, because several key sectors of the economy, such as telecommunications and energy are currently in the process of privatisation and deregulation across the EU.

This brings us to our second prediction: with margins, profits and prices coming under pressure, Emn will be highly antl-inflationary. possibly even deflationary. Another more familiar reason is the way one can reasonably expect the future

Inflation and interest rates

European Central Bank (ECB) to conduct economic policy. As one of the most independent central hanks will mean a far greater in the world, the ECB may seek to establish credibility

> Since successful monetary policy is not a precise science, but a mixture of economic analysis, judgment and a dose of good luck, the ECB will probably choose to err on the sids of cantion. This in turn implies that real interest rates will be high initially and may fall only in the long-run. This assessment makes

> one crucial assumption, which may well turn out to be wrong: that the new central bank will act in the way in which the Bundesbank, its constitutional and institutional role model, acted in the past. Yet it is conceivable that the ECB may look for inspiration elsewhere, for Federal example the probably the world's most successful central bank in the 1990s. in a recent interview, Mr

Alexandre Lamfalussy, the outgoing president of the **European Monetary Institute** (Emi) recalled that hardline monetarism is relatively young, having emerged only from what he referred to as a "cultural revolution" in the 1970s. Few revolutions succeed, and even fewer last. But given the prevailing mindset among EU central bankers, one suspects that

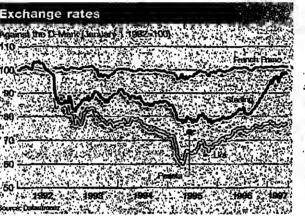
this particular revolution is not quite finished yet. This brings us to our third prediction: Emn will probably have a positive effect on economic growth in the long run, but could have a negativs effect on soms econo mies in the short term. This outcome is probably the least certain of all. There will be increased competition, both from Emn directly and from the single market The need for tight fiscal policy may accelerate reform of public finances already has done in several EU countries - and if this were to coincide with reforms of social security

systems, it could in time take soms pressure off the labour markets. The result could be a series of mutually-reinforcing virtuous mech-The negative growth impli-

cations in the short term would stem directly from an over tight monetary nolley. This would be reinforced by tight fiscal policy on the basis of the stability pact, signed by EU leaders at the Dublin summit last year. The pact specifically pre-scribes a borrowing ceiling of 3 per cent of gross domestic product. If the combina-, tion of a tight fiscal and monetary stance were to lead to an overvalued exchange rate and a slump in exports, Emu could easily trigger an economic down-

If the downturn became a recession early on, Emn' itself would be at great polit-

This leads us to the fourth and perhaps most depressing prediction: unemployment will remain significantly



above levels considered necessary for price stability for some time to come. High EU unemployment is not only the result of malfunctioning labour markets but of malfunctioning social security systems, which are financed

but through levies on ths labour market directly. Most EU countries have yet to taks fundamental steps in reforming these systems, which constitute a significant tax on johs. In Germany, indirect wags costs account for well over 40 per cent of total wage costs, the reason for Germany's top position in the international league tables of wage costs. Most experts agree that it makes no economic sense to place ths entire welfare burden on the labour market at a time of record unemployment. But. most European governments

have failed to push through more than cosmetic reforms. The final prediction about the macroeconomic effects of Emu is that the euro will become a large reserve currency to rival the dollar.

The development is entirely benign, because it would make the international financial system - and ths international financial Institutions, such as the International Monetary Fund and the World Bank less lopsided. Many central banks, especially in Asia, are expected to switch over some of their reserves into euros, to achieve a more balanced portfolio that is more in tune with their trade flows. Reserve currency sta- sitivity, the result could be tus for the euro will have

etary policy, and could lead to greater exchange-rate volatilities than would otherwise be the case - a potential problem for exporters.

FINANCIAL TIMES WEDNESDAY MAY 28 19974

Taken together, the ecoeuro are likely to be more not through general taxation immense than any policy decision taken for decades. Yet the introduction of the euro was decided primarily on political grounds - to provide a further impetus for European integration, which supplanted the economic argument that a single market requires a single currency to be fully effective.

This contradiction has plagued the preparation period significantly, and is posing a great dilemma for countries, such as the UK, Denmark and Sweden, which are sceptical about further political integration, and yet they fear that they may suffer economic disadvantage by staying outside the eurozone. But a currency is not just a medium of exchange, a store of value, and a unit of account as the textbooks suggests. It also forms part of a country's constitutional and political fabric.

Looking at the economy as a whole, the long term consequences of Emu could turn the promised efficiency gains come shont and as long as the sharp tools of monetary policy are used with restraint. But : this depends to a great extent on the wisdom of the governing council of the independent ECB. If it lacks political senvery different.

### Run-up for leap into Emu

continued from page 1 to be in the first wave. A party which has a widening of the Italian-Geryears out of power. man spread would sink Italy's chances for 1998. whatever new belt-tightening or accounting wheezes come out of Rome.

The other bet is that polititheir dirty work. Both instimendations on which coun- could move ahead oo Janutries meet the Maastricht ary 1, 1999. criteria in March 1998, Their final judgment will be based mance and on prospects for the future.

As Mr Alexandre Lamfalwhether the member states' convergence is sustainabls a judgment which in turn may rest on wider criteria such as the reform of pensions and other hig-ticket items which are part of Europe's creaking welfare

prediction is that only Italy and Greece would fail to meet the three per cent deficit in 1997; indeed, Italy's budget deficit was market up to 3.9 in 1998. The forecast ready for Emu may look optimistic, but the rapid progress of Spain and Portugal, confirmed recently by EU finance ministers, suggests that the "Cluh Med" is breaking up.

In the last resort, the new Britain may have a construct most likely in areas such as tive role to play in the final taxation previously considbrokering of an Emu deal, ered taboo. This all adds up tled by the EU summit in since the selection process to one conclusion; monetary early May. the EU which begins on Jan- committed, is a giant leap rates be fixed?

Despite the pro-European inclinations of Mr Gordon Brown, the new chancellor, and his penchant for pulling off surprises, it seems unlikely that Labour will join Emu at the outset. Public opinion in Britain is too sceptical; the risk of surrendering economic sovereignty on this scale too big for a party which has spent 18

Finally, the paradox about Emu is that so much energy not just on the outturn for has gone into the prepara-1997 but on past perfor- tion that not much thought has been given to the politics of the post-Emu world.

> weight. Potential tensions exist. too, between those committed to a strong currency as the counter-inflationary anchor and those tempted to the yen and dollar to steal a ECB will make recommendations, but ministers will decide the strategy.

If Emu really is destined to EU, the price of membership into the unknown.

ESSENTIAL ANSWERS • by Wolfgang Münchau

If Britain exercises its optout, if only temporarily, it could soften the blow to countries left outside, especially since Denmark and Sweden are virtually certain cal leaders expect the Com- to delay entry on political mission and the EMI to do grounds. If Italy and Greece also staved out, a respecttutions will unveil recom- able mass of 10 countries

The single currency will

ussy, the outgoing president create a new institution: an recent interview with the FT trai Bank in Frankfurt comthis means assessing mitted to price stability. This is the German model: but already French politiclans, most recently Mr Alain Juppé, the Gaullist prime minister, and Mr Jacques Delors, former president of the European Commission, are insisting on a European economic govern-The latest Commission ment" to act as a counter-

Will Emu happen on time? Probably yes. The economic and legal implications of a delay are so serious, that the

envisaged January 1, 1999 starting date is now considered fixed. The problem is that the Maastricht Treaty specifies both a final starting date as well as a series of qualifying criteria, but does not include provisions if the two are in conflict. The German and French governments are both making strenuous efforts to fulfil the criteria, especially the requirement that public sector deficit must not exceed 3 per cent of gross domestic product. The latest economic projections suggest that both countries will struggle to meet these targets, but there may be enough leeway for them to succeed. If both

decided?

not be taken by EU beads of state and government until early May 1998, but in reality most of the decisions will be taken earlier. By the autumn of this year, most countries will have reliable economic projections for the current year, which will show whether they are on course to meet the qualifying criteria. The European Monetary that 13 countries would be adopt a weaker euro against Institute (Emi), the forerunner of the future European competitive advantage. The Central Bank (ECB) will present its official ahead-ofselection convergence report in March 1998. EU finance ministers will then prepare be the elite grouping in the the decision. In case of disagreement - the potential Labour government in will be further "deepening", exclusion of Italy, for example, is likely to be conten-

falls inside its presidency of union, even for the most How will the conversion This is by far the riskiest

When and how will this be

Formally, the decision will

The when, how, who, and what element of the entire transition process, at least until January 1, 1999, after which other risks set in. Most likely, the prospective memhers will pre-announce their hilateral conversion rates their cooversion rates against each other, rather than against the euro. On January 1, 1999, EU beads of state and government will formally announce the euro conversion rates. These will be the same as the Ecu rates. since the euro and the Ecu the current currency basket of the currencies of all EU members - will convert at a rate of ooe-for-one. The risk stems from the financial markets, which might speculate against the conversion rates in the interim. The bilateral cooversion rates could be the same as the curcountries qualify - and barrent parities in the ring further political upset exchange-rate mechanism. Emu will go ahead on sched-What happens to the onts

and their currencies? The Dublin summit in December 1996 established the priociple of a new exchange-rate mechanism to link the currencies of the "outs" to the euro. There is disagreement about whether the Maastricht Treaty's exchange-rate criterion strictly applies to this new mechanism, although for practical purposes, the second wave members will need to tie their currencies for at least some time.

What about the likely optonts, the UK, Denmark and Sweden; is it probable that they will join too? Difficult to predict with cer-

tainty. The UK government is likely to wait and see wbether Emu works before it commits itself. The better Emu is perceived to work, the greater the chances of tions - the issue will be setthe three countries joining within three years of 1999 in a second wave. The decision in the three countries is also likely to be subject to refer-



Wim Duisenberg: backed for presidency of ECB by all but France

How should you prepare if retail side. They should, your country joins Emn? retail side. They should, however, be aware that they Emu will bave massive effects on the way companies and banks operate. It than their German or French will involve substantial competitors, if their governchanges to accountancy, financial and computer later stage. systems, and will also have strategic implications on areas such as pricing policy, wage levels, hanking relations, perbaps even factory location. For a full assessment, see page 7.

How should you prepare if your country is not among the first wave?

That is far more difficult. pean banking sector. Also Obviously no preparation is needed if you operate purely companies which will have locally, or even nationally. to pay the costs of the In other cases, however, change over without benefit-Emu could affect your com- ing from the trading effects, petitive position in the EU. for example companies that UK banks, for example, are trade only locally, such as sdopting a dual-track sbops and restaurants. A approach: they are fully pre- simple example: slot open market interventions. paring their wholesale machine operators will be There is a dispute inside the operations for Emu, while relative losers because they Emi - specifically between nomic, let alone monetary, paying less attention to the will have to adapt the France and Germany -

will probably have much ments decide to join at a

Who are the winners, who

are the losers?

Multinationals and Europe's largest banks are likely winners. It is possible that Emu will increase competitive pressure in various sectors, especially banking. Some experts forecast a strong consolidation in the Euroamong the relative losers are coins. Slot machine producers will be net gainers. Will the euro be a strong

Probably yes; the euro will be backed by one of the most independent central hanks in the world, more independent than the German Bundesbank or the Federal Reserve in the US. The central bank's main function enshrined in the Maastricht Treaty and thus practically irrevocable - will be to safeguard the stability of the currency. Furthermore, the European Central Bank is more likely to err on the side of caution, at least in its first years of operation, in order to establish what central bankers refer to as "credibillty" with the financial markets. There are many observers who fear that there will be a substantially greater risk that the euro will be "too hard" than "too soft". Who will head the ECB? The front runner is Mr Wim Duisenberg, currently governor of the Dutch central

European Monetary Institute, the Frankfurt-based forerunner of the ECB, in July. As a candidate for the presidency of the ECB, Mr Duisenberg is backed by all EU countries, except France. The French consider him too close to Germany and the Bundesbank and too removed from France. What will happen to the national central banks The ECB and the national central banks will form the European System of Central Banks (ESCB). Broadly, the ECB will take the policy decisions, while the national central banks will conduct

most of the operating func-

tions, for example certain

bank. Mr Duisenberg will

take over as president of the

machine for the new euro about the precise division of responsibilities. France prefers a more decentralised system. Germany fears that this would undermine the

effectiveness of the ECB. Will the period 1999-2002 the time between the start of Emu and the introduction of euro coins and notes give rise to confusion? Some critics warn that this

rather long period of dual currencies could give rise to confusion and massive logistical problems. The central banks and the banks are likely to be well prepared to handle this transitional phase, but this is not necessarily the case for the rest of the economy. It is also unclear whether and when companies or even private individuals will change over to the euro as their preferred unit of account. What are the implications of

a failure of Emu? Are there any fallback options? Nobody admits to making secret preparations for a fall-

back position in case Emu does not work out. The official line is that the implications are "unthinkable". A return to national currencies would at the very least be a highly disruptive. It would also pose risks for further European integration Will Emu lead to harmonisa

tion of fiscal policy? Emu will certainly lead to growing pressure for more tax harmonisation, especially from Germany and France which fear that nations could buy themselves competitive advantages by offering special tax deals to corporate customers. But it is by no means certain there is a majority in the EU for meaningful tax harmonisation. Emu will invariably give rise to pressure for further political integration. It will most certainly not be an entirely eco-

project.

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THE FIRST WAVE • by Wolfgang Münchau

## Probables and possibles

The criteria are crucial but . ultimately the judgments will be political

The identity of the EU countries which will join European economic and monetary union as part of the first wave in 1999 is one of the greatest uncertainties surrounding the project.

Assuming that Emu goes little doubt that Germany and France will take part, if only for political reasons. This et least is the central working essumption of everybody closely involved with the project. This is despite the fect that both countries will struggle to meet all the qualifying criteria set out in the Maastricht Treaty, and despite the fact that other countries are ahead in their ability to fulfil the entry conditions.

French officials say privately that they will struggle to meet the deficit criterion a budget deficit not exceeding 3 per cent of gross domestic product. Germany looked in danger of missing

finance minister, announced that Germany's gold and dollar reserves are to be revalued. The decision has rattled Finland and Austria are Germany's financial establishment as well as its EUpartners.

The participation of all three Benelux countries also appears reasonably certain. At over 120 per cent of GDP, the Belgian debt stock is more than twice the 60 per cent Maastricht ceiling, but the Treaty allows ample ahead on schedule, there is scope for interpretation. Most important is that Belgium's debt is falling.

The same applies to Italy, but Italy is likely to fail the crucial deficit criterion this year, according to aeveral forecasts, including a recent projection by the European Commission. More damningly, Italy's budget deficit is expected to increase again in 1998. Italy's chances of participating in the first wave of Emn must be considered doubtful. However, the Italian government can be expected to fight its case

with maximum effort. Portugal is expacted to qualify on all the convergence criteria in the wake of a strong economic perforthe deficit target, at least mance and strong fiscal con-

good chance, too, as its deficit is forecast to be heading towards 3 per cent, Ireland. likely to qualify, with forecast deficits way below the 3 per cent ceiling Apart from Italy, four EU

countries are likely to stay outside the first wave of Emu. Greece is still far away from qualifying, despite the tremendous improvement in the country's economic performance and fiscal position. The debt stock still stands above 100 per cent of GDP, although it is lower than Italy's and Belgium's. The deficit, at 5 per cent, remains significantly outside the target range, but it has been falling fast. The Greek government aims to qualify in

The other three - the UK. Denmark and Sweden - are expected to stay outside the first wave for domestic politlcal reasons. UK ministers have said repeatedly that it was highly unlikely the UK would join Emu in 1999. In the case of the UR, there are also economic reasons for staying outside, at least initially. The UK economy is significantly ahead of the

others in the economic cycle,

before Mr Theo Weigel, the solidation. Spain stands a and the pound has been highly volatile against the D-Mark over the last year. Furthermore, tha current exchange rate is judged as too high inside the UK. Public opinion also remains anathetic bordering on the hostile. The same is the case in Denmark and Sweden.

The formal decision on participation is not due until May next year - to be taken at a special summit by EU heads of state and government - but the groundwork will be prepared earlier. The European Monetary Institute (Emi) will publish its own convergence report in March 1998 which will undoubtedly carry much weight in the decision proce The report will be qualita-

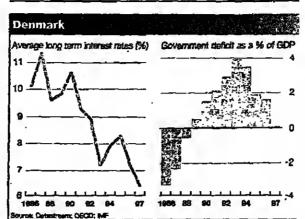
tive - it will comment on individual countries' efforts towards convergence, but it will probably not identify the "ins" and the "outs" explicitly. The ultimate judgment is

political Mr Alexandre Lamfalussy, the outgoing president of the Emi, said in a recent interview that he was surprised

by the strong degree of eco-

nomic convergence. He men-

verage long term interest rates (%) 

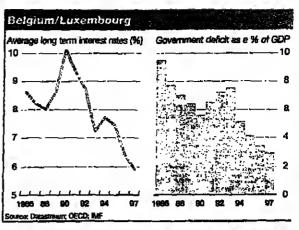


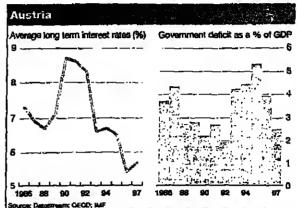
two countries which had the first and subsequent almost certainly going to be made significant strides towards Emu membership. He indicated it was conceivable that all EU members could be part of Emu within

three years of launch. More importantly, the king individual countries off tioned Greece and Spain as shorter the period between

waves of Emu membership, the less politically divisive the process is likely to be.

The political task of the selection process will involve more than just strithe participation list.



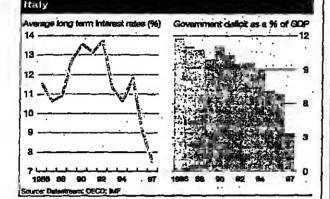


It will also involve coun-Spain. But even the most tries being offered the prospect of joining within a relatively sbort period, without undermining the economic convergence criteria. This task would prove even more delicate if it involved large

the euro

bardline officials acknowledge that any decision would taken without a formsl

That alone would tilt the balance towards a large



ITALY • by Robert Graham

Tough fiscal measures and expenditure cuts may not be enough to gain entry

Italy is paying a high price for a late start in trying to size of Italy's debt stock meet the criteria for joining means that it is very distant the single currency in the

first wave. Not only is Italy being obliged to carry out a bigger adjustment in e shorter space of time than its other EU partners, it is also having to bridge a greater credibility gap than others.

This year the centre-left government of premier Romano Prodi is seeking to take the equivalent of 3 per cent of GDP out of the economy in the annual budget and a supplementary finan-cial package. Since taking office in May 1996, this government has introduced measures designed to find almost L100,000bn in new taxes or via spending cuts ~ equivalent to 5 per cent of GDP. Indeed, it is the sole EU government to introduce a specific once-off progressive "euro-tax" on incomes designed to raise L5,500bn in extra revenue to ensure Italy holds its 1997 deficit down to

effort, the latest forecasts suggest the 1997 deficit will miss the precise Maastricht target and hover around 3.1 per cent of GDP. This is largely because economic growth has remained much ing requirement is on a susmore sluggish than hoped, tainable downward curve. so reducing treasury receipts. The first quarter of 1997 has seen the economy stagnant, with depressed domestic damand, while a stronger lira has saen exports level off. The recovery is not expected before the second half of the year and even then is likely to be modest - not least because of the squeeze imposed by

3 per cent of GDP.

have had to tread a fine line in their fiscal measures and expenditure cuts, trying to avoid further depressing the most sensitive area demand. As it is, growth for 1997 will be no more than 1.2 per cent and probably around 2 per cent for 1998. This puts Italy well outside the recovery cycla of France

the budget.

and Germany. Also the Bank of Italy has continued to operate a more restrictive monetary policy than other European central banks, with interest rates correspondingly higher. The spread between Italian treasury paper and German unions and the left as a bonds has been substantially whole do not share the govreduced but it is still notable. Since Italy runs a size- first wave. It would be surable primary surplus (equiv- prising if the government alent to 4 per cent of GDP), a can satisfy both Brussels further drop in interest rates and the unions.

will have a significant effect on the public sector barrowing requirement.

If Italian rates were to con-verge closely with those of Germany, its budget deficit problems would largely be resolved. However, the sheer from the Maastricht target on the debt/GDP ratio Italy's debt is hovering around 123 per cent of GDP as opposed to the 60 per cent

The Bank of Italy is being very prudent about relaxing interest retes, anxious to ensure headline inflation does not begin to edge up again before the summer having touched a 30 year low

of 1.7 per cent in April. Politically, the Prodi gov ernment is still committed to being in the first group of countries joining the single currency. This will also be spelled out in the government's three year macro-economic document that contains projections for growth and deficit targets.

The Brussels commission

this month criticised Italy's budgetary measures as containing too many one-off items. The commission has also pointed out that with out correction, the 1998 bud-Yet despite this Herculean get will overshoot the criteria, creating a deficit of close to 4 per cent. Brussels has made it clear the 1998 deficit should aim at being below 3 per cent to demonstrata Italy's public sector borrow-This means the 1998 budget may have to be in the order

of L30,000bp. Whethar such sacrifices are politically viable remains to be seen. Mr Prodi has rapeatedly said he will resign if Italy is excluded from the euro core countries. Further tax increases are not on the cards given the high fiscal pressure, nor are the accounting devices so liber-Indeed the authorities ally used in the 1997 budget and its aupplement. This means Mr Prodi has to attack public expenditure in

Technically the modest

1995 reform of the generous pay-as-you-go pensions system cannot be touched. But discussions bave already begun with the trades unions on a furthar shake-up. There is a huge gap between what the government needs to save by cutting pension rights and the concessions the unions are prepared to make. The ernment's hurry to be in the

## The euro. We will be ready for it. At ABN AMRO Bank, we would much rather anticipate change than merely respond to it. Which is why you will find us in our final stages of prepara tion for the introduction of the curo. With significant investments already committed and an extensive European network in place, we will help our clients realise the opportunities of the new currency. Granted, there is still some uncertainty regarding the curo. We simply prefer to be ready for it.



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#### **GERMANY** • by Peter Norman Creative accounting

The recent decision to revalue reserves will ensure qualification

In January this year, at the height of the Rhineland carnival season, revellers in Aacben presented Mr Theo Waigel, Germany's finance minister, with their city's prestigious medal "against deadly seriousness".

Three and a half months later, in the midst of the federal government's latest budget crisis, Mr Waigel demonstrated that he had taken the message of the Aachen carnival committee to beart by boldly announcing plans to revalue the Bundesbank's gold and currency reserves.

The minister's audacious move liberated Germany from a fiscal constraint that was threatening its ability to be a founder member of the proposed European single currency. At a stroke, Mr Waigel removed serious worries that Germany would fail to meet the Maastricht deficit criterion limiting Emu members' public deficits to no more than 3 per cent of gross domestic product.

But in doing so, he dealt a

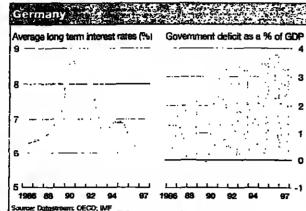
financial gravity which has "where Waigel bas always been the mainspring of Bonn's political and moral power to ensure that the euro area follows a blueprint for financial and economic stability "made in Ger-

many". tious valuation of its gold and dollar reserves contributed to our reputation as a world champion of solidity," noted Mr Heiner Flassbeck, nomic Research (DIW). Mr

posed as the pope of rectitude".

It was the oear certainty that this year's public deficit would exceed the 3 per cent limit that forced Mr Waigel to resort to what many econ-The Bundesbank's cau-omists and opposition politicians bave condemned as

"creative accounting". His plan envisages a revaluation of the Bundesbank's 95m ounces of gold reserves director of the Berlin-based to a level naarer market German Institute for Eco- prices from the present DM144 per ounce. In addi-Waigel's action, Mr Flass- tion, the Bundesbank's beck complained, was "not \$57.8bn of currency reserves. sound". It was also "embar- currently valued at the all rassing for Germany's relatime low DM-dollar rate of



blow to that reputation for tions with other EU nations DM1.362, would be upvalued. As the gold and dollar reserves are in the Bundesbank accounts at about DM60bn below market value, there is considerable scope for the bank to engineer an extraordinary profit that would be transferred to Bonn. There, it would be booked as a surplus in a special "redemption fund for

historic burdens", that exists to pay off debts acquired through German unification. In a procedure that Bonn insists conforms with the letter of the Maastricht Treaty, the surplus would offset deficits elsewhere in the public finances.

Defending hia plans, Mr Waigel said revaluation of the reserves was "not a trick". He pledged that it would be carried through with "all due caution" to maintain the financial solidity of the Bundesbank. Moreover, he claimed that the measure was in line with EU plans because a revaluation of national bank reserves was due to take place once tbe proposed European central bank began to operate.

But Germany's deciston to re-empt an ECB decision left wbat Mr Flassbeck described as a "very nasty aftertaste".



Facing the music: Theo Waigel, pictured conducting at the Aachen carnival, attracted criticism for revaluing reserves

However, there is no doubt that radical action was needed to keep the deficit below 3 per cent. Mr Waigel. alone among EU finance ministers and members of the Bonn cabinet, has been adamant that there could be no relaxation of the 3 per cent criterion: "3.0 means 3.0" became his mantra. On the other hand, Chancellor Helmut Kohl, has become increasingly insistent that the single currency should be launched on January 1 1999 and that Germany would be a founder member.

On the day that Mr Waigel forecast that the deficit plans to plug gaps in the fed-Bundesbank leadership, the finance ministry's panel of tax experts forecast a total DM18bn shortfall for the federal, state and local authorities' tax revenues this year and a DM118bn cumulative gap in budgeted revenues between now and 2001. Moreover, Germany'a higher than expected unemployment of around 4.3m is expected to add between DM10bn and DM20bn to federal expenditure this year.

The government's official

outlined his plan to the would be 2.9 per cent of GDP eral budget. Privatisation was already perilously close to the Maastricht limit. It bad, moreover, been published in January before It was known that unemployment had jumped by about 500,000 that month. Oversboots in the deficit to 3.8 per cent of GDP last year after 3.5 per cent in 1995 also suggested that this year's forecast was fragile. Having already exhausted

many options for cutting government spending, Mr Waigel had to opt between fudge" or failing to meet the daficit criterion. Not surprisingly, he chose fudge.

Tha revaluation of reserves should also help eventually to reduce Germany's deht as a percentage of GDP. Germany's public debt rose from 58.1 per cent of GDP in 1995 to 60.7 per cent last year, putting the country in breach of the 60 per cent Maastricht limit. Although the margin of failure is narrow, the debt ratio has been rising rather than falling.

Among EU finance ministers there has been some willingness to tolerate this failure in the light of Bonn's huge task of absorbing eastern Germany, The costs, according to Mr Walgel, bave contributed an estimated 17 percentage points to Germany's debt ratio.

It now seems as if Mr Waigel is determined to reverse the upward path of the debt ratio as a by-product of his ment is sustainable.

the proceeds of which can be used to reduce debt but not deficits under Maastricht will be stepped up.

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The government has suggested the controversial step of selling some of its 74.8 per cent holding in Deutsche Telekom despite legislation preventing such a sale on the stock market before 2000. Also on the block are the German postal savings bank, several state owned property companies, federal stakes in Frankfurt, Hamburg and Cologne-Bonn airports and the remaining state holding in Lufthansa, the German airline.

By contrast, Germany has no need to act to meet the other Maastricht criteria. The average inflation rate of 1.3 per cent last year was comfortably below the guideline, as was the average long term interest rate of 6.2 per cent. Despite Mr Waigel's designs on its reserves, the Bundesbank is still the model of an independent central bank in its execution of monetary policy. Thare are no worries about the D-Mark's position in the exchange rate mechanism of the European Monetary Sys-

Germany therefore now seems certain to meet the Maastricht criteria this year. But Mr Waigel's ingenuity in depressing the deficit raises the serious question as to wbether such an achieve-

**NETHERLANDS** • by Gordon Cramb

## Logical conclusion to a close relationship

#### A long and stable link to the D-Mark makes participation inevitable

If the single currency holds few fears for the Dutch, there are two main reasons. The guilder has been tightly pegged to the D-Mark for the past 14 years, during which time the Netberlands has prospered from that precursor to monetary union. And Mr Wim Duisenberg, their central bank governor tbroughout the period, moves soon to Frankfurt to pave the way for the introduction of the euro as head of the European Monetary Institute.

In 1946, Marius Wilhelm Holtrop, the first postwar holder of the office Mr Duisenberg now leaves, was an early advocate of a strong and sound guilder which in time would merge into one European currency. Decades later, his vision gained more concreta form within the otherwise troubled European Monetary System, where since 1983 the guilder has been the only currency to stay within a maximum 2.25 per cent divergence from the German unit.

A stable link to the D-Mark was and is important for the Netherlands, as its large eastern neighbour accounts for nearly 30 per cent of its foreign trade. With a home market of just 15.5m people, trade has been the country's lifeblood for centuries. And as two-thirds of Dutch imports and 80 per cent of exports occur within the European Union, the prospect of being able to forget exchange rate worries in its dealings with another half dozen or more countries is of clear appeal.

Mr Paul Ribourdouille, a

director of ABN Amro, the country's biggest banking group, points out that a

multi-currency EU adds an estimated F12bn a year to the costs of Dutch business. As the one-off bill for making the changeover is projected at F15bn, "the direct yield of the euro introduc-tion does not look bad".

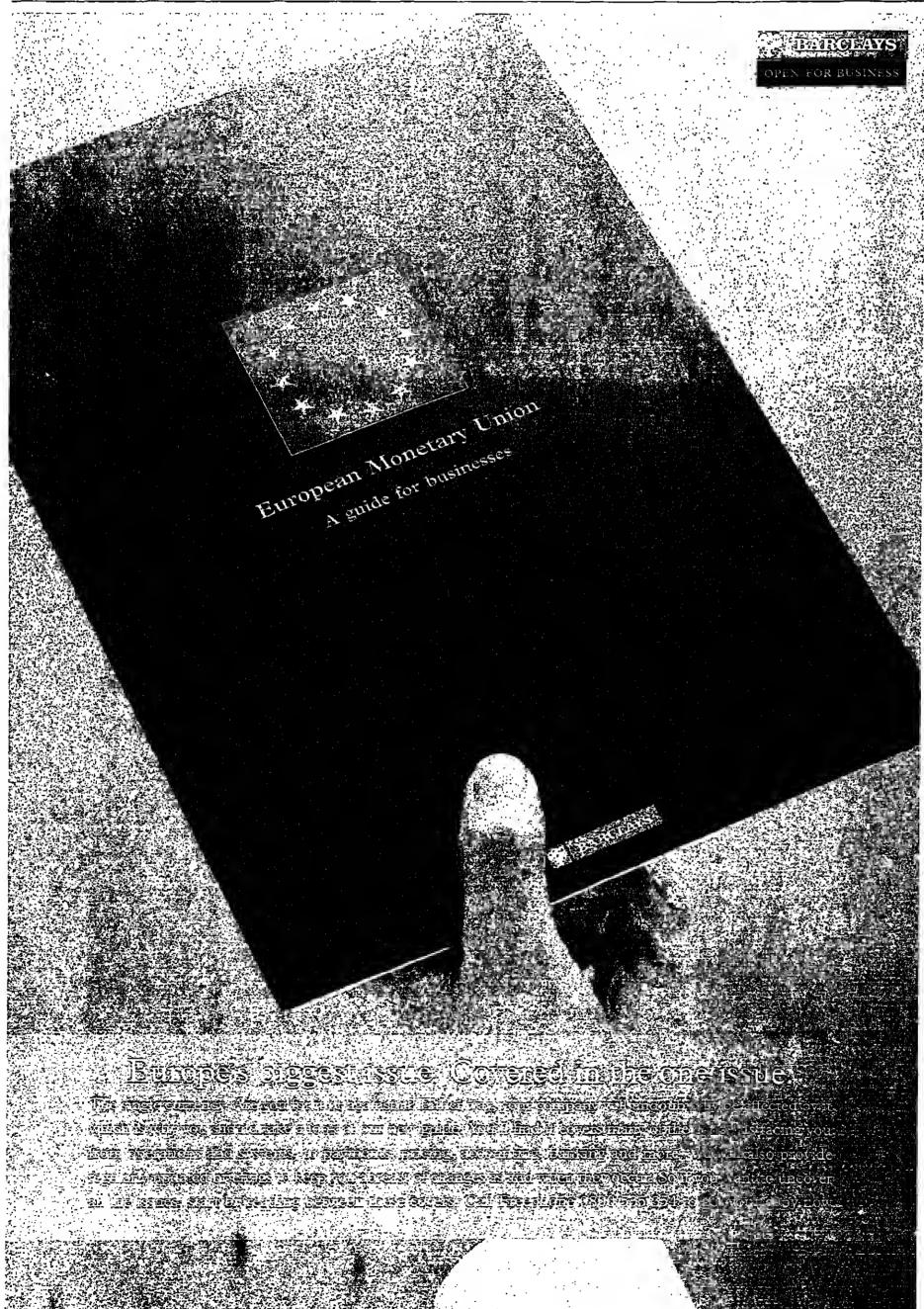
He adds: "Dutch exporters have at least one good reason to look forward to lt: wage restraint made exports very competitive, and now this cannot be eroded by devaluations undertaken by major competitors."

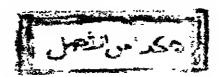
Holding back wage rises in return for job creation formed a main pillar of a aocial pact agreed in the early 1980s. Together with reforms to the country's traditionally generous welfare system, it created the condirions which have brought rapid improvements in Dutch state finances in the last few years. The country has just been removed from the Brussels list of countries running excessive deficits. Among the Maastricht criteria for eligibility to join the euro zone, only government debt remains out of line, but is coming down. If Emn goes ahead as planned, the Netherlands' participation eems assured. Public debate over the

desirability of surrendering the guilder into a single currency never really happened - but some belated noises have recently been made. Professor A H Kleinknecht, research director of the economic and social institute of the Free University of Amsterdam, was one of more than 100 Dutch economists who this year signed a document calling into question Emu in its currently envisaged form.

He is no Eurosceptic in the British sense, warning instead: "The project means taking out a mortgage on unification." The risks are more real than the rewards, he argues, when the EU has

Continued on facing page





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UK and IRELAND . by Robert Chote

## Less hostile, but still very doubtful

UK is unlikely to join in the first wave despite bank independence. Ireland is in favour politically

elected Labour government announced in early May that It was handing control of interest rates to the Bank of England, financial markets took this as a signal that the country was now much more likely to join a single European currency in the first wave than it had been under the Conservatives. The probability placed by

financial markets on Britain joining Germany in a monetary union jumped to 50 per cent after the announcement, compared to 35 per cent a week earlier, according to an analysis by investment bank JP Morgan of interest rate swap rates. In London, however, the

finance ministry took great pains to disabuse people of that opinion. Officials said the announcement of central bank independence could be seen as an alternative to joining a single currency. After all, they pointed out, the new arrangements only give the Bank part of the independence which it would require to meet the

Maastricht treaty rules. The Labour government is clearly much less hostile to economic and monetary union than its predecessor. Within the party, opponents of British participation hold their views with much less venom than their Conservative counterparts.

But Mr Tony Blair, the prime minister, has no intention of letting arguments over a single currency debilitate his government during its early years. Senior ministers have therefore stuck to a common public line, arguing that it is "very unlikely" that Britain will join the single currency in the first

Notwithstanding the flurry of excitement that fol- rations for Emu. lowed the granting of independence to the Bank of England, outside economists poll of 49 economists across Europe found none that expected Britain to sign up When Britain's newly

to a 1999 start date for Emu The respondents to the survey, carried out during the fortnight following election day, said on average that there was only a one in five chance of Britain being in the first wave. Mr Ernst Welteke, a m ber of the Bundesbank's poli-

cy-making council welcomed the move to give the Bank of England graater independence, but he warned that the UK could not be in the first wave of countries join-ing Emu because it had not rejoined the European exchange rate mechanism. But the UK Treasury disagrees, arguing that the widening of the permitted fluctuation bands in the ERM during 1993 means that having a relatively stable currency outside the mechanism fulfils the spirit of that requirement.

The UK is also relatively rather than a precursor, wall placed to satisfy the economic criteria laid out for Emu mambership in the Maaatricht treaty. As regards the key requirement for a public sector deficit of 3 per cent of GDP or less in 1997, the European Commission predicts a figure of 2.9 per cent with the Interna-tional Monetary Fund

But the signals from the

Labour government will do nothing to encourage compa-nies and financial institutions in the UK to prepare for sterling's possible participation. This would pose a big problem if the government makes a surprise decision to join, in the same way that it has made a surprise decision to reform the central bank. The Bank of England has already warned. for example, that some UKbased banks have become

expecting 3.1 per cent.

"complacent" in their prepa-Across the Irish Sea there

is a much firmer political consensus in favour of early take the Labour government. Emu entry. Both principal at its word. A recent Renters political parties in Ireland appear committed to entering in the first wave, with the central bank supportive. A European Commission survey last year found twothirds support for entry among the population, second only to Italy. Business is similarly enthusiastic: Nonetheless yields on Irish

government bonds indicate lingering scepticism, with 10year bond yields trading almost a full percentage point above their German equivalents in mid-May. The Irish punt's recent

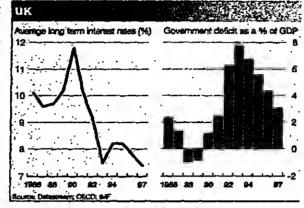
aharp dapreclation against sterling, and the related decision by the central bank to raise interest rates, has brought the difficulty of securing economic convergence into sharp focus, according to economists at UBS, the Swiss investment bank. But they argue that "providing tha monetary union goes ahead on schedule and that Ireland meets the Maastricht criteria to the letter, our view is that Ireland will be a member of the first wave of countries in monetary

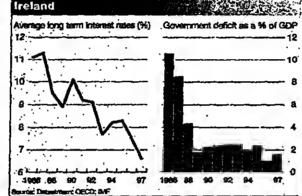
On most forecasts Ireland is set to meet all the Maastricht criteria for participation next year, assuming that its debt-to-GDP ratio is deemed to be falling towards tha 60 per cent target sufficiently quickly,

But the economic consequences of Irish participation in a single currency depend to a considerable degree on whether Britain participates as well.

If only 6 to 8 core countries join up, then Ireland may end up joining a currency union comprising countries that account for barely a quarter of its external trade. Ireland could face problems if the single currency were to rise or fall significantly against a sterling that stayed out.







SPAIN and PORTUGAL • by David White

The criteria are being met in both countries with a surprising lack of pain

This time last year both Spain and Portugal were considered outside chances for inclusion in the group of countries to pioneer the European single currency. Now, in the view of most analysts, it would take some sort of market catastrophe to keep them out.

The London-based credit rating agency, IBCA, this month added both Iberian countries to the eight it now considered likely to be in the first wave.

Their progress towards meeting the Maastricht treaty criteria has been surprising in two ways. The first is their success in bringing down public deficit and inflation, contrary to many experts' predictions. The secand is the relative lack of pain suffered in the process. Neither government party the Socialists in Lisbon,

the centre-right Popular party in Madrid - enjoys the security of an outright parliamentary majority but there have been no political crises over annual budgets, or any serious unrest or labour conflict over spending curbs. At the same time, officials

in both countries say they are already beginning to reap benefits from converence, which has brought them more closely into line with cyclical trends in other Enropean economies, Growth rates are accelerating, with a 3 per cent rise in GDP forecast in Spain this year, and 3.3 per cent in Por-

The Iberian countries have been anxious to dispel the idea that their fate, and Italy's, should be linked, which might mean delaying their entry even if they qual-ified on the hasis of this year's economic results. Mr José María Aznar, the Spanish prime minister, baldly reaffirmed recently: "The problem of Italy is something only the Italians can

Neither country has any conditions. Indeed, the Porthey are ready to join at the beginning, even if Spain does not. Mr Antônio Sousa Franco, the finance minister. says he is firmly opposed to any "commercial transaction" under which entry would be held up.

Both governments argue that each country must be considered strictly according to whether it meets the Maastricht criteria. "The treaty is very clear," says Mr Rodrigo Rato, the Spanish finance minister, "Those that fulfil the criteria get in. and those that don't stay

While both countries have public debt levels exceeding the target 60 per cent of GDP - 68 per cent in Spain's case, they are confident that this will not stand in the way of qualification, and that the trend is towards a reduction.

They would currently meet three of the five entry conditions for the euro currency stability, long-term interest rates and inflation. Harmonised inflation fig-

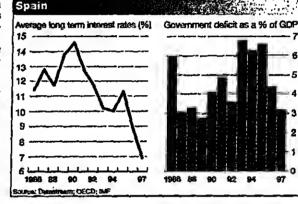
ures for March published by Eurostat shows Spain, with an annual 2.2 per cent, and Portugal, with 2.3 per cent, within the target range, compared with the European Union's best performers, These are still among the highest rates in the EU, but with the trend coming closer to the average, both coun-

political interest in being lax policies has until now considered part of a "Club tended to overshadow a rela-Med", a southern European tively steady process grouping subject to special towards controlling both inflation and government tuguese authorities insist finances. Its central bank says its record in meeting deficit targets has been remarkably consistent, with only one oversboot in the last 10 years. The present government, in power since 1995, has been able to reduce the deficit further through improved tax collection. rather than cuts in spending.

Confidence has been steadily growing in the financial sectors of both countries that they will pass the qualification test. Portuguese banks have.

however, been relatively sluggish in gearing up for the changeover. No decision has been reached about wheo they should begin to offer accounts denominated in euros. In Spain these are due to be available from the outset in January 1, 1999. Promotional campaigns to tuguese for the currency change have also fallen behind schedule.

More serious is the lack of debate about the challenges that membership of a single currency bloc will present especially in the face of increased competition within an enlarged EU. The temptation for governments to postpone important reforms, such as welfare and health for fear of incurring public clashes and upsetting finan-cial markets in the run-up to the qualification deadline, makes these challenges all the more formidable.



not, for example, first brought about a harmonised tax system among member tempted to intensify tax rates less punitive. competition instead.

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just that in its hadget for that is that it is both high and current year, offering more favourable treatment to the financing arms of Dutch and other multinationals in order to draw operations back from countries such as Belgium and Ireland.

But officials argue that fiscal harmonisation is occur-

market.

Equilibrium would thus policy as a mechanism to age rates, and those where attract capital would be the net is wider and the

The trouble with the The Hague moved to do Dutch fiscal edifice, though, wide. A report by Rabobank, the country's large co-operative institution, warns: "Not to he overlooked are the weaker areas which will also be highlighted under Emu. These include the increasingly choked transport infra-

ring anyway through the high tax burden." Such factors would influence inward investment decisions by countries. Governmenta result between countries companies outside the single which have a narrower tax currency area. The domestic be hit by a bulge in interest rates and inflation, both of which are currently well

below the EU average. While the big Dutch banks factor these into their economic predictions - and take leading role in attempting to educate their customers about what they should do about Emu - they are carefully positioning themselves for their own place in the new order. structure and the relatively

ARN Amro's strategy has involved establishing a pres-ence in all member states, a mission achieved last year. 'Clients will expect the same range of services in every member country and under the same conditions," says Mr. Ribourdouille. The Netherlands has one of Europe's most efficient systems for domestic funds transfer, and he sees opportunities for the bank in

improving the cross-border payments system. ING the other main domestic rival, intends to become an important player in trading the new currency. Otherwise its 17 per cent share of the guilder foreign exchange market would be diluted to just 1 per cent of euro deal-

The group hopes to offset the disappearance of dealing room cross-trading by becoming stronger in European corporate finance, and will boost its presence "if necessary through alliances," says Mr Aad Jacobs,

But are their domestic clients ready? Far from it. the hanks helieve. "Only the multinationals are making dequate preparations," says Mr Ribourdouille.

gest consumer electronics group, Mr Dudley Eustace, side the Emu bloc.

vice chairman, told shareholders this spring: "In 1969-2002 we will bave to run our accounts in euros and national currencies. We run anyway. Tha millennlum [computer problem] is more

source of effort and money that date does not move even if the euro does. We are piggybacking the two, but it will cost several hundred million guilders."

For the rest, a recent sur-vey by Moret Ernst & Young, Dutch arm of the intarnational accounting firm, concluded that "Dutch business has not really geared up for the euro". Of

Only the multinationals are making adequate preparations" - ABN Amro

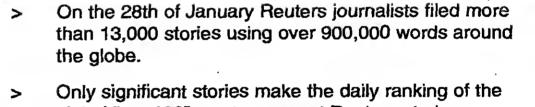
547 respondents employing 10 or more people in the noncent said they had taken measures to prepare them

Some 68 per cent believed its arrival would have only a moderate to limited effect on their company.

Charged with dispelling such illusions and chivvying the process along, a national forum was established more than a year ago. And only one development could swing the Dutch against the single currency project.

Any attempt by France impose a Paris political appointee as head of the European central hank instead of Mr Duisenherg would have the Dutch ratthing noisily at the exit door though with little convic

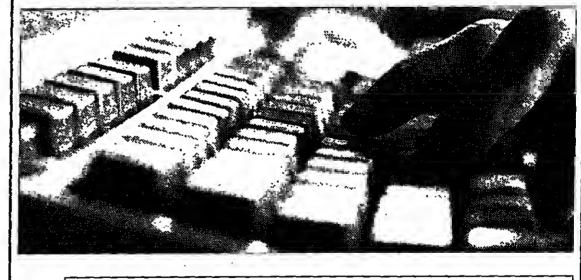
At Philips, Europe's big tion that the guilder could sustain a life of its own out-



The No1 Survey for World Equity Markets

global "top 100" most accessed Reuters stories.

On the 28th January, the three stones filed by Reuters on the European Larger Company Survey were ranked 74th, 87th and 89th.



ωω ∝≻	·	Number of companies	Market Cap \$bn	Fund Management Groups	Sell side Analysts
шШ	UK Larger Company	350	1,415	100	1,740
<b>⊢&gt;</b>	UK Smaller Company	750	115	100	1,224
D۳	Continental European Larger Company	350	2,374	100	2,756
M D	Global Emerging Market Company	1,200	688	150	1,689
ί	US Larger Company	500	5,972	150 Pul	b. June

The 1997 UK Larger Company survey, published on Tuesday 15th April, is now available for purchase.

If equities are your business, call Tempest on 0171 638 8789 to order your copy

#### PREPARING FOR EMU -THE BUSINESS PERSPECTIVE

On 25 June the FT will be holding a breakfast seminar hosted by Quentin Peel, Foreign Editor and Wolfgang Munchau.

The Breakfast Seminar will examine how EMU is likely to impact business and how European companies are preparing for it.

Cost £50. Limited places are available. To confirm attendance please call Helen Johnson on 44 (0)171 873 3553 by 11 June.

Future FT Breakfast Seminars on Preparing for EMU will take place in the following UK cities:

- Cardiff
- Edinburgh - 16 July - 10 September
- Manchester Belfast
- 16 October 5 November

· Birmingham -

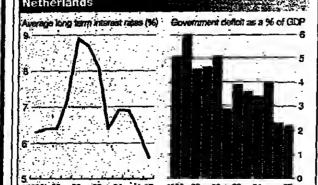
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4 December

If you would like to attend any of the above please call Helen Johnson on 44 (0)171 873 3553 (PLACES ARE LIMITED).

FINANCIAL TIMES



## Centralised system ready for big bang

But the national election campaign has intensified the political debate

France is finding it far easier to prepare itself technically than politically.

The close-knit nature of the country's financial establishment, coupled with e national tradition of centralised planning, means that France is highly likely to be ready on time for a big bang switch to the euro in 1999, in has successfully met similar huild nuclear weapons, a epace programme or high-speed trains.

But the current election campaign has again turned economic and monetary union into something of a political foothall. This is despite President Jacques Chirac's claim that one of the reasons he called the parliamentary election before its due date next March was to avoid domestic politics disrupting the key European Union decision next April-May on which countries would qualify for

the euro in 1999. The Emu issne still cuts across both left and right in France. But the debate has changed, chiefly because the views of the Socialists have changed since their President Mitterrand signed the Maastricht treaty in 1992 and since the party went into opposition in 1993. Over the past four years, the Socialists have had the dehate they never really had under Mr Mitterrand, who imposed Emu on them. Though they still support the euro in principle, they now pose the following conditions which also find an echo among many of France should still aim to cut its overall public deficit to 3 per cent of national outpnt this year, but this target does not have to be met on to the euro without Italy and the dot because the treaty Spain. This condition harks

in suspecting that the reason for Mr Chirac's snap election is to neve the way for another centre-right government to introduce more eusterity this eutumn.

• Emu ehould promote

growth and jobs, and that to this end EU governments should be able to exercise some political influence over the independent European Central Bank (ECB). The Juppe government has already displayed some of the same concerns, but has had little success in getting the Germans to accommodete them. The Germans have accepted the French ldea of Emn-participating governmente forming a Council of Stability and Growth", hut only as an informal body co-ordinating economic policy in support of the monetary union, and not exercising leverage over the ECB. Residual French restiveness about the ECB is shown in the fact that Paris does not accept that Mr Wim Duisenberg, the Dutch president-to-be of the European Monetary Institute, who is regarded as very close to the Bundesbank, should now automatically be regarded as the first ECB governor.

 The euro should not be over-valued against the dollar. The French not only harhour higher hopes than other Europeans for Europe to he able to use its euro to reach a more orderly currency arrangement with the US and Japan. They are also more prone to fears that the euro might price them out of markets where, especially in aircraft, arms and agriculture, they compete head-on with the Americans. These fears have already heen voiced on the right, particularly by Mr Edouard Ballatheir centre-right opponents: dur, the former Gaullist prime minister, and Mr Valery Giscard d'Estaing. the former president. France should not move

allows some political leeway. back to the French fear that. The Socialists are not alone at least at the start of Emu. it might be the only Latin or half-Latin country in what switch to the euro. The Bank would otherwise be essentially be e D-Mark zone.

> It is also the condition that is least negotiable with Bonn. For, it is one thing to hope that Italy and Spain can qualify as founder-memanother to insist that they do. Yet, many in the centreright are worried not only about being alone in e D-Mark zone, hut also about French trade being undercut by cheap Italian and Spanish goods priced in depreciated currencies outside Emu. For instance, Mr Franck Borotra, the Gaullist industry minister, makes no bones about the fact that this was one of the reasons why, in the 1992 referendum, he voteđ against Maastricht.

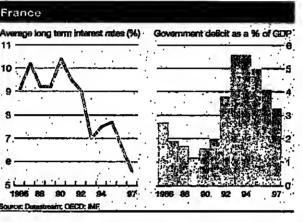
However, during the election campaign, the centreright has suppressed its sym-Socialist points, lamhasted the Socialists for wohhling on Emu to carry favour with their Communist and leftwing electoral allies and partners, and etoutly maintained that France is bang on course to meet the 3 per cent deficit/GDP target this year and to stick to it next vear. With the pick-up in the revenue and budget spending being cut slightly in real terms, there is no reason

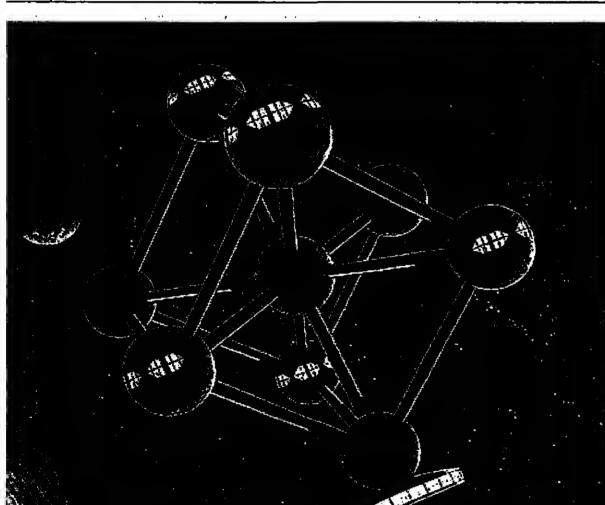
why this target should not be met, though the difficulty of reining in welfare spending leaves a bit of doobt.

The Paris financial markets have chosen to banish euch doubts from their minds in ploughing on with their preparations so that on January 4, 1999 - the first trading day in that year - all money, bond, stock and foreign exchange markets will of France, the various market authorities, commercial banks and stockbrokers have pnt together e masterplan for the switch.

Paris is going for an across the board switch, partly to bers of Emu, it is quite avoid discrepancies or distortions between different markets, partly to avoid credit institutions having to make too many internal conversions according to different categories of assets and liabilitiee, and partly to exploit its technical investments. Bonde and shares have

traded in Paris electronically for the past decade, without any exchange of paper. The Sicovam electronic system keeps track of shares, while the Relit system settles share transactions once a day: with the introduction this August of the Relit Grande Vitesse system, share transactions will be settled continuously. This computerisation makes an instantaneous switch to the euro easier technically than it would be in centres etill passing paper back and forth. Meanwhile, the Transferts Banque de France (TBF) eystem, the French component of the new wider economy providing more tax. Target network linking central and commercial banks across the Emu zone, is due for trial runs this autumn.





## **European banking made by WestLB.**

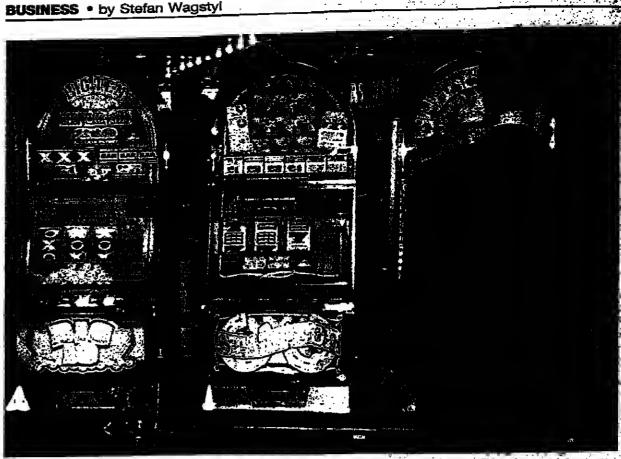
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#### Adapt and survive bonanza. While some spend-ing will spread over a decade Companies with a

high exposure to EU exports will be the most obvious beneficiaries

For business, the prospect of European monetary union creates problems and opportunities in equal measure. However, these problems and opportunities are not equally spread; some companies will benefit hugely, others will run into serious difficulties. At the extremes, Emu millionaires and Emu hankruptcles will hoth abound.

The simplest example is slot machines: mekers of vending and gambling machines are looking forward to a surge in orders to convert existing equipment to euros. From Monte Carlo to Blackpool's Golden Mile, there are thousands of contracts to he won. However, for slot machine operators the euro means nothing another - they will foot the more than extra investment. On e much larger scale.

banks, retailers, and e host of other companies face hig hills converting their operations to the euro. Comouter hardware and software stationery, seles literature and legal documentation.

ker, estimates conversion which deal directly with the half of which could be outsourced.

For software companies. technology consultants, accountants, lawyers and others this is a potential

or more, much of it is likely to come soon, as companies prepare for the planned launch of Emn in January

Companies in countries which decide to stay out of Emu will not escape the need to prepare. As the Bank of England has warned British banks, systems will still need to be redesigned to cope with the Emu'e arrival. A survey earlier this year of the EU's top 300 compa-

nies hy KPMG, the accountants, found that only 20 per ceut had even estimated the potential cost of Emu. Only 8 per cent had set a hudget. The biggest costs will fall on those companies dealing in cash with large numbers of customers, led by retail banks and stores. Companies

in wholesale markets will face smaller hills, though they will not escape altogether. Consumers can expect that - one way or bill for these investments. However, since the financial burdens will fall unequally they could also affect the balance of power within

For example, in insurance, are the largest items on a re-insurers, which operate list that will include office mainly in wholesale markets, will probably have to spend less than those life BZW, the British stockbro- end accident companies into millions.

industries.

Expensive anomalies will abound. German insurers believe that many of their deal in D-Marks during the serve local markets. Shop-

But large industrial compaeuros from January 1, 1999.

themselves in a position to

cope with Emu, many will recruitment agencies. benefit from the most obvious advantage of monetary union - lower transaction costs. The biggest beneficiaries will be those groups with the highest proportion of their revenues in different countries. The losers will be those with little or no crosshorder husiness. The winners will include those very large companies which are among the strongest supporters of monetary union. including BMW, the German carmaker, British Petroleum, the UK oil group, and Unilever, the Anglo-Dutch food and household goods com-

Big non-EU companies with extensive operations such as Ford Motor and General Motors of the US and ABB, the Swedish-Swiss engineering group, would also benefit.

But not all hig groups will benefit. Domestically-oriented companies such as electricity and water utilities will gain little from cuts in international transaction costs. But with millions of small eccount customers they will face particularly heavy computer conversion

For smaller companies the eral, very small companies. employing under 100 people, are unlikely to be the biggest beneficiaries of cuts in transretail customers will want to action costs since many

1999-2002 transition period, keepers, private hotel and nies may prefer to operate in dry operators all have little to gain from Emu. The same Once companies have put is true for local husiness services companies such as

THE STATE OF THE S

However, even among the smallest businesses there is an important minority of potential winners - manufacturers with a high exposure to export within the

These are often high-technology companies producing epecialised product for international markets. They want an end to the uncertainty which dealing in currencies brings. Unlike higger manufacturers they have little scope to manage currency swings by switching production from one country to another

Beyond these considerations looms the much larger question of economic stability. If monetary union . bring greater economic stability then virtually all businesses should benefit from e reduction in risk and uncertainty.

Borrowing costs should fall if the climate becomes more predictable. The winners could be companies with long-term investment projects with long payback periods. The losers could be companies which have in the past relied too much on short-term profits from cur-

However, this does not necessarily favour a particular industry or size of company. The winners will be those who adapt most successfully to the Emu world.

**BANKING** • by George Graham

There are striking variations in banks' practical readiness for

monetary union With barely 400 working days left before the arrival of the euro. European bankers are starting to show signs of nervousness about the practicalities of introducing the

new currency. Most European banks have carried out months, or in some cases years, of planning, drawing up scenarios to prepare for variations in the list of countries which will join the monetary union, in the timetable for the euro's introduction, and in the precise rules which will be laid down on issues such as conversion rates and dual price labels.

Now, however, they want to narrow their scenarios down so that they can start taking practical measures to adapt everything from computer systems to cash tills.

"We have been doing our scenario planning for e couple of years now, but this is the point when we need to move from planning into implementation, and we still don't know which scenario to beck." complains one continental banker.

Panic is still a long way off, but some of the early confidence that European banks would be able to take Emu in their stride has now begun to erode.

"l realise we shall get some news in 1998, but time is flying, and it takes time to change computer systems." warns Mr Knud Sorensen. chief executive of Den Danske Bank. Danish banks can, at least, be confident that their country will remain outside Emu, at least

in its early phases. British banks, too, have almost all concluded that the UK will not be in the first wave. That may reduce their

need to prepare for the mass introduction of a new currency to their retail customers, but it does not spare them the problems of preparing to handle the euro in their wholesale operations. This may be a simpler task than for banks in likely core Emu countries, who will have to prepare their systems to handle dual currencies from 1999 to 2002 rather than simply treating the euro as another foreign currency. It is not, nevertheless, without difficulties.

A London working group of banks, brokers, lawyers, exchanges and settlement systems warned recently that final decisions on e range of ground rules for the financial markets needed to be taken no later than July 1 if market participants are to make the necessary systems changes in time.

These decisions include whether and how governments will redenominete their bonds and money market instruments after 1999; whether it will be possible to agree a marketwide convention on the right way for other issuers to redenominate their debt and equity; and how to maintain continuity for benchmarks such as the British Bankers' Asso-

ciation's Libor rates. The London Investment Banking Association warned recently that it will be hard to maintain momentum for London's preparations if the Labour government does not send some signal to the business sector that British participation in Emu is still e real possibility, even if not in the first wave.

"If the newly-elected gov-

ernment does not convince husiness interests that the option to join Emu by 2002 is genuine, then commercial plans will he hased on e prospect of indefinite nonparticipation," Liba said in a progress report on prepara-

Preparations of individual wholesale hanks vary widely, meanwhile. In a benchmarking study of ten London-hased investment hanks carried out hy the Coba management consultancy, one bank had seven people on a permanent "euro project team", and has had taskforces running in each of 14 husiness divisions since the beginning of 1996. It has allocated e hudget of £80m to cover conversion costs, and aims to have completed its preparations six months hefore the single currency is introduced.

Another bank, by contrast, had no overall project team, no working groups, no implementation plan - not even a set of working assumptions on which countries are likely to be in the first wave of Emu. In the broader universal

banking arena, these variations are even more striking. Recent surveys show that most German and Belgian banks have their Emu preparations well in hand, with massive project teams totalling, in the case of Deutsche Bank, more than 160 people. Preparations at French

and Dutch banks, on the other hand, range from welladvanced to barely-started. Italian banks, hesides the difficulty of knowing whether or not their country will join Emu, face the additional problem of preparing their computers for the first time to handle e floating decimal point, since the lira is

tions, though daunting and are only part of the story. Most banks are only just starting to think about the broader consequences Emn might bring to their busi-

Although the second banking directive and e range of other European legislation should, in theory, have created e single financial market in the EU already, bankremained remarkably unintegrated. Apart from the efforts in the 1980s, since come to grief, of France's Credit Lyonnais to huy a European retail banking network, few banks have ventured far outside their

own borders. Opinions vary on whether the introduction of a single currency will kickstart the single banking market. In theory, et least, the euro should make it easier for a bank to offer its services across borders, if enly because it will be able to useits domestic base of free or cheap deposits to fund its lending activities without fear of a currency mismatch. And if the market does become slowly more integrated, hanks may once again be encouraged to ven-

ture into acquisitions. "There will be e consequence of monetary union which the politicians have not recognised yet you will see a lot of mergers and acquisitions," said Mr Karl-Otto Poehl, former president of the Bundesbank and now managing partner of Sal. Oppenheim the Colognebased private bank, who warns that this could create political friction.

"You can't have a single currency and not allow a German hank to buy a French bank," he cautioned.

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COMPANY CHECKLIST . by Michael Gardiner

PROFILE: GERMAN SAVINGS BANKS • by Andrew Fisher

## Be prepared: the way forward for businesses

Emu will bring opportunities and threats. Companies must plan carefully

Companies across Europe have been promised many benefits from European eco-nomic and monetary union. The simple currency is meant to provide lower interest rates and more competitive economies. It is also meant ge hetter integra tion of national markets, simplified financial management and elimination of ge transaction costs.

However, Emn carries with at significant risks for companies and will require intensive preparation across all aspects of business activ-

Companies can choose whether to make the minimum preparations necessary for Emu'- or whether in addition to work to obtain advantages from the market changes which will follow. But ignoring Emu, and in particular ignoring the systems implications, is not

This article provides a checklist of the major questions which companies wish to change to euro pricshould ask themselves in the ing. run up to the "paper" Emu in 1999 and the full single currency in 2002. Companies should define:

 their future vision of how they would operate in a euro the opportunities and

threats for each of their lines of business and countries of operation as shown in the diagram below: very importantly, how

they would handle the tran-Time is now short before the introduction of the euro You will need to assess

"paper" euro in 1999 and senior management should make Emn preparation a priority in the short-term to failure to your businese. ensure that companies can This is a major task and cope with the euro. needs to be started quickly. Among issues to be consid-

they will operate after the existing national markets closer together and in some industries will result in market restructuring. Review



your pricing strategy. because it may not be possi-ble to maintain price differentials between existing national markets. Consider how your competitors will react to the single currency: will they rationalise their operations? Work with your customers to agree a switch to euro purchasing and your switch to euro pricing. Find out when your suppliers

If you publish price lists, consider how you will make the transition to the euro for example will you reassess prices to set them at appropriate euro values (eg. cents, rather than a straight rounding). Consider lead times for Euro promotional material. Consider customer or eupplier information programmes to deal with the changeover, Systems and IT. Identify

the operational systems to be changed to deal with the each operational system and decide which to modify, and assess the risks of systems Identify which systems need special changes for the Marketing and pricing. period when you may have. Assess each of your markets ... to deal with transactions in to identify the way in which either euro or an old national currency. Confirm single currency is intro- that systems can cope with duced: the euro will bring currency conversion and rounding rules (6 significant figures, 3 decimal points). Identify cash bandling

what equipment and to your staff employment ners are doing about Emu quately covered. systems project and your studious. year 2000 project.

Decide when to change over him of your supply chain to your internal accounting to take advantage of a single the euro. Decide when to currency, change your payroll to euro. The lasnes listed above this at likely to be a year show that the introduction 2002 said when coins and of the euro will touch on all notes are available for retail use) Consider if your ernments will accept returns in Euro (this is likely to be

cioser to 2002 than 1999).

Consider an information and

training programme inside

• Treasury and banking. Consider rationalising your banking relationships in the euro area (you may need only one bank for euro payments), Identify savings by the reduction of treasury operations, or by setting up some form of joint service organisation for euro invoicing. Consider how the euro will affect your balance sheet and currency management in your balance sheet. Identify any issues on the redenomination of debt or securities in the rounding

 Legal issues. Investigate contract continuity, particularly outside the EU where the EU regulations confirming contract continuity may not apply. Consider changes

from old currencies to the

systems need to be changed contracts and pension If you make use of electronic arrangements. Review condata interchange (EDI), find tract terms and conditions to out what your trading part see that the euro is adeand ensure EDI systems can . Longer term. Review

cope with the change. Iden-your operations to consider tify all other external the advantages and threats systems links involving cur- of a single currency. For reacy transactions and example the existence of a ensure they are Euro com- large single currency area patible. Obtain appropriate may lead you to consider IT resources and consider relocating some operations putting together your euro there to evoid currency fluc-

Consider operational • Financa and payroll, changes such as rationalisa-

aspects of a company's business. To deal with these accounting will be affected issues, many companies by gains and losses between have put together a multi-euro currencies which could disciplinary planning team. crystallise in 1999. Identify "This team needs to address: when national and local gov- a planning phase or impact assessment to agree the scope of the project; an options evaluation phase; obtaining agreement on the euro strategy; implementation of the preferred way forward.

Companies will need to take account of the emerging experience of dealing with the euro, and of the advice being provided by industry working parties, the European Commission, the EMI and others. Good communication with customers, staff and suppliers is essential throughout, Time is now short for companies with operations in potential euro countries to begin planning their project and prior-ity must be given to this

Michael Gardiner is o partner in Ernst & Young Management Consultance Services and a member of Ernst & Young's pan-European team to implement





## **Advice from** the front line

The Sparkassen have the crucial job of selling the euro to sceptical customers

To millions of Germans, the sign of the big red S topped with a bold dot represents their closest link with the world of finance. This is the national emblem of the myriad locai Sparkassen or savings bank branches which account for around half the domestic savings market - far more than any other banking sector.

With some 19,000 branches and 280,000 staff - 170,000 of ous dispute with the private them dealing directly with customers - the 624 savings banks have a spread of operations and collective market share which is the envy of the big commercial

It is that penetration throughout the length and breadth of Germany which makes the savings banks so important in selling the idea of the euro. They handle first for advice on what the single currency means and

pean monetary union poses a hnge challenge for the savings banks, Large sums are being spent on technical preparation, communica-tions and training, But the Sparkassen are also having to face the strategic implications of Emu, which will iowed suit. change the nature of European retail banking by open-

ing up the market to competitors across the continent. In addition, the publicbanking sector - in which the regional Landesbanken act as central banks and providers of wholesale financial services for the Sparkassen - are locked in an acrimonisector banks, headed by Deutsche Bank, Dresdner

Bank and Commerzbank.

This centres on the way some of the Landesbanken, the largest being Westdentsche Landesbank in Düsseldorf, received capital injections a few years ago in the form of state housing development funds. The Cologne-based German banking association - representaround 40m giro accounts, ing 300 big and small private : in Brussels about what it alleges are the distorting effects on competition of the favourable terms on which these funds were

transferred. The public sector banks, which deny the terms gave them an unfair advantage. have been backed by Chancellor Helmut Kohl, who is savines banks have a vital

role to play in putting across the idea of Emu to a German public which has not shown notable enthusiasm for it. The heads of Germany's regional states (Länder), with close ownership and commercial links with the Landesbanken, have foi-

Against this background, the savings banks have made their views clear to the government through the person of Mr Horst Köhler, a former aide to Mr Kohl and now head of the Bonn-based German savings bank associetion. They dislike being under fire in this way while also being in the front line when it comes to persuading people to accept and prepare for the euro. Thus the Commission has taken its time in dealing with this politically and commercially sensitive

As yet, most savings bank clients have barely come to grips with the idea of the euro. They include numer-ous small and medium-sized (Mittelstand) businesses. many of them tied more closely to the domestic than Yet Mr Heitmüller stresses mostly for small customers sector banks - has com, the export markets. Some of that Emu must be built on who are likely to turn to plained to the European the bigger companies with stable foundations. "We are started making preparations but many of them are still hazy about the full implications of monetary union.

"There is e huge need to Hans-Michael Heitmüller, a director of the savings bank association. "I doo't have to acutely aware that the tell you how much scepticism there is."

Thus it has sent out more than 4m brochures with general advice and background on Emu, as well as more specific advice for businesses and local authorities. Last year, it held more than 1,000 meetings for customers, each with an attendance of several hundred. These dealt with general matters, such as the scheduled timing, purpose and procedure of Emu, as well as with matters of particular interest to Mittelstand companies and wealthter private investors.

EMU: AN FT GUIDE 7

The savings bank movement expects to spend around DM1bn alone on training staff and giving advice to customers. This is on the rough expectation that each customer will need 15 minutes of advice, It has also set up an extensive database by means of which any employee should be able to call up information about Emu on computer and communicate this to the enquir-

As the planned starting date for Emu approaches, with the decision on actual membership due oext spring, people are expected to want more than just general advice and reassurance. about the future of their savings, investments, insur-ance policies, pensione, loans, contracts and other financial relationships.

Mr Heitmüller says studies show that, so far, only about 20 per cent of German companies have started proper preparations for the euro. Among smaller firms with less than 200 employees, the figure is only 20 per cent. "No company can take the view - without harming itself - that the euro does

not interest me'." Even the very smallest companies can benefit from the single currency, he argues. Currency fluctuations hit small and mediumsized exporters especially hard, since they are more dependent on particular markets. They cannot spread risks between different markets and production sites as big corporations can. Thus the euro should improve life for small businesses by making it easier to calculate prices and costs across borders and opening up new sales opportunities.

As 1999 approaches, the savings banks will be pushing these arguments more forcefully throughout their scattered branch network. positive union as long as we are convinced that stability is not being put into the back-ground." The desperate accounting measures being explain to people what mon- used by several countries, etary union means," says Mr including Germeny, to ensure they qualify for Emu, could stretch that conviction to the limit - both at the Sparkassen and among their customers.

#### LAW • by Geoffrey Yeowart

## Building a solid euro framework

The City has welcomed the European Commission's legal proposals

nentum

Whether the UK opts in or out of monetary union, numerous types of contracts made in the London financial markets will be affected by the euro.

robust framework to ensure legal certainty and has broadly welcomed the European Commission'e proposals. These proposals are contained in two draft EU Council regulations which were endorsed by the council of finance ministers in December 1996. The first will deal with the substitution of the euro for the Ecu, continuity of contract and conversion and rounding rules. The second will deal with the substitution of the euro for participating national currencies, transitional period arrangements, redenomination of debt, euro bank notes and coins and related issues. Although both drafts are

subject to a UK parliamentary scrutiny reserve, it is hoped that the first regulation will be adopted this year. The second regulation cannot be adopted until it is known in April or early May 1998 which member states will be the first to participate in the euro. Particular attention has

focused on contract continuity, private Ecu obligations and redenomination of debt.

The first regulation will be an important step towards clarifying the legal position on the key question of contract continuity. Article 3 will establish that the introduction of the euro will not have the effect of altering any term of a contract or discharging or excusing performance under a contract. Equally, it will not give a party the right unilaterally to alter or terminate a contract. This is expressed to be

subject to whatever the parties may have agreed, so preserving freedom of contract. The parties will be free to agree any changes they choose to the terms of their contract, provided this is

When the first regulation is adopted, it will become part of English law, even if the UK opts out. Although it will not be a universal major step towards achieving legal certainty on continuity. It will not obviate the need to review significant existing contracts which refer to the Ecu or a national currency likely to be replaced by the euro and which extend beyond Janu-

ary 1, 1999.

The disappearance of a currency, interest rate, exchange rate, screen page, pricing source, index or settlement system could affect a contract, unless an acceptabla replacement is estabhished to ensure continuity. Market associations are currently working on plans to provide enccessor price. sources. Article 3 will not alter domestic contract law in jurisdictions outside the EU. This is important for derivatives as the majority of derivatives are governed by either English or New

York law-International law broadly requires states to recognise the currency of another, but there may be areas of uncertainty. The UK's Financial Law Panel is investigating the legal position in the main financial centres outside the EU. The International Securities Dealers Association (ISDA) and others have taken e leading role in sponsoring legislation to York to remove any contract termination risk. Draft legis parties intended otherwise. lation is now before the New York State Legislature.

Binois and California. The legal position is also being considered in other jurisdictions, including Japan, Hong Kong and Singapore. The Ecu is widely used by

the private sector in commercial transactions. The done by mutual agreement. **European Monetary Institute** has estimated that, at the end of September 1996, 153.6bn of Ecn obligations were outstanding in the Ecu y the euro.

answer to every potential banking and financial marThe City has pressed for a problem, article 3 will be a kets. There has also been considerable debate on how these private Ecu obligations will be affected by the introduction of the euro. The reason is that the Ecu is not a

The first regulation will become part of English law, even if the UK opts out

currency but a unit of account based on a basket of 12 currencies. The euro will probably have a different aconomic valua as only member states which meet the convergence criteria will participate. The euro may be The legal position will be

clarified when the first regulation is adopted. Briefly, this states that, from January 1, 1999, every reference in a legal instrument to the Ecu (as officially defined) will be replaced by a reference to the enro at the rate of 1 euro to 1 Ecu. It also contains a presumption that, where a contract refers to the Ecu, without this definition or any definition at all, the parties intended to refer amend the general obliga- to the official Ecu, with the tions law and the uniform result that the 1:1 conversion commercial code in New rate will apply. The presumption is rebuttable if the

The presumption is necessary as the types of Ecu Similar state legislation clauses used in the financial has also been put forward in markets vary. The most the nominal value of a debt

with the value and composition of the official Ecu from time to time, provided it remains the EC unit of account. In some cases, the definition may not expressly refer to the official Ecu but is intended to be used as a parallel unit of account and is treated as such in the markets. In other cases there may be no definition of the Ecu at all, as in the case of Ecu deposits. In a few older cases a "specific basket" clause may have fixed the private Ecu to the value and composition of the official Ecn at a particular date. It is only this last type of definition which appears likely to fall outside the presumption.

Most bonds with fixed Ecu definitione may have

matured already, although

clause, links the private Ecu

this definition may still appear in certain deriva-The second regulation will empower a member state on or after January 1, 1999 to redenominate existing government debt issued in its own national currency under its own national law. One issue left open by the second regulation is whether a mber state will be able to take measures to enable iseuere to redenominate existing private sector bonds

or securitised debt traded in the capital markets. Firm proposals are expected to emerge before the Amsterdam summit in June. It is expected that an issuer of existing debt denominated in the national currency of a participating member state will be free to redenominate it during the transition period (January 1, 1999 to December 31, 2001) if that member state takes steps to redenominate all or part of its own government debt.

There has been debate as to how far redenomination should go. There are et least three possibilities: simple redenomination (a change in the currency unit in which

security is expressed); renominalisation (a change in the minimum nominal amount in which e debt security is held after redenomination in order to achieve a round amount): and reconventioning (a change in the terms applicable to the debt security to reflect different conventions on such matters as calculating interest and frequency of payment). It is widely believed that the powers to be given to redanominate private sector debt under the second regulation during the transition period should be limited to simple redenomination. It is far from clear whether

the advantages of redenominating private sector debt during the transition period will outweigh the costs and disadvantages, unless a sim-plified procedure is available for doing so. It appears sensible to leave private sector issuers and (where their consent is necessary) investors to decide whether to redenominate, which they should be free to do even if the relevant member state has not redenominated its own government debt.

Unless voluntarily redanominated during the transi-tional period, all legal instru-ments existing at the end of that period will be automatically read as if references to national currency units were to euro units at the fixed conversion rate. It is contem piated that the rounding rules in the first regulation will also epply, although their scope of application needs to be clarified.

has been made on the legal framework, more work is essential in this area. Work ing parties of practitioners are looking at the issues to find generally acceptable and practical solutions. Geoffrey Yeawart is o partner of Lovell White Durrant, London, and chairman of the Euro working party of the City of London Law Society. banking law sub-committee.

Although good progress

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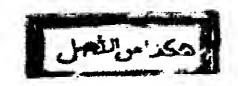
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## Croatia

The new state is secure, but the veneer of prosperity and democracy is still thin, write Anthony Robinson and Guy Dinmore

## National dream close to reality

secure state within internationally recognised bordera, complete with its own currency, army and institutions, is about to be fulfilled. It was a dream which the nationalists said would only be realised when there was "Croatian money in a Croatian purse, and a Croatian rifle on a Croatian

They now have both, and the last piece of Sarb-occupied territory, Eastern Slavonia, is due to return to Zagreb's control soon after next month's presidential elections.

Like Bismarck's Germany. Croatia gained its independence through "blood and iron" after a hitter war in 1991-2 which initially pitted lightly-armed militia and nationalist paramilitaries against the full armoured weight of one of the biggest armies in Europe pressed into the service of greater Serb nationalism

On June 15, President Franjo Tudiman, a former Titoist general turned nationalist historian who led the drive for independence in 1991, will almost certainly be re-elected for another five-year term. The "father of the nation" will he rewarded. A month later, when Eastern Slavonia is due to pass back under Croatian government control, those Serbs who elect to stay will do so as Croatian citi-

This was a fate which modern army. many rejected when the dispropaganda portrayed as the linear heir to the wartime fascist Ustasha regime. But, six years after the Serb-dom- krieg "Operation Storm". inated Yugosiav Peoples Army (JNA) helped Serb reb- fled lands their forefathers atian foot-dragging by

Croatian els carve their own statelets nationalist dream of a ont of the new Croatian state, the balance of power in the region has changed dramatically. The JNA is a dispirited shadow of its former self; President Slobodan Milosavic remains internationally isolated and internally besieged: the Serbian economy is virtually bank-

> The Serbian nationalist ambition of carving out a greater Serbia has not simply failed: it has left Belgrade in a position where it has to seek a political and economic accommodation with Croatia.

This is the measure of the Croatian success, it might have been even greater if Mr Milosevic and Mr Tudjman, the two warlords, had made a political deal in 1991. But, with benefit of hindsight, a deal which permitted separation without bloodshed was probably beyond reach in the emotional maelstrom which both men bad stirred Mr Tudiman's first success

was to keep the rump of the country together when it was virtually defenceless. The turning point was the 1994 Washington agreement with the Clinton administration, when Zagreb agreed to give up its ambitions to partition Bosnia with Serbla. Instead, it pledged to co-operate with the Bosniac Moslems and work for a sovereign Bosnia in return for US political support, including help with the equipment and training of an effective

Two years ago, that army integration of Yugoslavia routed the JNA and Serh militias, forcing them first vonia and then out of the sent a second suspected Crowestern Croatia in a blitz-

had populated over 200 years ago as peasant soldiers defending Christandom against the Turks. International opinion, which remembered Serb aggression hardly protested at the latest "athnic cleansing" - this

time with Serbs as victims. At mainly US insistence, President Tudjman then reined in the army, which was not permitted to sweep into Eastern Slavonia to complete militarily the "liberation" of all the occupied territories. This prevented what would almost certainly hava been another bloodbath of revenge killings

Instead, the fertila, oilrich, but badly war-damaged area was pnt under UN transitional government. For the past 18 months, US General Jacques Klein, backed by a .5.500-strong UN military and police force and considerable charm and diplomatic skill, has been arm-twisting, cajoling and re-assuring nervous Serbs. He has also played an important role in an international effort to get Zagreb and Belgrade to agree to ensure both a peaceful transfer of power to Croatia and a secure future for the Serbs who elect to stay.

Tha prospects of a smooth transition look reasonably good. Croatia's international image will be strongly affected by the outcome and by other lingering war-related issues. These include the good faith of its commitment to a sovereign Bosnia-Herzegovina in partnership with the Bosniac Moslems and the level of its co-operation with the UN war crimes

tribunal in the Hague. "military Krajina" regions of atian war criminal to the Hague. But this was only krieg "Operation Storm". after Washington had made An estimated 200,000 Serbs clear its displeasure at Cro-



instructing US representatives at the IMF to abstain on the vote which approved tha recent \$500m, three-year standby loan

Yet for all Croatia's political, diplomatic, military and economic gains over the first years of indapendence, the veneer of prosperity and democracy is, inevitably perhans, still very thin.

Mr Tudjman, like Marshal Tito the former communist dictator whom be emulates, is an autocratic, vain man who loves the trappines of power. The new state is still awash in the distinctive red and white chequer-board national flag and nationalist rhetoric. This is used to deliberately intimidating effect in the newly-liberated areas where state-financed reconstruction of destroyed Croat homes is taking place,

In the Krajina areas of western Croatia, centred on Knin, the new and repaired Croat houses and villages now stand alongside the deliberately trashed homes of Croatian Serbs. The latter theoretically have the right to return to them, but they are made to feel very exposed and uncomfortable

the feisty representative of the Helsinki Watch human rights organisation, provocatively describes Mr Jure

opposit and reconstruction and reputedly ona of tha most hard-line nationalist members of the Croatian Democratic Union (HDZ) government, as "the minister for ethnic cleansing", His files are full of well-documented accounts of violence and deliberate destruction much of it after the Krajina was re-taken by the Croatian

Mr Tujman's HDZ is a political movement whose symbiotic relationship with the Croatian state makes it more like the old communist party-state than a "normal" western-style political party. Its power is reinforced by state control over an outrageously pro-government

Its influence is also magnified by an electoral system which ensures that votes wasted on smaller opposition parties, which fail to leap the 5 per cent parliamentary entry harrier, accrue over-whelmingly in favour of tha largest party, the HDZ.

does, however, appear to be moving in the direction of a consolidation of democracy and certainly towards fundamental market-orientated reforms in the financial and economic sphere, although ogress is patchy. For 18 months, Mr Tudj-

man defied the voters and refused to accept an opposition figure as mayor of end he cobbled together a majority by persuading two Peasant party city councillors to switch sides. But a similarly autocratic decision to change the name of the local football team from Dynamo to Croatia blew up in his face while he was heing treated for stomach cancer in Washington's Walter Reed clinic last Novem-

Ontraged fans, calling themselves the "Bad Blue Boys", after the colours of Dynamo, surged into Zagreb's main square to protest against an underhand attempt by the government The evolution of events to silence Radio 101, the only

independent voice in the electronic media. The government backed

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down, promised a new licence and a better transmitter. But an angry Mr Tudiman promptly sacked the interior minister and other officials on his return to Zagreb.

Politically, the HDZ, which riven with factions, is unlikely to survive in its present form heyond Mr Tudjman. The tough 75-yearold president appears to be in good form, but he may not be able to complete a second term. The former communist Social Democrats are emerging as the leaders of a still fragmented opposition.

By 1999, the date of the next general elections, a new coalition of moderate nationalists and free market reformers could well emerge to push for the centre ground and press on with Croatia's ambitious drive for entry into the EU and Nato and recognition as a central European rather than "Balkan" country.

The "rosy scenario" outlined bere, however, depends crucially on greater respect for human and political rights in a land with little previous experience of democracy and of the ability of economic reforms to underpin the creation of a stable, prosperous and

responsible middle class. The economy is gearing up for sustainable 6 to 7 per cent annual growth and the economic and corporate sections of this survey indicate that reforms are indeed gathering pace. Bank and corporate re-structuring is entering a dynamic phase, foreign and domestic investment is rising, and the government is committed to legislation which would permit privatisation of utilities and other assets hitherto seen by the oationalists as inalienable

"crown jeweis" The independence gamble seems about to pay off, but Croatia remains in a volatile area where men and events so often conspire to confound predictions.

POLITICS • by Anthony Robinson

## Civil rights is a key issue

The HDZ still dominates, but opposition groups strengthen in towns and cities

President Franjo Tudjman still dominates the political landscape of the new state, and on June 15 he will almost certainly ba reelected for a new five-year term. The only doubts are whether he can win an absolute majority in the first round, as in 1992, and whether the old war-lord retains the strength to complete another full term after recent treatment for stom-

War and state-building occupied the first years of independent Croatia, but the agenda for a second term is expected to focus on domestic issues. The priorities are building a viable market economy and finding ways to ensure a future for the Croatian Democratic Union (HDZ). It was born in the heady atmosphere of nationalist revivalism and ethnic tension. It is doubtful whether it can survive long-term in normal peacetime conditions.

As presently structured. the HDZ - which is a movement, not a political party dominates the state. It infiltrates its members into key positions in a way which is far closer to a communiststyle party state model than a conventional western-style political party. But the future evolution of

Creatian politics also hinges ing war-related issues. As US President Bill Clinton made clear in a note to Mr Tudj- is now pushing forward with man earlier this month, the ability of the Croatian government to guarantee the civil and buman rights of see most of the economy in ethnic minorities and private hands by the turn of co-operate with the UN war the century, and many of its is seen by the international ties. industrial companies and other former reform ever, a fundamental re-orin particular, as a litmus test tially foreign ownership. The the main focus of opposition ties is inevitable.



President Tudjman: a question mark over his health

also a pre-condition for eventual entry into Nato and the European Union.

Significantly, however, Croatia's own Ombudsman has also started raising civil rights issues with the government, bringing it into the domestic, not just international, political sphere.

This is part of the avidence that Mr Tudiman intends to usa his second term to promote economic, prosperity and international acceptability. To this end, he has given strong backing to the technocratic wing of his on the solution of outstand- party which has already implemented a successful stabilisation programme and a Hungarian style privatisa-

tion programme. This programma should crimes tribunal in tha Hague most important banks, utilicommunity, and Washington and tourist facilities in par-

of the government's interna- government is also expected tional raspectability. It is to press ahead with plans for a Chilean-style personal pension system

This policy is proving popular with foreign investors but has yet to convince the country's urban voters. The HDZ did better than expected at local elections in April, but the polls also confirmed that HDZ support is concentrated in rural areas which gather their news and views from the state-controlled electronic media, a powerful instrument of political control.

Most of the main towns and cities voted for, and are now controlled by, coalitions opposition parties, although nationally the effect was minimalised by lack of clear policies and personal rivalries among the five main opposition parties. This could change. The April elections showed that the in power until the next geo-Social Democratic party eral elections in 1999. Once (SDP), led by Mr Ivica Račan he leaves the scene, how-

with over 20 per cent of the

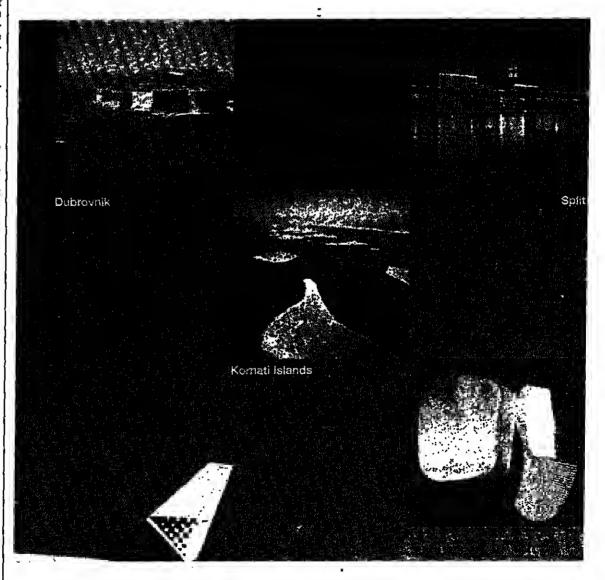
This is still well below the HDZ, bowever, where even in hostile Zagreb the ruling party's share of the vote was 34 per cent in the April elections, compared with 36 per cent in 1995 when the opposition united sufficiently to put forward non-HDZ candidates for city mayor. They were all rejected by Mr Tudiman in a display of authoritarianism which, the opposition argues, revealed his true political colours.

Deapite this damaging stand-off, which left the city without a mayor for over a year, the HDZ won 24 of the 50 seats in the city council in the April municipal elections. Earlier this month, it gained the two extra seats it needs to govern the city by wooing defectors from a divided opposition.

Zagreb, a city whose population is now thought to exceed 1km, contains a quarter of the country's population and dominates the economy. It is a prize Mr Tudiman refuses to give up, although tt is here in the capital that resentment is most loudly expressed against an organisation still widely seen as arrogant and corrupt and dominated by hard men from Herzegovina, the Croat nationalist part of

western Bosnia. Nationwide, however, the HDZ remains by far the biggest political force, despite a slow decline in overall support from 48 per cent in 1993 to 45 per cent in the 1995 general elections and 43 per cent in April.

So long as Mr Tudiman remains at the helm as a Gaullist-style president who towers over the government. the HDZ, with a majority in parliament and a fractured opposition in the country at large, can expect to remain



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## First fruits of peace seen

Rises of 20% in tourism receipts and 24% in construction output have given a much-needed kickstart to finances

The seeds of Croatia's banks and three years of low ued into the first half of last economic recovery were inflation ensured that funds year and as a professional sown in 1993 with the start of a Polish-style, macro-economic stabilisation programme. It was only last year, when peace came, that the first fruits appeared. Foreign tourists - the main source of bard currency returned in large numbers and reconstruction of war damage began in earnest.

A 20 per cent rise in tourist receipts and a 24 per cent advance in construction output were the kick-start that chief economist at Zagree economy needed. But the lower interest rates which only 3.7 per cent. He believes resulted from returning faith thet this is understated, but

were available to accommodate higher growth and stimulate higher investment.

There is considerable debate over how fast the economy rebounded last year from the traumatic years of war, partial occupation and the change to a market economy.

Mr Marko Skreb, governor of National Bank, the central bank, puts the figure at 7 per cent. Mr Zarko Miljenovic, hačks Banka, says it was says negative growth contin-

economist be has to make his calculation purely on official statistics.

The problem is that Croatia, for all its new-found financial sophistication, has still not got round to preparing an orthodox set of national accounts. The lack is being rectified. But in the meantime there is an element of guesswork and thumh-sucking in the presentation of economic

The problem is exacerbated by the high tax burden and heavy social charges on legitimate husinesses. This

> between Zagreh and the Dalmatian coast had a hig impact on economic activity. especially on tourism and construction," he says. He cites a 15.8 per cent rise in tax revennes, a 25 per cent rise in electricity production, higher output in the shipyards and other industries, rising foreign invest-

ment, returning foreign tour-

ism, a strong growth in hank

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lav Skegro, the deputy prime

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economic matters, is con-

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ures significantly understate

the "bounce-back" from war-

He believes that the econ-

omy grew between 10 per

year and is looking for "at

least another 7 per cent growth" this year. "The

recovery of Western Slavo-

nia and the Krajina area made the country 35 per cent

higger. The re-opening of oil

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sion more difficult

has encouraged the develop- lending, a spurt of new hous ment of a substantial "paral- ing and reconstruction work lel economy", partly fuelled and a big rise in capital by undeclared emigrant goods imports to support his

Unemployment, which he tial reflux of private capital from abroad. The governestimates was 30 per cent in ment hopes that impending 1990 if socialist over-mantax reform, especially the ning is included, is now half introduction of a value that level, he says, while added tax next year, after a real incomes are rising year'a delay, will broaden albeit from the lows they plunged to in 1992 which were 40 per cent of pre-war In the meantima, Mr Boris-

The "feel good" factor has not yet filtered down to the thousands of refugees camping in the coastal hotels, or to workers facing a hard struggle to make ends meet on wages which are relatively high by east European standards hut low in comparison with the west European prices of goods in the

The remaining refugees are due to go home to East-

this year and will be helped to rebuild their homes hy the Agency for Development and Reconstruction. Meanwhile, higher foreign and domestic investment privatisation and the general restructuring of industry and banking is helping to raise productivity and redoce unit costs. This allowa for non-inflationary increases in real incomes. which were up an average 13.6 per cent last year, compared with inflation of about

Motorways and highways planned over the next decad

Mr Franjo Lukovic, the president of Zagrebacks Banka, says that one of the main problems facing the economy is the shortage of competent managers able to carry through the introduction of new technology and

Foreign analysts worry that the big quality gap between a handful of internationally recognised companies such as Pliva, the pharmaceotical company, and Zagrehačks Banka, with

their international connections and London listings, and the second rank industrial companies and banks now being wooed by a flood of foreign investment bankers, is not fully understood. There is a danger of hubris

In the ultimate analysis Croatia remains a small, relatively high cost economy with a lot of catching up to do. But there is no mistaking the new-found attraction of Croatia for foreign investors.

The lures include a combina tion of low inflation and fiscal discipline and the oppor tunities opened up by an increasingly credible policy of radical restructuring of key industrial and financial 1.7

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What adds to credibility is the government's recent conversion to the merits of privatisation and partial foreign ownership of flagship companies as well as public

## Tudjman's troika firmly in control

The fastest and most successful transitions to market-based economies throughout the former communist world have depended crucially upon the quality of a few technocrats in key positions. co-operation between them - and strong political .

This general principle is particularly apposite in Croatia, where a troika of young men, strongly backed by President Franjo Tudjman, have implemented stabilisation success stories

in the region. The three are Mr Borislav Skegro, a former economic adviser to the president. who is now the deputy prime minister with overall responsibility for economic reform; Mr Marko Skreb, president of the National Bank of Croatia; and Mr Bozo Prka, the

These three, all in their early forties, enjoy a close working relationship and have transformed the prospects of what in 1993 was a war-torn and partially-occupied country suffering from hyper-inflation and a catastrophic fall in living

standards. Much remains to be done to bank and enterprise restructuring and raising the overall quality of management. But the list of achievement is already a long one.

It includes the successful introduction of a stable national currency, the kuna, in May 1994: three years of Maastrichtcompatible budget deficit and inflation levels; investment grade ratings from international rating agencies; a London listing

Banka; a successful \$300m debut for Croatia's first corporate borrowings; on-going programmes with the IMF, World Bank and EBRD; and rising foreign direct and portfolio investment.

Given the unpromising

starting point, Croatia's macro economic performance ranks. alongside the pioneering stabilisation programme Leszek Balcerowicz in 1990 and Hungary's 1995-6 recoll and recovery from an impending Mexican-style domestic and foreign debt

The Hungarian case is particularly relevant Mr Gyorgy Suranvi. the governor of Hungary's central bank, in tandem with the finance minister,



Mr Lajos Bokros, was able consumption to exports and .. debt repayment and accelerate privatisation.

They were able to do this because of the unflinching support of the prime minister, Mr Gyula Horn, even though Mr Horn had been elected with a . mandate to ease, not amplify, the pain of structural reforms.

The Croatian troika from President Tudiman, who is a military historian,

not an economist. His political support for a stable currency and a solid. non-inflationary base for its future economic development is likely to have as profound an effect on the long-term evolution of Croatia into a "normal"

central European country as

the creation of an army defending Croatian

territory. That support has also been forthcoming in the struggle between the ultra-nationalist wing of the the ruling HDZ, which resisted privatisation of Croatia's "crowd lewels": and the technocratic wing. The latter argued . . .

successfully that Croatia's

long term future was privatisation of leading Croatian companies and utilities to bring in in both foreign capital and

technology and ease integration into global markets. "People abroad still think we are just a bunch of nationalists, and it is true

we all had to stick together when we were building the

new state and fighting a Mr Prks, the finance

But every year we take two or three steps which monstrate our real destre internationally and to develop our democracy as

Anthony Robinson



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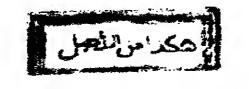
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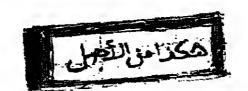
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CROATIA 3

EASTERN SLAYONIA AND THE REFUGEES • by Guy Dinmore

Reconciliation is seen by some as just a dream of the western mediators

Mrs Linba Cubrilo contemplates life as an eternal refugee with two children to feed on bread, jam and lard. "We are like Kurds," she says. "Nobody

She survives on Red Cross rations in the war-damaged house of a Croatian family she has never met. She is one of about 50,000 Serbs who were driven eastwards by Croatian offensives in the summer of 1995, and took refuge in the still Serb-occupied pasturelands of Croatia's Eastern Slavonia on the borders with Serbia and

But that Serb dominance is coming to an end. Like many others she is getting ready to leave, just as some 80.000 Croats who were expelled westwards, deeper into Croatia, by the Serb-dominated Yugoslav return to their homes in People's Army in late 1991. are preparing to return to Eastern Slavonia to reclaim

and oilfields, Eastern Slavonia is still riddled with up to Im mines, while towns and villages lie devastated by the Yugoslav army's heavy bombardment in 1991. Mass graves are a reminder of the atrocities committed by both sides when neighbour fought neighbour.

The region and its 120,000 inhabitants have been under temporary UN administration since January 1996, but will return to full control of the Croatian government at a date to be set by the UN Security Council in June. The current UN mandate expires on July 15, but a mission will remain for a further six months, during which time the 5,500 UN peacekeepers will withdraw, leaving behind just international observers.

Croatia'e president, Mr Franco Tudiman, has pledged that the original 70,000 or so Serb mbabitants of Eastern Slavonia can remain if they become Croatian citizens, while refugees such as Mrs Cubrilo may nearby Western Slavonia and Krajina.

The international community has made clear to the Once one of the richest nationalist government in areas of former Yugoslavia, Zagreb that Croatia's inte-

gration with the European Union and Nato depends in part on a peaceful return of refugees and establishment of a tolerant, multi-ethnic

"This is the year of coming back and reconciliation of all together in peace, democracy and wealth," Mr Tudiman said in April on the eve of local elections throughout Croatia, including Eastern Slavonia. "These elections represent the start of Serbs peacefully becoming equal citizens of Croatia 1 call on all Croatian citizens to heal the wounds of the past."

But for some refugeee,

concerted campaign of intimidation and attacks on attempting to return to Krajina and Western Slavonia, reconciliation is just a dream of western mediators and empty words by Cro-atian leaders.

"Til live in a tent or in a" park if I have to in Serbia. We've lost everything," says Mrs Cubrilo, "No reconciliation is ever possible. They should solve it all for ever so we don't have to share the same bread. We lived in Tito's Croatia. But we can't live in Tudjman's Croatla." . Mr Ivan Cicak, president

of the Helsinki Committee

tia, also doubts Mr Tudiman's commitment to his public pledges. "In most cities and towns throughout the reclaimed territory, there is a strong campaign against the return of private Croatian citizens to live property to their rightful owners, and pressure and threats are being used to scare and drive away the remaining Serb population,"

he said in a letter to Mr

Tudiman on April 11.

Mr Jacques Klein, the major-general in charge of the UN Transitional Administration for Eastern Slavonia (UNTAES), recently visited Krajina, and held talks who have already met with a with Croatian officials in Washington to drive home the message that the return of refugees must be a two-way process.

Returning Eastern Slavonia to full Croatian sovereignty has already begun. Croatia's kuna became the official currency in the region in mid-May, replacing the dinar. Post offices new sell Croatian stamps, and courts will operate under Croatian law on June 1. Contracts and pensions for Serb workers in state utilities have been negotiated by

In late May, Croatian officials are due to travel to the

ovar on the banks of the Danube to hold talks with Serbs on establishing the municipal council. The ruling Croatian Democratic Union (HDZ) and the Serb alliance both won 12 seats. while a hardline nationalist Croat party took two. Despite the lingering bitterness and mistrust local observers do not rule out co-operation between the HDZ and the Serbs to exclude the extremists

Under Mr Klein's no-nonseuse leadership UNTAES has scored significant successes in securing guarantees for the Serbs who choose to remain. Two deputy governors in the region and four assistant ministers in Zagreb will be Serbs. The Croats have also guaranteed that almost half the region's police force will be made up of Serbs and other ethnic minorities. The April 13 elections began in administrative chaos, but at the end of two days a high turnout had been assured and Mr Klein declared the polls free and fair. Serbs won majorities in 11 of 28 local

Zagreb and Belgrade have however, so far failed to reach agreement on two crucial issues - dual nationality for the Serbs of Eastern Slavonia, and making the area and a 15-km swath of Serbia's borderlands a demilitar

No one knows how many Serbs will choose to stay. They feel betrayed by Serb ia's president, Mr Slobodan Milosevic, and realise their fate is tied up with the state of future relations between Serbia and Croatia and the will of both sides to rein in nationalist extremists. Serb sources say the two presidents have struck a secret deal to allow Serbs to remain in Eastern Slavonia, while only a few of the 200,000 who fled Krajina and western Sla vonia will be allowed back by Mr Tudiman's govern-

"We are small rusty cogs in a big rusty machine," said a local Serb shopkeeper. Our future is out of our

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## Steely diplomat wins support of presidents

**UN** administrator sees 'so much hate and hostility on both

With his thick cigar and air force bomber jacket, General Jacques Klein may resemble a modern-day Patton but he is also a. steely diplomat with a passionate commitment to belp recreate a peaceful, multi-ethnic society in Eastern Slavonia.

major-general in the US Air Force Reserve who spent much of his career in the state department, combin the toughness of a military man with the willingness to spend countless hours pegotiating the details of bow to reintegrate about 80,000 Serbs, Hungarians, Germans and other minorities into a newly-independent Croatia.

Gen Klein recognises in the fertile but war-torn farmlands of Eastern Slavonia the suffering that his own family went through in Alsace in the Just as that fiercely

contested region is now a symbol of Franco-German rapprochement, his task as the UN transitional administrator since January 1996 has been to bring about the potential for reconciliation in Eastern Slavonia, where tens of thousands of Croatian families will soon return to the homes they fled under bombardment by the Serbs in 1991.

"Each side has to leash its own dogs - extremists on both sides. But there is still so much hate and bostility," he says. "The war ended just 18 months ago. It's like asking for Franco-German rapprochement in 1946. It's

not easy."

Backed by a powerfully equipped multinational force of 5,500 Gen Klein started by evicting a convoy of armour and heavy weapons back into neighbouring Serbia and expelling Serb paramilitaries from



Gen Jacques Klein: 'Each side has to leash its own dogs

Croatia's oilfields. A buy-back programme succeeded for taking large quantities of arms and ammunition out of circulation, although the UN admits many Serbe still have weapons hidden at

Infrastructure has been reintegrated into Croatia and Serbs have guarantee of jobs and pensions in Croatian state utilities.

More important, however, are the assurances of political and cultural rights for Serbs that Gen Klein negotiated with Mr Franjo Tudiman, Croetia's "We've given people a

package they need for their dignity and future. The goal is to have people feeling part of the system. inside looking out, not outside looking in," he

"We're almost like a law firm. The corporation has fallen apart, leaving a whole range of assets and human interests that have to be redefined."

Gen Klein recognises that unlike the ill-fated UNPROFOR mission in Bosnia or the uncertaint surrounding the Italian-led multinational force in Albania, his task was made easier by the framework of a solid agreement between

President Tudiman and Serbian President Slobodan Milosevic to return eastern Slavonia to Croatian rule. "This mission could never

succeed without the support of the two presidents. Milosovic doesn't really want more Serbs coming across the river. They are an econom albatross and an embarrassing reminder of failed policies," Gen Klein 58.Y8. Reconciliation does not

nean covering up the past, however. The general's forces helped the war crimes tribunal based in the Hague exhume a mass grave in Ovcara, where Serbs had dumped the bodies of about 200 Croats taken from Vukovar hospital and executed in November 1991. But with characteristic sensitivity Gen Klein also organised memorial service conducted by a Roman Catholic bishop and attended by relatives of

was to organise local elections in eastern Slavonia on April 13 and ade reluctant and hardline Serb leaders to take part

the victims at the gravesite. Gen Klein's toughest task

The polls got off to a disastrous start when the Croatian anthorities failed to deliver enough ballot papers and correct voting

lists. Gen Klein was immediately on the phone to Zagreb and the regional

government in Osijek to secure an agreement to extend voting into a second day. He then toured polling stations in the area, urging crowds of frustrated Serbs to be patient. "Everyone who wants to vote will get the chance to vote," he said repeatedly.

In the end the turnout was high and Gen Klein declared that the elections, closely monitored by international observers. had passed muster.

He hopes to hand over executive authority to the Croatian sovernment on July 15 and then start to pull out his troops by the January 15 1998 deadline o his UN mission.

The burty general is fond of pointing out that the farmers are planting their fields and children are going to school. Only an estimated 10 per cent of the Serbs in Eastern Slavonia have left so far. But as one local

journalist pointed out, the true test of the UN's achievements will come this summer - at the end of the school year, after the harvest and after the first few months of Croatian

Guy Dinmore

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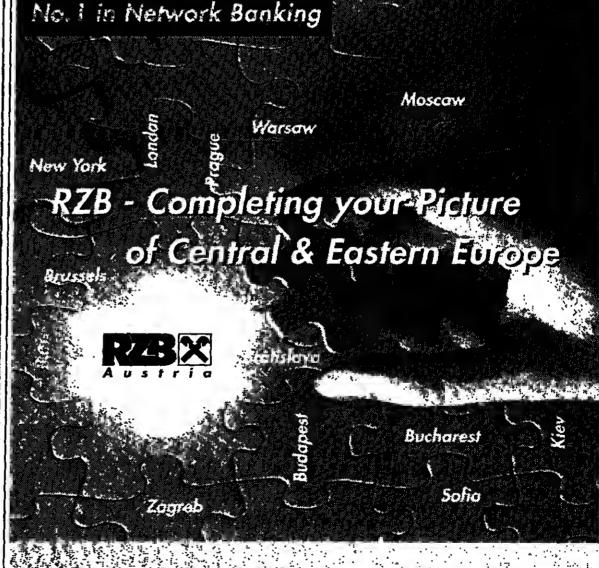
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**BANKING** • by Anthony Robinson

## whiff of fresh air

Entry of foreign banks is a testament to the credibility of the kuna

The legacy of Croatia's Titoist past and its idiosyncratic "socialist self-management system" includes a plethora of banks. There are 63, of which the main ones used to be owned by their main debtors and clients.

But two banks alone -Zagrebačks Banka (ZB) and Privredna Banka Zagreb (PBZ) - account for about 80 per cent of the country's banking business. The next seven banks in order of size and importance are all regional banks. The rest are mainly small, under-capitalised private banks and - in a recent development - six new foreign banks.

The entry of foreign banks the latest is Bank Austria, in Zagreb - is a testament to the growing credibility of the Croatian kuna and the growing trade and business links with Austria and other neighbours.

Emigrant remittances. worth more than \$500m a year, a large diaspora and millions of gastarbeiter in Germany and elsewbere have left a tradition of keeping savings either in foreign accounts or in foreign banks in neighbouring countries.

Working abroad and dealing with millions of foreign tourists bave given Croatians a taste for western banking standards and hard currency accounts. The desire to keep savings in foreign banks was enhanced by dency of the former Yugoslav dinar and the political risk of holding even hard currency accounts in the

These risks were dramatically underlined when the Belgrade-based Federal

accounts in 1991. This led to atian banks able to make stake in the Pliva pharmathe freezing of hard currency good use of their natural ceutical company, whose accounts throughout former Yugoslavia and dealt a terrible blow to the initial credibility of all the commercial banks which emerged in the newly independent repub-

The Croatian government decided to deal with the problem by treating these blocked accounts, which totalled \$3.5bn in 1991, as part of the national debt. It issued two series of 10-year, interest bearing bonds which are traded on the Zagreb stock exchange. It also allowed funds in frozen accounts to be partly used to buy flats or privatised assets. Only \$1.4bn remains blocked and these funds are expected to be unfrozen in the next few months.

Meanwhile, three years of exchange rate stability and low inflation, combined with positiva real interest rates on kuna and new foreign currency deposits, have been accompanied by big efforts to improve the efficiency and transparency of the best Croatian banks. A statebacked restructuring programme is tackling the bad debt and other problems of the former socialist banks.

Restructuring started in 1994, when tha National Bank of Croatia selected Privredna Banka and three regional banks - Rijeka Banka, Splitska Banka and Slavonska Banka - to be be put in the hands of a new State Agency for Deposit Insurance and Bank Rehabilitation.

The combination of macroeconomic stability and restructuring has improved the hyper-inflationary ten- the attractiveness of Croatian banks and forced foreign banks to seek business inside the country rather than "offshore".

Croatla's increasingly selfconfident monetary and banking authorities believe that the entry of foreign Yugoslav central bank banks will further stimulate hijacked hard currency competition. Only those Cro-

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advantages and client networks and improve the quality and range of their services will survive.

Just how many survive

the Darwinian struggle ahead is problematical. But Zagrebačks Banka, headed by Mr Franjo Luković, is virtually guaranteed to be one of them. Ten per cent of its equity was sold to foreign investors through an issue of global depository receipts (GDRs) last year and the shares are quoted in London and Zagreb. The issue proved so successful that foreign portfolio investors have since picked up another 20 per cent on the Zagreb Stock Exchange, helping to boost the bank's share price sixfold last year.

A big attraction to investors is the bank's 11 per cent investment hut further

PROFILE Privredna Banka Zagreb

London and Zagreb onoted shares also sextupled in value last year. ZB is also Pliva's main banker and Mr Luković enjoys a close working relationship with Mr Zeljko "Cović, the president

of Pliva. and Pliva have created a powerful, majority Croatianowned but internationally open financial and high-tech industrial dynamo at the heart of the Croatian econ-

Until now tha economy

has paid a high price for its inefficient banks, through wide spreads between borrowing and lending rates which resulted in prohibitively high interest rates generally. Those spreads are narrowing fast, encouraging



Close links between ZB Star performers: Franjo Luković (Zagrebačks Banka) and, right, Zeliko "Cović (Pliva)

threatening the survival of Marko Skreb, the governor the smaller banks

"Domestic lending rates per cent higher than the cost of foreign loans compared with 5 per cent to 7 per cent last year. Spreads have also narrowed sharply, although our lending rates at between 9 per cent to 14 per cent depending on maturity and the client are half last year's rates," Mr Luković says.

As for consolidation, Mr

of the National Bank of Croatia, says this is inevitaare now only 1 per cent to 2 ble. But with the current crisis in the Czech banking system and the virtual collapse of the banking system in Albania and Bulgaria in mind, he underlines that everything is in place to prevent bank closures or mergers creating systemic risk to a banking industry which is being profoundly restruc-

## Propped up to go private

For decades, Privredna Banka Zagreb (PBZ) was the biggest and most powerful bank in Croatia. But it proved unable to match the reforming zeal of Zagrebačks Banka, which started to restructure itself into a western-style commercial bank in 1992.

PBZ owed its prominence under the old regime to its role as investment banker and foreign fund raiser on behalf of its former shareholder/clients such as INA the former Yugoslav oil company, and Croatia's shipyards, engineering companies, tourist facilities

and other state/self managing entities. The collapse of the old system left the bank saddled with a terrible legacy of bad debts, including those remaining from the collapse

Dow Chemical in the early 1980s. Its bad debts multiplied during the war. when it continued to credit enterprises in the war zones. On the asset side, however, no other bank had such a close relationship with the ruling party - initially the Communist party and then the HDZ - or with so much of the Croatian economy. No other bank boasted so many retail branches and client accounts. Essentially, it was the classic case of a bank

too big to be allowed to fail. The decision to include PBZ in the restructuring process sent a powerful signal to domestic and foreign investors that the government was serious about economic reform generally. For restructuring PBZ meant restructuring the debts of the state-owned companies which were both

Strengthening the commercial banks is supported by the European Bank for Reconstruction and Development, which has extended credit lines to ZB, to Varaždinska Banka and several other banks and taken a 20 per cent equity stake in Bank Austria. Restructuring is also supported financially and technically by the World

Bank, which earlier this

month approved a \$97m

financial adjustment loan

its clients and its owners

The main instrument of restructuring, however, is the new Rehabilitation Agency, whose first task was to put new management teams into the four banks elected for restructuring.

"The priority task of the new managers was to stabilise the liquidity

situation and staunch the losses from bad loans," says Mr Ivan Tomljenovic, a senior agency official. "Once the baemorrhaging was staunched the bad loans were transfered to the agency for collection. The gency then covered the losses and re-capitalised the banks," All the restructured banks are now cutting costs. and seeking strategic investors.

In PBZ's case the agency issued bonds worth K1,463m to cover losses and recapitalise up to the Bank for International Settlements 8 per cent capital adequacy level. The gency now owns 83 per cent of a bank whose destiny - shared with the other three banks - will be privatisation.

Anthony Robinson

shareholders who acquired 52 per cent of the group's equity as a result of privatisation. They include most of Europe rather than the of up to DM20,000 with payment being made in instalments - and Croatian war

shares. Recent lively trading in Podravka shares on Zagreb's over-the-counter market reflects investors' hopes that the group can emulate Pliva's achievement of a London listing.

veterans, who received free

Kerin Hope

## Safe haven in the hills

Tucked away near the border with Hungary, amid fertile farmland and wooded hills, the baroque city of Varazdin suffered fewer of the devastating consequences of war and hyper-inflation in the early 1990s than other parts of Croatia.

PROFILE

Resourceful managers at Varazdinska Bank, a regional concern based in the city, were quick to identify a business opportunity in the conflict in Eastern Slavonia, where fighting between Croats on the one sida and Serbs backed by the Yugoslav army on the other triggered a massive flight of refugees.

Because Varazdin was en as a safe haven, the bank succeeded in attracting funds that panic-stricken dapositors would otherwise have transferred to banks in Austria, says Mr Bozdar Grobotek, director of Varazdinska's international division.

"We went after customers who were taking funds out of what had become a war zone, and it paid off. Instead of just surviving in the difficult years, the bank managed to increase its deposit base," Mr Grobotek

Varazdinska's other advantage over competitors among medium-sized Croatian banks is the relatively small percentage of non-performing assets on its books.

Because the regional economy is based on trade and export-oriented light manufacturing, the bank'a customers included few of the large loss-making companies whose accumulated debts under socialism still plague Croatia's banking sector.

We had a conservative credit risk policy in the 1980s," says Mr Grobotek. "We also learned skills that banks in other regions were not able to because Varazdinaka's customers were exporting to western Soviet Union and Comecon

Last year, the European Bank for Reconstruction and Development (EBRD) took a 10 per cent stake in Varazdinska, its first equity participation in a Croatian

bank. The EBRD is now financing a restructuring being carried out with the help of Arthur Andersen. the international consultants.

The reorganisation will: mark an important stage in

Varazdinska's plan to follow the example of Zagrebacks Bank, Croatia's biggest bank, and gain a listing on the London stock exchange through a global depositary receipt issue, perhaps early in 1998.

Varazdinska was officially listed last month on the small Zagreb bourse after completing a one-for-160 share split intended to boost liquidity and make its shares more marketable.

"At K42,000 per share on ..... the unofficial over the counter market, our shares had become inaccessible to many investors," Mr Grobotek says. The bank raised after-tax

profits last year by 75 per cent to K28m, largely through increased fees and commissions. Deposits grew by 35 per cent to K1.09bn while lending was up 90 per cent to K630.9m. Retail deposits are still the

bank's main source of funds, while borrowers include about 300 corporate customers, mainly local food and timber processors and

textila producers. Varazdinska's ambitious business plan calls for doubling assets to K3bn over the next five years but to achieve this goal it will have to expand beyond its current operating radius of about 100km around Varazdin.

Mr Grobotek says the bank has started to gain customers from outside the region by offering longer-term loans and lower interest rates than its competitors, Loans for working capital are at 12 to 14 per cent, compared with more than 20 per cent for similar-sized banks in other regions.

New customers include . "some very healthy corporate clients" from Rijeka and Split, the biggest Adriatic coastal cities, where Varazdinska plans to open new branches this year, he

With consolidation imminent in Croatla's over-crowded banking sector, in which more than 60 commercial banks serve a population of about 4.5m. Varazdinska is seeking a merger with a southern Croatian bank involved with tourism that would complement its own activities. One possible partner according to Zagreh bankers would be Dalmatinska Bank, successful regional bank based in the popular Adriatic tourist resort of

Kerin Hope

#### PROFILE

### Almost every Croatian kitchen contains a packet of Vereta, a seasoning trivented Seeking shelf space for exports

of INA's joint venture with

Vegeta, a seasoning invented in the 1950s to add flavour to a dull socialist diet and now increasingly popular in Hun. Podravka's chairman, says: and price," says Mr Majdan- sion dried up in the early sales of K2.2bn. Exports to who were each allowed to gary and the Czech Republic. "We have to focus on core Vegeta is the flagship brand of Podravka, the bigbusinesses. Take Vegeta: it's our top-selling brand but we don't have the production capacity to meet more than

gest Croatian food processor. Its savoury aroma drifts up from the production line at 30 per cent of demand outthe main plant in Koprivside Croatia." nica, near Zagreb, and into Podravka will also try to the offices of senior managboost exports in three proders, who are restructuring uct categories that could the lossmaking holding find shelf space in western group with the help of European supermarkets. Arthur D. Little, the interna-"The market research shows tional management consulour dehydrated soups, infant foods and cake mixes are

Mr Zvonimir Majdancic, competitive on both quality funding for industrial expan- losses of about K150m on the 8,000-strong workforce -

Podravka has nntil recently followed the socialist-era practice of trying to improve production across the board without taking consumer preferences into account. Podravka makes about 600 prodocts at 29 plants around Croatia, from canned meats and vegetables to mineral water and horseradish sauce.

It diversified into pharmaceuticals shortly before state pbarmaceuticals company, produces veterinary drugs to supply the animal husbandry division and yeast for Podravka's brewing company, but could never have competed with Pliva, the pharmaceuticals giant.

Pannonia Brewery, the group's beermaker, is close completing a DM100m under licence.

plant to produce Tuborg Last year, Podravka posted

1980s. Belupo, the group's central and eastern Europe buy shares with a face value accounted for about 30 per cent of sales, to a large extent replacing shrinking markets in the rest of former Yugoslavia. Mr Majdancic says Povdr

avka is projected to make profits of about K300m this year as a result of shedding four lossmaking subsidiaries last year and reducing labour costs through voluntary redundancies.

Podravka has about 20.000

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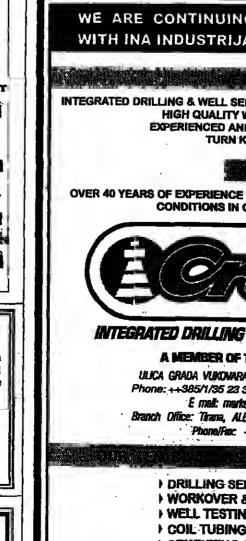
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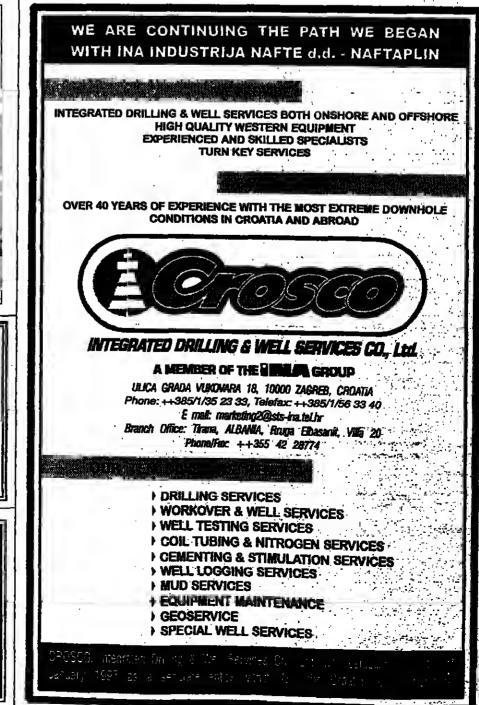
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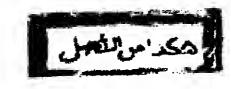


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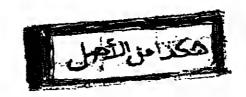
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Croatia

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## Serious focus on old problem

Nothing illustrates the turnaround in foreign perceptions of (INA), the Croatian oil and gas company, more than the signature in Zagreb earlier this month of a \$150m, five-year syndicated "bullet" loan to the company at only 87.5 basis points

What made the loan possibla to the hitherto hopelessly indebted company was a government decision last year to tackle head-on the interlinked debt and managerial problems of Privredna Banka Zagreb, Croatia's second-largest bank, and INA, which used to be its largest bad debtor

The politically-fraught decision. which culminated in the sacking of INA's previous senior management and the transfer of most of INA's debts from Privredna Banka to the government's Bank Rehabilitation Agency, cut the Gordian knot which had prevented both the root and branch restructuring of INA and tha re-building of the banking system. Now both tasks are seriously on the

INA grew like Topsy into a sprawling conglomerate under the Yugoslav self-management system with hotels and stakes in other tourist related activities. But its problems took on a different dimension in the late 1970s after a disastrous decision to expand downstream into petrochemicals in a joint venture with Dow Chemical. This broke down in 1981 when Dow pulled out, leaving INA with a loss. of around \$400m and a huge debt

An over-engineered \$700m ethylene cracker and related downstream petrochemical plants for polyethylene, polystyrene and PVC on Krk island, near Rijeka, came on stream just as the petrochemical product market · turned down.

The collapse in prices was the last straw in a badly-conceived joint venture relationship between Yngoslav-style "self-management" and a hard-nosed US corporation.

In 1990, at the start of the break-up of Yugoslavia, the Croatian government scrambled to take control of the bulk of INA's assets, which were largely based in Croatian territory. In 1992, the company began a re-structuring programme, stripping out ancillary activities such as tourism and concentrating on its core business of oil and gas exploration, refining and

But little was done while Croatia was at war, and both the company and Privredna Banka became channels for the financing and transport of arms and other war-related deals.

The incestuous links between INA, its bankers and powerful figures in the ruling HDZ kept progress fitful until last year when technocrats within the government, with the president's backing, shifted responsibility for \$430m of loan principal and related interest liabilities from PBZ to the Rehabilitation Agency.

The bad loans related primarily to the group's petrochemical operations. It also appointed a new top management team for both the bank and for INA.

INA is now headed by Mr Davor Stern, the former economy minister. His brief is to make the company profitable and prepare it for privatisation and a listing on the London stock exchange by 1999.

"We have four or five years to bring the company up to world standards," says Mr Stern. "INA will be privatised after we have finished restructuring, to get the best price. Around 30 to 35 per cent of the company will be up for sale, but not the reserves of oil and gas. Meanwhile, we are looking for strategic partners, or rather tactical partners, to modernise several areas of the business."

The \$150m loan arranged by Bankers Trust is designed to facilitate this process by allowing INA to restructure its remaining debt and retire expensive local bank loans. It will also be used to finance upgrading refinery operations and its network of petrol service stations which face growing foreign competition.

"If we can't compete with our two local refineries we should not be alive." Mr Stern adds.

INA's spun-off assets now belong to the Bank Rehabilitation Agency. but some are still managed by INA. whose own assets now consist mainly of a refinery near Rijeka and another inland refinery at Sisak, together with small on and offshore oil and gas fields in Eastern Slavonia and the Adriatic.

It also retains strategic stakes in the deep-sea oil terminal at Omišalik, near Rijeka, and the Janaf pipeline. This was built to transport all from the terminal to refineries in Hungary, former Czechoslovakia and throughout former Yugoslavia. INA, which has alimmed its

the past three years and plans to lose a further 6,000, remains Creatia's largest company and higgest employer. It currently produces 1.5m tonnes of crude oil and 2bn cubic metres of gas annually and imports a further 4m tonnes of oil and 1bn cu metres of gas. The company is currently exploring with Agip a promising new gasfield off Pula, and its Crosco subsidiary is drilling for oil in Angola, Syria and Albania and working on service contracts in Russia and Ukraine.

workforce from 27,000 to 17,000 over

But it is INA's 33 per cent stake in the Janaf pipeline, whose other main shareholders are the Crostian pension and privatisation funds which could be one of the company's

most attractive assets.
The pipeline was designed as an alternative to Russia's Druzhba pipeline, but INA is currently in talks with Russian oil companies. They want to be able to reverse the flow and make it possible to export Russian oil and rising quantities of Caspian and central Asian oil.

Deutsche Morgan Grenfell is currently studying a \$120m project which involves a doubling of pipelines in parts. Oil would still flow from the terminal to refineries in Croatia and central Europe, but new pumping stations would also allow up to 15m tonnes of Russian oil amually to pass through the existing Druzhba pipeline and down Janaf to the northern Adriatic. A deal with the Russians is "unlikely before 1998, however," Mr Stern

Anthony Robinson

density is steadily rising.

HPT has been installing

substantial boost to

digital lines, which give a

revenues because calls can

be time-charged, at the rate

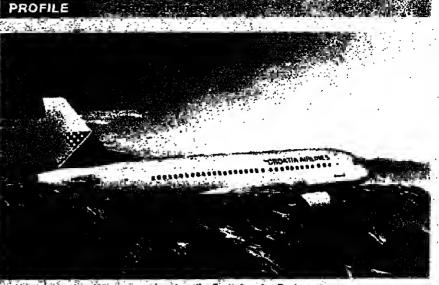
of 400,000 yearly. Tariffs

have risen above the EU

average, making HPT the

most profitable Croatian

company, according to government officials.



## Up-market tourism crucial to strategy

A crucial element in the strategy of Crostia Air-lines is to help develop the up-market sector of Croatia's tourism industry by direct flights from European cities to the coastal and island atiports which serve Europe's most spec

tacular coastline. "We believe there is a big potential market for people who live in cities within a couple of hours' flying time from here, some of them with holiday homes or yachts, who are able and willing to fly down frequently for extended weekds or short breaks," says Mr Ivan Misetic, the airline's recently-appointed president and chief executive officer.

After a tough year in 1995, when Croatia's airspace was closed because of fighting in western Slavonia followed by Operation Storm at the height of the ummer tourist season, the company made a small profit last year. Then there was a a 21.5 per cent rise in passenger traffic, which pushed revenues up to \$114m from \$95m in the

previous year; With Easter holiday traffic pointing to a 20 per cent rise in tourist numbers this year, the airline is gearing up for a further substantial rise in business. The summer timetable includes new from Zagreb via Pula to Amsterdam, London and

The surest sign of confidence was the recent decision to buy six new A819 Airbuses costing \$270m and a further \$60m for the 12 CFM-56 engines to power them. Delivery of the first A319 is scheduled for January next year, but the deal with Airbus Industrie includes the dry lease of an A820 model which will



Ivan Milietic: sees short-term travellers providing a new market

The decision to opt for Airbus came as a bitter. blow to Boeing, which fought hard to persuade the sirline to stick with the US company and upgrade the fleet of five Boeing 737-200 sircraft - some 14 years old - which it acquired from Lufthansa in 1992.

The Zegreb rumour mill has it that the decision to ditch Boeing was taken in a fit of pique after American TV revealed that President Franjo Tudjman was receiving medical treatment for cancer in the Walter Reed Milan and Madrid, and bospital But senior airline officials strennously deny the charge. "It was a serious decision taken after sections technical and finan-

cial investigation," they 58T. The switch to Airbus will give the airline a new fleet of six aircraft supplemented by three ATR-42 inreoprops by the turn of the century. It has the option to order a further 10 streraft and the right to exchange them for larger

in time for this year's peak after the delivery of the first four A319s.

.. The switch to Airbus will not affect the current maintenance arrangements with Lufthansa, The German flag carrier runs a mixed fleet of Boeings and Airbuses and has been respon-sible for servicing the Croatian Airlines fleet since it sold them its ageing 737s five years ago.

Looking further ahead, the airline is planning to move beyond its current European dimension and take on international strong . diaspora now living in America. Australia and Africa. As a first step it recently signed a "pro-rate Atlantic, under which ssengers will fly from Zagreb to London with Croatia Airlinas and connect there with Virgin for low cost flights to New York, Boston

> Anthony Robinson

## Ericsson finds reservoir of talent

The home-grown talents of Croatia's software engineers, most of whom develop their computing skills no farther afield than Zagreb University, were a crucial component of Ericsson's decision in 1993 to acquire an equity stake in a local telecoms equipment supplier.

The Swedish telecoms . manufacturer was the only bidder in an international tender to privatise Mikola Tesla, a Zagreb-based company named after a distinguished Croatian scientist. It still took 16 months, however, to work out a deal with the Croatlan Privatisation Fund (CPF) because of political infighting and management objections to handing overcontrol to a foreign company.

Croatian anxieties about a foreign takeover were eventually assuaged when Ericsson agreed to acquire a 49 per cent stake in the company, leaving 50 per cent in the hands of about 4,500 small shareholders, mainly company workers and pensioners. The

remaining 1 per cent is held by the CPF. The deal carried a DM70m price tag, but Ericsson paid just DM20m in cash with the remainder to be covered by supplies of equipment over several years to HPT, the Croatian state telecoms operator.

We now have 500 to 700 good engineers being integrated with the Ericsson system," says Mr Per Olof Sjostedt, president of what is now Ericsson Nikola Tesla. There is a lot of qualified and useful competence here - in software engineering and testing: This is a global resource centre for the group."

management control, Ericsson has reduced the 2,900 workforce by about 10 per cent, but the 50 engineers who gave up their iobs were immediately replaced by young . locally-trained entrants: They are extremely well qualified. We've already lost some people to Ericsson itself, and a few have gone to

Since assuming

the US." Mr Sjostedt says. The Tesla employees' expertise is partly tha result

of a relationship with Ericsson which goes back more than 40 years to a licensing agreement with what was then a small workshop producing equipment for the Yugoslav telephone utility. Tesla started to manufacture the AXE-10 digital switching

system, Ericsson's main

product, under licence in the Digital switches made in Zagreb were supplied to Croatia and the rest of former Yugoslavia, as well as exported to the Soviet Union: Tesla is expected to remain a platform for exports of Ericsson switches to Russia and the former

Soviet republics, where

equipment will rise as

demand for digital

fixed-wire networks are emanded. Exports accounted for 61. per cent of Tesla's DM250m turnover last year. Mr Sjostedt says. But Croatian officials claim this figure does not include the value of exports of Zagreb-designed software transmitted directly by satellite to

Ericsson's other software

centres in western Europe. Tesla remains Ericsson's only acquisition in eastern Europe, although a green field project was set up in Hungary. The main difficulty at Tesla, which has yet to be overcome, has been "shifting from the historic

legacy of a production-oriented culture and introducing the. customer concept", says Mr Sjodstedt. Ericsson faces strong

competition in eastern Europe from Siemens of Germany and France's Alcatel group, as public telecoms operators invest to bring telephone density from under 30 per cent closer to the EU average of around 45 per cent.

An international market leader in mobile telephony. Ericsson has supplied an analogue cellular system to HPT, while Stemens has set up a GSM network. Both are fully-owned by the state operator. Ericsson has also supplied a GSM system for Sarajevo.

In Croatia more than 28 per cent of the population already have telephones and investment policy, unlike other state operators in this region." says Mr Slostedt. It has goog about modernisation in an orderly way, upgrading the international network first,

"HPT has an aggressive

then enhancing the Zagreb city network and moving on to Split and Rijeke, it has been able to finance investment entirely out of profits." HPT is slated for partial privatisation next year. As a

local supplier hooked np directly to Ericsson's cutting edge technology, Tesla expects to benefit from the further boost to investment that privatisation is expected to bring. . come into service in June A320 and A321 aircraft

Kerin Hope

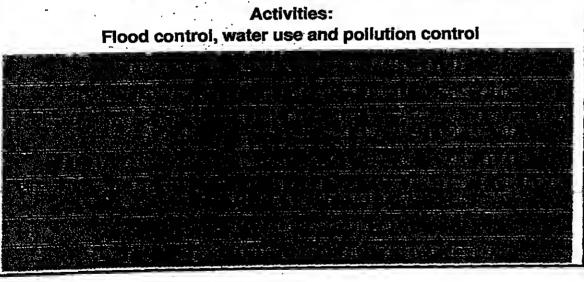
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FOREIGN INVESTMENT • by Guy Dinmore and Anthony Robinson

## Attempting to discard a Balkan image

Cash is sought to create as he explains Zagreb's refusal to taka a thriving state from the wreckage of Yugoslavia

Croatia is determined to throw off its image as an appendage of the unstable ist past. It is wooing foreign investors to come and help create a prosperous, law-based central European state from the wreckage of multi-ethnic and multicultural Yugoslavia.

The government's rejection of anything "Balkan" was highlighted recently hy its refusal to have any dealings with an investment conference at about DM500m, with Germany, Ausaimed at attracting investors to the region as a whole.

Balkans investment conference was investments - Ericsson's purchase of like inviting Kuwait to participate in a 49 per cent of the Nikola Tesla elec-Zionist fund," says Mr Damir Ostovic, the assistant minister for privatisation ment company for DM70m.

part in the London launch by the Hong Kong-based Regent Pacific Group of its new "Balkan Investment Fund".

Last year's IPOs by Pliva and Zagrebačks Banka put Croatia on the international investment agenda. Its status was given a further boost in the eyes of Balkans and downplay its recent social- the foreign community last January when it gained its first international credit ratings from Standard & Poor's and IBCA, which rated its long-term foreign currency debt as BBB and short-term as A3. Local currency debt was given an A long-term rating.

Up to now, however, foreign direct investment has been relatively modest tria, Switzerland and Sweden leading the charge. The Swedish contribution Inviting Croatia to take part in a reflects one of the higgest strategic tronics and telecommunication equip-

investment bankers warn that tha including HPT, which is preparing to quality of most companies being encouraged to make an initial public offering and seek a foreign listing is far below that of Pliva and Zagrebacks Everyone is here," says Mr Borislav Banka, which are exceptionally well managed.

The European Bank for Reconstruction, with an investment portfolio of about \$400m, is the singla biggest investor in the country, while the Croatian Investment Promotion Agency estimates that total foreign investment doubled to \$280m last year. Several foreign investment banks are scurrying around trying to persuade second-tier companies such as the Rade Končar engineering group or the Podravka and Kraš food processing and confectionery companies, that they should emulate tion strategy. The result is that HPT, Pliva and ZB and go for an IPO and a

Future foreign interest is more likely

ing, although some of the more astute tion of tha main utility companies, predicts that about one third of HPT ing. divest itself of the postal division that accounts for the bulk of its current workforce. "There is great interest. Skegro, the deputy prime minister in charge of the economy. Goldman Sachs, Merrill Lynch, Daiwa, Deutsche Morgan Grenfell, Creditanstalt and Rothschilds are all preparing to make presentations to the government, he

> The attractiveness of Croatian utilities has been enhanced by the government's decision in 1993 to abolish subsidies and allow the utilities to raise their tariffs to international levals while remaining state monopolies. This was part of its overall macro-stabilisathe most profitable of the state utilities, posted a 1995 profit of K436m in spite of heavy investment spending on

Foreign investor interest is still ris- to focus on a Hungarian-style privatisa- new lines and equipment. Mr Skegro tal through an IPO and a foreign list-51bn. "Croatian telecoms is a sure bet. Every major investment bank in Europe has researched it," he says.

Janai, the Adriatic oil pipeline company which is one-third owned by INA. the oil and gas company, and by CPF. and the government pension body, is investor. another company with considerable sian oil bear fruit. Deutsche Morgan Grenfell is preparing a study that could lead to an international offer. INA itself is also a longer-term candidate for privatisation alongside HPE, the state electricity monopoly.

Elsewhere Nestle has been wooing Kras, the chocolate and confectionery company, but without success as the confectionery-maker has decided to try to follow the trail blazed by Pliva and

could be floated in London for about Rada Koncar, which suffered badly from the loss of former Yugoslav markets and heavy foreign competition, has laid off 4,000 people in the past five years and selected Deutsche Morgan Grenfell to raise DM105m through an IPO or placement with a strategic

In a bid to attract new greenfield investment potential, especially if investment Croatia has established plans to transport 15m tonnes of Rus- four "free zones" this year, with lowerland rates, tax breaks and no customs duties. The South Korean conglomerate Samsung has taken the bait and is investing in a container terminal at Rijeka

Rijeka.

The attractiveness of the country's biggest port will be enhanced when a motorway now under construction offers easier and quicker communication both with the rest of Croatia and through Slovenia to the Italian and retain its independence by raising capi- central European motorway network.

PRIVATISATION • by Guy Dinmore and Anthony Robinson

## Voucher scheme to benefit war victims

Internationally. the programme is seen as a success; at home, there are suspicions

Croatia's drive to privatise the state sector and lure foreign investment began about five years ago under the most inauspicious circumstances. The newly-independent country was at war. one-third of its territory was occupied by Serb rebels and it had inherited a legacy of more than four decades of socialist misrule.

In spite of the pressing diversions the government moved ahead with privatising small enterprises, shops and flats and in 1993 it agreed to the partial privatisation of the country's bestknown company, the Pliva pharmaceutical group, and its second biggest and bestmanaged bank, Zagrebačks Banka,

The sala of stakes in the country's best companies dramatically raised Croatia's profile among international (IPO) are due to be centralised at the top. Little investors. Both companies completed by the end of the bas changed with are now quoted on the Lon- century. don stock exchange as well

end of hostilities and with the privatisation process traded on London's SEAQ. Its frontiers secured, the as a system riddled with acknowledges the problems economy is 60 per cent in private hands and Croatia is entering the last stages of its privatisation process with a voucher scheme similar to that which the Czechs used to start their privatisation

five years ago, The start of the voucher scheme has been delayed, but is expected before the June 15 presidential elections. The main beneficiaries will be several bundred thousand war victims. They are waiting to be given assets worth a nominal DM3bn beld by the Croatian Privatisation Fund, Voucher privatisation will stimulate year when it was revealed

investment funds, which are expected to be formed this year. Foreign fund managers are laying the ground

Much more important for the future sbape of the Croatian economy will be governmant's willingness to introduce over the next two years special legislation to sell substantial stakes in state-owned utilitles, such as tha oil company INA, the electricity company HEP and the state telecoms company, HPT. HPT, which has invested

heavily in fibre optic cables and new lines over the past five years, is expected to be the most sought after by foreign investors. But privatisation could take some time as HPT is still satisfied with the structured as a traditional monopolistic annuities they post and telecomm-unications monopoly. The postal services have to be hived off before privatisation of the lucrativa telecommunications sector can start. laid off and suppliers are Sales to strategic investors being replaced, while

In spite of its widely ownership." as dominating tha local acknowledged success Mr Franjo Lukovic, Zagreb stock exchange. abroad, however, many president of Zagrebačks Zagreb's fledgling stock Nearly two years after the ordinary Croatians view Banka, whose sbares are exchange is struggling to corruption that suddenly but says hetter times lie enriched a handful of ahead. "Privatisation is unknown entrepreneurs politically influenced and with close tles to the struggled over in every ruling Croatian Democratic Union.

One businessman 15 per cent of shares were of sealed bids. "People came from the communist political arena, where corruption was very big, so it was to he expected. But we will see at the end who are the good managers," be says.

A scandal erupted last

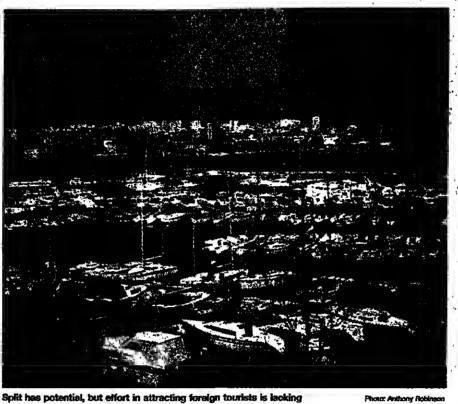
the creation of Croatia's first that more than 9,000 people had exceeded the DM20,000 limit on the value of shares allotted to each citizen at a discount, depending on their length of service. Offenders included the mayor of Zagreb, the architect of the privatisation law, the head of the tax office and at least two deputy ministers.

Mr Hrvoje Tadin, head of the husiness group Hita-Consulting, warns that there is little protection for small shareholders in Croatia, where some became big shareholders in "times of confusion and anarchy", not throngb entrepreneurial skill, "but rather by relying on the political system or by finding loopholes in the legal system."

He adds: "Many are have managed to grab. Because of this attitude big sharebolders of this kind will obstruct development. Meanwhile, people are being or by an initial public offer high-ranking functions are privatisation, except for

traded on London's SEAQ, make its mark, even though country," he sald. "Our process started during a war when no foreign investment estimates that 10 per cent to could be attracted and it was also a period of economic corruptly acquired, decline. It was not easy to sometimes through a system sell at the best possible price sell at the best possible price and to satisfy all sectors of the population, Privatisation has heen successful under

> "But it's just a first stage. The capital market is only starting to develop. We will have dynamic changes over the next two years.



## Tourism sails to fresh markets

In the last pre-war year of 1990, more than 7m foreign tourists spent 45.8m nights and an estimated \$2.2bn, mainly in Istria and along the island-studded Dalmatian coast which was virtually cut off from the rest of the world when Serb rebels blocked the rail and road routes,

urites Guy Dinmore.

Last year, with the transit routes and airways open. again, tourist "night stays" rose 67 per cent from the war-depressed 13m of 1995 and the government has just allocated \$50m to help upgrade and repair hotels and resorts which served as refugee camps.

But the old days of mass tourism are numbered as Croatia heads up-market. Future investment will be concentrated in higher quality, better service and exploiting the potential for better marina and yachting facilities, as well as hotels and holiday homes. Ona priority is restoring Dubrovnik and its marina as the pearl of the Adriatic". Some companies report that demand is picking up well, especially among German

Zadar is an ideal starting point to explore the Kornati, a string of the most rugged islands in the Mediterranean and Adriatic.

Memories of conflict bedevil Split, where Croatian refugees still occupy some hotels and little effort seems to have been made to entice foreign holidaymakers back.

THE STOCK MARKET • by Guy Dinmore

## Slow progress made in Zagreb

Lure of London threatens to hold back the development of local trading

exchange is struggling to turnover is growing rapidly. The privatisation process began over five years ago, hut so far only three companies have fully listed, while 70 are traded on an unregulated market, only 15 of them actively.

"The majority of companies are not ready to come to the market and face full exposure and the danger of being taken over," says Mr Marinko Papuga, general manager of the Zagreb stock exchange, which was established in 1992.

Croatia's two most successful companies, Zagrebacks Banka and the pharmaceuticals concern Pliva, international investment cent coupon and the JDB premises to register trades.

other aspiring companies says Mr Papuga. "That's rising. why Pliva went to London. Daily But if we lose all our business to London we won't have the chance to develop a local market."

Foreign investors, especially London-hased fund managers have been the most important traders in Zagreb in recent months. "Foreign fund managers were crazy about huying Croatian stocks but had only two to go for," Mr Papuga said. Pliva's share price has risen nearly six times since its flotation a year ago. partly in response to the mismatch between supply and demand

Of the \$2.3bn reportedly invested by more than 30 JDA series carries a 12 per

are quoted in London, and funds in central and eastern series 8 per cent. "They are Settlement can take up to 40 Europe by the end of Jann- very popular with foreign days on the unregulated appear more eager to raise ary this year, Croatia's share investors," Mr Papuga notes, market: Croatia also has two capital there than at home. was only 3 per cent, com-"We are a very young mar-pared with 28 per cent in political stability. At the end markets; in Varazdin and ket and cannot raise a big Poland and 23 per cent in of 1996, the Croatian govern. Osijek, but volume there is amount of capital locally." Hungary. But the share is ment also successfully raised much lower than in Zagreb. Hungary. But the share is ment also successfully raised much lower than in Zagreb.

Daily turnover on the Zagreb exchange is averaging over DM2.5m this year. compared with a total in 1996 of DM366m. Market capitalisation at the end of March totalled \$3.26bn. Companies expected to

become fully listed in the near future include Podravka (food processing), Kras (confectionery), Rade Koncar (engineering); and the Adriatic oil pipeline company Janaf. Next year may see the flotation of two leading utilities in oil and telecoms.

Two issues of domestic bonds denominated in D-Marks are also traded. The K300m through a two-year. Mr Michael Glazer, direceurobond issue in the local tor of Auchtor Securities.

through an on-line dealing bullish about Zagreb'a prossystem devaloped by tha pects. exchange when it had no for-1991-95 war, hut is hampered. securities and exchange commission is atill being: organised, hut Mr Papuga describes it as "understaffed

and under-budgeted". do not exist and there is no new to the market apprecicentral repository. Share reg. ate. isters are still run by companies themselves, creating achieved returns "substanmuch work for messengers tially in excess of 50 per who run from premises to

currency, with a coupon on which describes itself as the 12.5 per cent. only US-affiliated financial Trading is executed institution in Croatia, is

"Croatia probably offers eign backers during that the most favourable risk-reward combination in central by a lack of infrastructure. A and eastern Europe," he says. "Returns on debt and equity instruments are high: for a country rated investment grade and for which Physical share certificates nificantly lower than those

> He claims that Auchtor cent" for its clients in Croatia in 1996.



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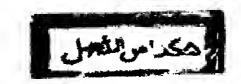
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